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## Economic Commission for Europe

Committee on Economic Cooperation and Integration

### Seventh session

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Item 5 of the agenda

**Programme of Work and Draft Strategic Framework**

## **Draft programme of work of the subprogramme on Economic Cooperation and Integration for 2012 - 2013**

### **Note by the Secretariat**

#### **Introduction**

1. The present note is a revised version of document ECE/CECI/2011/5 which the Committee on Economic Cooperation and Integration ("the Committee") adopted it at its sixth session. The reason for the revisions is to make the document fully compliant with requirements of the UNECE Executive Committee to show the correspondence between the draft programme of work and the proposed programme budget for 2012-2013. The Committee is invited to take note of the revised document.
2. The draft programme of work applies a results-based approach. It comprises, for each cluster of activities an expected accomplishment and a list of outputs/activities proposed to be carried out in 2012-2013. The delivery of these outputs/activities is expected to contribute to achieving the expected results.
3. The grouping of activities into clusters is exactly the same as used by the Committee for the biennial evaluation of its subprogramme performance. The correlation between the ECE Strategic Framework and the cluster framework used for the subprogramme biennial evaluation for 2012-2013 is shown in Annex II to the present document.
4. Furthermore, the outputs/activities listed in this document correspond with the ECE proposed programme budget for 2012-2013 and are complemented by additional items to reflect the more recent developments and needs of ECE member States. For easy reference, such new outputs/activities have been clearly indicated as "additional".
5. The outputs/activities have been listed under the cluster of activities to which they belong according to the following main categories: (a) meetings and related parliamentary documentation; (b) publications and other information material; and (c) technical cooperation, including, seminars, workshops, training sessions, advisory services.

6. The relevant indicators of achievement, together with baseline and target data, against which performance will be measured, are presented in Annex II to this document in order to facilitate the task of the Committee to assess whether all outputs, which are necessary to achieve the expected result, have been included in the plan.

7. Finally, Annex I to the present document lists the ECE overall legislative mandates and those specific for the subprogramme.

## I. Objective and strategy

8. The objective of the subprogramme is to promote a policy, financial and regulatory environment more conducive to economic growth, innovative development and higher competitiveness of enterprises and economic activities in the ECE region.

9. The responsibility for the subprogramme is vested in the Economic Cooperation and Integration Division. In order to achieve its objective, the subprogramme will take up key aspects of economic development and integration and focus mainly on countries with economies in transition. It will facilitate the application of experience gained, lessons learned and good practices conducive to economic growth and innovative development. Building on the normative work carried out within the subprogramme and reflecting the changing needs of member States, recommendations aimed at further improving a policy, as well as a financial and regulatory environment for economic development, investment and innovation, will be drawn up. Drawing on progress achieved during the period 2010-2011, policy advisory services and capacity-building activities to requesting countries will be organized on the basis of the related policy dialogue, exchange of experiences and good practices as well as guidelines and other policy-related documents.

10. Building, inter alia, on relevant work carried out by other organizations and institutions, as well as contributions mobilized from external experts, advisers and decision makers, in particular those from countries with economies in transition, an enhanced exchange of experience and policy debate among member States and other stakeholders will take place. Thematic teams of specialists and other groups of experts involving representatives of Governments, international organizations, business associations and other stakeholders will provide a platform for the exchange of national policy experience and the identification of good practices. Subsequently, member States are expected to apply these outputs in drawing up relevant policy recommendations, guidelines and other regulatory and normative measures. The results of the subprogramme's work will be broadly disseminated to all interested stakeholders and will serve as the basis for technical cooperation activities organized by the secretariat in cooperation with member States, such as policy advisory services and capacity-building workshops, including within the framework of the United Nations Special Programme for the Economies of Central Asia.

## II. Outputs/activities to be delivered in the 2012–2013 biennium

### Cluster 1

#### **Formulation of policy recommendations and good practices on innovative, knowledge-based development in the UNECE region**

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*Description of cluster (optional)*

*Expected accomplishments from this cluster*

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Increased knowledge of good practices and policies targeting a financial and regulatory environment conducive to economic growth, innovative development and higher competitiveness of enterprises and economic

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activities leading to the formulation of related  
CECI policy recommendations

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### **Outputs/activities**

(a) *Meetings and related parliamentary documentation*

1.1 Seventh (5-7 December 2012) and eighth (2013) annual sessions of the Committee on Economic Cooperation and Integration (CECI) (12).

