



# **UNECE Team of Specialists on PPPs**

## **UNECE International PPP Centre of Excellence**

**Geoffrey Hamilton &  
Tony Bonnici  
UNECE**

**Geneva, Switzerland  
6 December 2012**





# ORGANISATION OF THE PRESENTATION

**I. UNECE Team of Specialists on PPPs**

**II. Review of the key highlights**

**III. Donor support**

**IV. Key challenges going forward**

**V. Capacity-building activities**





# I. UNECE TEAM OF SPECIALISTS ON PPP

Was established in 2007 with around 200 experts taking part in activities

Currently there are over 2000 experts and it receives continuous support from both EU and not EU members





## II. REVIEW OF THE KEY HIGHLIGHTS SINCE LAST CECI SESSION

- 1) UNECE International PPP Centre of Excellence
- 2) PPP DAYS 2012 and cooperation with IFIs
- 3) Launch of the first Specialist Centre on Health in Philippines
- 4) Policy advice and capacity building
- 5) Cooperation with the United Nations Office in Geneva
- 6) Elaborating the principles of the ICoE's Good Governance
- 7) Developing a Communication Strategy for the ICoE





# 1) UNECE INTERNATIONAL PPP CENTRE OF EXCELLENCE (ICOE)

- The idea to create an international Centre was first raised in February 2009 at an inter-regional meeting involving UNESCAP, UNECE and UNECA in order to respond to the growing demand on building capacity in public-private partnerships
- On 7 February 2012, after many consultations with key stakeholders, the Executive Committee of the UNECE gave its approval to the creation of the UNECE International PPP Centre of Excellence

•





# GOALS OF THE CENTRE

Identify international PPP best practice

Assist governments to implement best practices successfully

Encourage shared learning especially between countries new to PPPs and those with mature PPP programmes





**Today's challenge not just to learn to do PPPs but to do the very best in PPPs**





# SPECIALIST CENTRES

- Will be established around the world in specific sectors, which are the priority for the countries joining the Centre: **ROADS PORTS RAILS WASTE HEALTH ENERGY WATER SCHOOLS ICT**

- Will identify best practices, disseminate them and eventually train government officials in the implementation of best practices

- The small coordinating body based in Geneva will help the specialist Centres to ensure that their outputs are both consistent with the others and of a high standard







# SPECIALIST CENTRES

## **Achievements**

Excellent support provided by the Chairs of the TOS PPP to the ICoE

Strong support also from the Vice Chairs in the Bureau of TOS PPP

## **Next Steps**

More regular meetings of the Bureau to be held in order to exchange experiences in setting up Specialist Centres





2.



- The PPP Days 2012 in Geneva, on 21-24 February 2012 which was the first time it had been held in Europe. Co-hosted by the UNECE, the World Bank Institute and the Asian Development Bank with the support of the International Finance Corporation and the Swiss Economic Cooperation Organization
- Largest PPP gathering (over 700 participants) in Europe
- Largest number of governments (89) in attendance at PPP event
- Largest UNECE event ever





# PPP DAYS 2012

## Achievements

- Created practical and highly valuable training materials (including training videos) on PPP case studies including the cantonal civic Centre in Burgdorf in Berne that will be used by delegates and international organisations well after the event is over
- Business Forum Stimulated private sector interests in countries' project pipelines including Ukraine, Russian Federation, Philippines and others
- Demonstrated that the UNECE and the IFIs can work together on a common PPP programme





