Capacity development is becoming more important for all countries, particularly in the context of the SDGs.
Why?

- Almost no countries currently provide more than 50% of the data needed for SDGs!
- All our member states need our support!

New Strategy

- Modernising capacity development based on
  - New principles
  - New priority areas (demand-driven)
  - New tools and methods
- Not just training of people – more focus on development of organisational capabilities
- To be presented for endorsement at CES, June 2018
Principles

- Capacity building for all UNECE countries
- Link to normative work
  - Promote implementation of CES standards and recommendations
- Selective
  - Focus on areas where UNECE has expertise
- Demand driven and results oriented
- Based on cooperation and partnerships
- More sustainable, long-term approach

The case of SDGs

- UNECE is not a custodian agency
  - Focus on cross-cutting issues, not methodology for specific indicators
- UNECE has a reputation for innovation
  - Strategic management topics to build organisational capabilities for SDG statistics
    - Legal frameworks for official statistics
    - New data sources – geospatial, administrative, …
    - Modernising statistical production
    - Change / risk management
Sustainable capacity development

- The UNECE strategy can be seen as a regional implementation of the PARIS21 Capacity Development 4.0 initiative
- Re-use of materials
  - Public repository for training materials

Tools and methods

- Capabilities
- Maturity models

Linked to the best of the traditional methods:
- Global assessments
- Handbooks, guidelines etc.
Capabilities

“An ability that an organisation possesses”

Example

Seasonal adjustment requires:
- People, methods, processes, technology, standards and information (i.e. data!)
- In the context of the organisational setting (legislation, policy, etc.)

If we only address one of these dimensions, e.g. training people, or providing software, this will not ensure that an organisation has the capability to do seasonal adjustment!
### Maturity models

- For each capability, assess where you are now, and where you want to be

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### Maturity models

- Focus capacity development where it is most needed

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Capacity development is also a capability!

We need:

- Technology
- Methods
- Information
- People
- Processes
- Standards and Frameworks
- Institutional Setting

Resources

- UNECE Statistical capacity development strategy:

- Statistical legislation:

- Value of official statistics:

- Global assessments of national statistical systems:
  - [http://www.unece.org/statcoop/ga.html](http://www.unece.org/statcoop/ga.html)
Resources (2)

- Modernisation of official statistics:
  - [http://www.unece.org/stats/mos.html](http://www.unece.org/stats/mos.html)

- Strategic partnerships high-level seminar in 2018:

- Human resources:
  - [http://www.unece.org/stats/mos/hhrr.html](http://www.unece.org/stats/mos/hhrr.html)

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**Feedback Welcome!**

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