*Documentation:*

Reports of the sessions of the CECI (2) and other documents (8), in particular: Capacity-building reports (2), Synopses of good practices, policy recommendations and guidelines (4), Draft programme of work for 2014-2015 (1)

1.2 Fifth (12-13 April 2012) and sixth (2013) sessions of the Team of Specialists on Innovation and Competitiveness Policies (8, 2 of which additional).

*Documentation:*

Reports of the sessions of the Team of Specialists (2)

1.3 Sixth (20-21 June 2012) and seventh (2013) sessions of the Team of Specialists on Intellectual Property (8, of which 2 additional).

*Documentation:*

Reports of the session of the Team of Specialists (2)

1.4 Other expert group meetings (including meetings on entrepreneurship and enterprise development, financing innovative development and other aspects of economic cooperation and integration) (12). These will be organized as a series of policy-oriented international conferences under the common theme "Policies for Innovation and Knowledge-based Development in the 21st Century". Proposed topics of individual conferences include:

- Innovation in the public sector
- The territorial dimensions of the knowledge economy and the related policy options to boost competitiveness
- Promoting competition as a driver of innovation, with particular consideration of intellectual property aspects
- The role of trademarks and copyright in innovation and economic growth
- The gender dimension of innovative entrepreneurship, with particular consideration to financing
- Regulatory and institutional obstacles to entrepreneurship in emerging market economies of the UNECE region

*Documentation:*

Reports of the Conferences (4, of which 2 additional), Synopsis of Good Practices and Policy Recommendations (4, of which 2 additional)

(b) *Publications and other information material*

1.5 Innovation Performance Review of Kazakhstan (1 additional).

1.6 Innovation Performance Review of Ukraine (subject to availability of extrabudgetary funding) (1 additional).

- 1.7 Innovation Performance Review of a country with economy in transition (subject to expression of interest by a requesting country and availability of extrabudgetary funding) (1 additional).
- 1.8 Guidebook on Innovation in the Public Sector (1).
- 1.9 Publication under the series "Policies for Innovation and Knowledge-based Development in the 21st Century" (2012) (1).
- 1.10 Publication under the series "Policies for Innovation and Knowledge-based Development in the 21st Century" (2013) (1).
- 1.11 Fostering Innovative Entrepreneurship: Challenges and Policy Options (2012) summarizing major findings and recommendations to governments from a series of events organized by the Secretariat in 2008 - 2011 (1).
- 1.12 Policy briefs on selected topics related to the knowledge-based economy, building on the outcomes of meetings (electronic only) (additional).
- 1.13 Regular newsletter on innovation-related issues, presenting the activities of the sub-programme and open to external contributions (electronic only) (5 additional).
- 1.14 Annual set of press releases (electronic only) (1).
- 1.15 Maintenance of the website of the Economic Cooperation and Integration Division (2).
- 1.16 Maintenance of the virtual platform for information exchange (2).\*

## Cluster 2

### **Formulation of policy recommendations and good practices targeting a policy, financial and regulatory environment conducive to successful public-private partnerships (PPPs)**

<i>Description of cluster (optional)</i>	<i>Expected accomplishments from this cluster</i>
	Increased knowledge of good practices and policies targeting a legal and regulatory environment conducive to successful PPPs leading to the formulation of related CECI policy recommendations

#### **Outputs/activities**

(a) *Meetings and related parliamentary documentation*

2.1 Fourth (21-24 February 2012) and fifth (2013) sessions of the Team of Specialists on Public-Private Partnerships (8, of which 2 additional).

*Documentation:*

Reports of the sessions of the Team of Specialists (2)

(b) *Publications and other information material*

2.1 Publication under the series "UNECE PPP Toolkit" (2012) (1).

2.2 Publication under the series " UNECE PPP Toolkit " (2013) (1).

\* This output is not envisaged for implementation in 2012-2013.