# PPP DAYS 2012

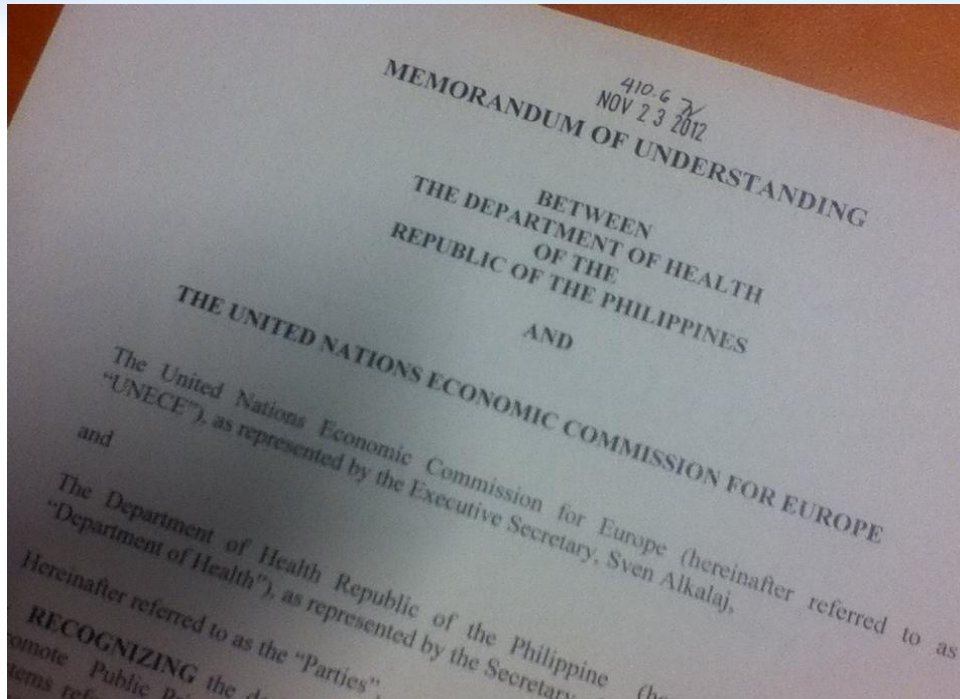
**PPP DAYS triggered an initial agreement between ADB, WBI and the UNECE for further discussion to work together within the framework of the UNECE International Centre of Excellence**





# 3) LAUNCH OF THE FIRST SPECIALIST CENTRE

First PPP centre launched in the area of PPP in Health





Philippines agreed to host Centre and the project was launched in November 2012 following the signing of the MoU between UNECE Executive Secretary and the Secretary of Health of the Philippines

Aim is to develop international best practices which can also be used to benchmark and inspire the country's own PPP programme

## **Achievements**

An Initial survey of best practice in PPP health was carried out by UNECE in cooperation with ADB and WHO as a Discussion Paper for a jointly organised international conference on PPP in Health : Experiences in Europe and Asia, held at ADB on October 26 – 27 2012.

ADB and WHO have agreed to help the Specialist Centre in Manila to meet their objectives.

ADB President and UNECE Executive Secretary met in November on 23 November in Manila and agreed to cooperate in ensuring that the Specialist centre on PPP in Health will be successful.

A mutually beneficial Cooperation between ADB and UNECE is proposed : ADB will provide data and case studies to the Specialist Centre on health which will evaluate and identify the best projects which ADB will then fund.





# LAUNCH OF THE FIRST SPECIALIST CENTRE

## Next steps

To assist the Specialist Centre on PPPs in Health with preparing a business plan.

To discuss with prospective partners the setting up of SCs in sectors such as Renewable Energy, ICT, Water and Waste Water, Roads etc.

Aim is to establish 5 Specialist Centres by end 2013, in prospective hosts such as, Russian Federation, Japan, Qatar, Republic of Korea, Netherlands, France, etc.





# 4) POLICY ADVICE AND CAPACITY-BUILDING

## NATIONAL PPP READINESS ASSESSMENTS

took place in

- Belarus
- Moldova
- Kyrgyzstan
- Tajikistan

### Next steps

Follow up work in these and other countries will become an integral part of the advisory services provided by the Centre of Excellence.







## 5) COOPERATION WITH UNOG

### **POLICY ADVICE ON THE STRATEGIC HERITAGE PLAN FOR THE PALAIS DES NATIONS**

- A Cooperation agreement between United Nations Office in Geneva (UNOG) and UNECE was signed by the respective heads whereby UNECE will provide a number of supports and assistance to UNOG on PPP.
- Special Session on PPP Best Practice in the Renovation of the Palais des Nations (6 December) demonstrates UNECE's global expertise in PPP.
- Its ability to provide independent, neutral advice.





# COOPERATION WITH UNOG

## **Achievements**

Independent, neutral advice and initial recommendations on the use of PPP for the renovation of the Palais des Nations;

Mobilised at no cost to the UN top international experts to provide UNOG with high level advice.

## **Next steps**

The TOS PPP will hold another special session to assist UNOG in exploring PPP options in the first week of February 2013;

Will carry out an assessment of the suitability of the PdN for using a PPP approach for renovation.





## 6) THE PRINCIPLES OF THE CENTRE'S GOOD GOVERNANCE

Critical in attempting to identify excellence in PPP.

Key issue: What should be the role of the private sector in identifying best practice and what should be its role in the ICoE?