- 2.3 Revised and updated edition of the UNECE Guidebook on Promoting Good Governance in Public-Private Partnerships (1).
- 2.4 Good Practice Guide on Procurement in Public-Private Partnerships (1 additional).
- 2.5 PPP Model Law for CIS countries (in cooperation with EBRD and the CIS Inter-Parliamentary Assembly) (1 additional).
- 2.6 Comparative Review on PPP-related legislation (electronic only) (1)
- 2.7 Policy briefs on selected topics related to the negotiation and implementation of PPPs, building on the outcomes of meetings (electronic only) (additional).
- 2.8 Regular newsletter on PPP-related issues, presenting the activities of the sub-programme and open to external contributions (electronic only) (3 additional).
- 2.9 Annual set of press releases (electronic format) (1).

### Cluster 3

#### Implementation of CECI policy recommendations and good practices on innovative, knowledge-based development in the UNECE region

<i>Description of cluster (optional)</i>	<i>Expected accomplishments from this cluster</i>
	Enhanced implementation of CECI policy recommendations targeting a financial and regulatory environment conducive to economic growth, innovative development and higher competitiveness of enterprises and economic activities

#### Outputs/activities

(a) *Meetings and related parliamentary documentation*

- 3.1 SPECA Economic Forum (6) and Governing Council (2)

*Documentation:*

Reports of the sessions of the Governing Council (2); Reports of the Economic Forums (2); Other documents (8), in particular: Progress reports on the activities of SPECA Project Working Groups (2); Work Plan 2013-2014 (1)

(c) *Technical cooperation*

The following policy advisory seminars are envisaged:

- 3.1 Policy advisory project Innovation Performance Review of Ukraine (subject to the availability of extrabudgetary funding) (1).
- 3.2 Policy advisory project Innovation Performance Review of a country with economy with transition (subject to expression of interest by a requesting country and availability of extrabudgetary funding) (1).
- 3.3 Field-based policy advisory workshop to present and discuss the main findings and conclusions of the Innovation Performance Review of Kazakhstan (1).
- 3.4 Field-based policy advisory workshop to present and discuss the main findings and conclusions of Innovation Performance Review of Ukraine (subject to the availability of extrabudgetary funding) (1).

3.5 Policy advisory workshops and missions in countries with economies in transition on matters related to innovation and knowledge-based development, subject to the demand of requesting countries (2 additional).

#### Cluster 4

##### **Implementation of CECI policy recommendations and good practices targeting a policy, financial and regulatory environment conducive to successful PPPs**

<i>Description of cluster (optional)</i>	<i>Expected accomplishments from this cluster</i>
	Enhanced implementation of CECI policy recommendations and good practices targeting a legal and regulatory environment conducive to successful PPPs

#### **Outputs/activities**

(a) *Meetings and related parliamentary documentation*

4.1 International conference on the promotion and dissemination of innovative solutions in the area of Public-Private Partnerships - "PPP Days 2012", 21-24 February 2012 (6 additional).

(b) *Publications and other information material*

4.2 Reports on national readiness assessments in the area of PPPs undertaken in countries with economies in transition (1 additional).

(c) *Technical cooperation*

The following policy advisory seminars are envisaged<sup>1</sup>:

4.3 National readiness assessments in the area of PPPs in countries with economies in transition (2).

4.4 National policy advisory workshops in countries with economies in transition on the results of their respective national readiness assessment undertaken in the area of PPPs (2).

4.5 Delivery of demand-driven field-based policy advisory services in the area of PPPs (2 additional).

#### Cluster 5

##### **Building national capacity to adapt, adopt and implement CECI policy recommendations and good practices on innovative, knowledge-based development in ECE member States**

<i>Description of cluster (optional)</i>	<i>Expected accomplishments from this cluster</i>
	Strengthened national capacity in countries with economies in transition to promote good practices and implement CECI policy recommendations targeting a financial and

<sup>1</sup> Subject to demand from member States and the availability of extra-budgetary funding.