### **Achievement**

The CRP Governance Principles provides the groundwork for ensuring the Centre's compliance with good governance.

### **Next steps**

Guidelines will be widely disseminated for comment and regularly updated to address issues as they emerge. Will be posted on the website to show compliance.





## 7) COMMUNICATION STRATEGY FOR THE ICoE

The challenge is to communicate timely information about the ICoE to the network and to raise the ICoE profile through international cooperation programmes

### **Achievement**

A Newsletter on ICoE is published regularly  
A brochure on the ICoE has been printed

### **Next steps**

Improve website to included more information on the Specialist Centres and meet the demand

Undertake initiatives to give the ICoE an international profile





## III. DONOR SUPPORT

Russian Federation

Government of Netherlands

Japan

Eurasian Development Bank

Swiss Economic Cooperation Organisation

Considerable in-kind support from international experts involved in TOS PPP

### **Next steps**

To inform prospective donors about the role and activities of the ICoE





## IV. KEY CHALLENGES GOING FORWARD

### **The ICoE represents a step change for the Secretariat in its PPP work under CECI and the UNECE**

Before: TOS PPP held 1 meeting /Session; two workshops and prepared a guide, training module.

Now: ICoE has to set up SCs and other bodies (Advisory Board, Editorial Board) as part of the governance of the Centre, will continue with PPP readiness assessments and their follow up and will supervise the collection of data by the Specialist Centres and assist with the publication of best practice advice.

Before TOS PPP did ad hoc capacity building and ran a TOS PPP.

Now Secretariat has to run a global ICoE, with a global governing board with a strategic vision namely to 'become a global leader in PPP and to establish the UNECE as a PPP brand leader'.





# KEY CHALLENGES GOING FORWARD

## Two options:

1. ICoE name is used but it continues to provide the same type of output, meetings, training modules etc.
2. PPP becomes a brand of the UNECE as a whole and the ICOE becomes a global leader in PPP and produces best practice information and implementation advice for the global PPP community





# KEY CHALLENGES GOING FORWARD

## IMPORTANT ISSUES THAT MEMBER STATES MIGHT ADDRESS

**Resources:** PPP has only 2 regular staff and part time and short term staff (extra budgetary). This is not sufficient to carry through Option 2. In addition work on the SHP has to date been done within existing resources and further assistance to UNOG will require allocation of some resources to carry out this cooperation.

**Decision taking authority within UNECE:** TOS PPP and ICoE are growing but its growth is limited by the lack of a decision taking authority. Higher decision taking authority can ensure that the ICoE can decide how to use its own resources to deliver successful outcomes and outputs.

**Team of Specialists on PPPs:** the ICoE works under the TOS PPP. The latter is a transitory body, set up for only 2 or 3 years to deliver a narrowly defined output, after which it is disbanded. As such a Team of Specialists has no rules or procedures for elections of office bearers etc. Consideration needs to be given to placing the ICoE under a more suitable authority.







# Public-Private Partnerships

## fourth session of TOS PPP 24 February 2012

- held back-to-back with PPP Days 2012;
- substantive segment: video case studies from around the world, representing best practice in PPPs;
- PPP training videos used in capacity-building activities;
- Study tours to a PPP road and a PPP prison.



The fourth session of **TOS PPP** was held on 24 February 2012, back-to-back with **PPP Days 2012**, hosted by the UNECE at the *Palais des Nations* on 21-24 February 2012.





# Public-Private Partnerships

## Policy advice and capacity-building

- PPP readiness assessments in **Moldova, Belarus, Kyrgyzstan** and **Tajikistan**
- **19-23 March 2012**: fact-finding mission in Belarus;
- **9-10 July 2012**: follow-up workshop in Belarus;
- **Major capacity-building project** in Belarus.





# Public-Private Partnerships

## PPP Readiness Assessments

- **10-14 September 2012:** fact-finding mission in Kyrgyzstan;
- **24-28 2012 September:** fact-finding mission in Tajikistan;
- **9-10 October 2012:** follow-up workshop in Moldova;





# International PPP Centre of Excellence

## Capacity-building activities

- **18-19 September 2012:** International Conference on Promoting PPPs in Montenegro and South-East Europe, Podgorica, Montenegro;
- **4 October 2012:** Workshop on PPPs in Broadband Infrastructure, Riva del Garda, Italy;
- **23-25 October 2012:** PPPs in Health: Developing Models, Ensuring Sustainability – Perspectives from Asia and Europe, Manila, the Philippines.





THANK YOU