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regulatory environment conducive to economic growth, innovative development and higher competitiveness of enterprises and economic activities

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### **Outputs/activities**

(a) *Meetings and related parliamentary documentation*

5.1 Fifth and sixth sessions of SPECA Project Working Group on Knowledge-based Development (2 additional).

*Documentation:*

Reports of the sessions (2 additional)

(b) *Publications and other information*

5.2 Training materials and toolkits on policies to promote innovative, knowledge-based development (2 additional).

5.3 Training materials and modules under the UNDA project "Building the capacity of SPECA member countries to adopt and apply innovative clean technologies for climate change adaptation and sustainable knowledge-driven growth" (2 additional).

(c) *Technical cooperation*

The following capacity-building and training courses are envisaged:

5.4 Ongoing series of integrated/cross-cutting or thematic sub-regional capacity-building and knowledge sharing conferences and workshops on policies for promoting innovative, knowledge-based development (subject to demand from member States and the availability of extra-budgetary funding) (3).

5.5 Implementation of the UNDA project "Building the capacity of SPECA member countries to adopt and apply innovative clean technologies for climate change adaptation and sustainable knowledge-driven growth" (jointly with Environment Division), including a sub-regional capacity-building meeting on innovative clean technologies for climate change adaptation and sustainable knowledge-driven growth, and national capacity-building seminars on innovative clean technologies for climate change adaptation and sustainable knowledge-driven growth in SPECA member countries (4, of which 2 additional).

5.6 Seminar and study tour for government officials from countries with economies in transition on the role of institutional support in the development of innovative entrepreneurship (subject to the availability of extra-budgetary funding) (1).

The following field projects will be implemented:

5.7 Development of sustainable biomass trade and export opportunities for selected regions of the Russian Federation (1).

5.8 Projects related to the Project Working Group on Knowledge-based Development of SPECA (in cooperation with ESCAP) (1).

## Cluster 6

### **Building national capacity to adapt, adopt and implement CECI policy recommendations and good practices targeting a policy, financial and regulatory environment conducive to successful PPPs**

<i>Description of cluster (optional)</i>	<i>Expected accomplishments from this cluster</i>
	Strengthened national capacity in countries with economies in transition to promote good practices and implement CECI policy recommendations targeting a financial and regulatory environment conducive to successful PPPs

#### **Outputs/activities**

(a) *Meetings and related parliamentary documentation*

6.1 Fourth and fifth meetings of the Expert Group on Public-Private Partnerships for CIS Countries (4 additional).

(b) *Publications and other information material*

6.2 Development of training materials in the area of PPPs based on the UNECE PPP Toolkit (1 additional).

(c) *Technical cooperation*

The following capacity-building and training courses are envisaged:

6.3 Sub-regional and national capacity-building and knowledge sharing conferences and workshops on policies for promoting efficient PPPs (subject to demand from member States and the availability of extra-budgetary funding) (2).

6.4 Contribution to the implementation of the UNDA project "Building the capacity of SPECA member countries to adopt and apply innovative clean technologies for climate change adaptation and sustainable knowledge-driven growth" (jointly with Environment Division) (2 additional).

6.5 Awareness raising activities and familiarisation visits to promote the further development of PPPs in countries with economies in transition (subject to demand from member States and the availability of extra-budgetary funding) (2 additional).

## Annex I

### Legislative mandates

#### A. Overall ECE legislative mandates

##### 1. Resolutions of the General Assembly

<i>Res No.</i>	<i>Title</i>
55/2	United Nations Millennium Declaration
57/144	Follow-up to the outcome of the Millennium Summit
57/253	World Summit on Sustainable Development
57/270 B	Integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits in the economic and social fields
60/1	2005 World Summit Outcome
61/16	Strengthening of the Economic and Social Council
61/210	Integration of the economies in transition into the world economy
62/208	Triennial comprehensive policy review of operational activities for development of the United Nations system
63/11	Cooperation between the United Nations and the Black Sea Economic Cooperation Organization
63/14	Cooperation between the United Nations and the Council of Europe
63/15	Cooperation between the United Nations and the Eurasian Economic Community
63/239	Doha Declaration on Financing for Development: outcome document of the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus
63/281	Climate change and its possible security implications
64/141	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly
64/193	Follow-up to and implementation of the Monterrey Consensus and the outcome of the 2008 Review Conference (Doha Declaration on Financing for Development)

<i>Res No.</i>	<i>Title</i>
64/210	Role of the United Nations in promoting development in the context of globalization and interdependence
64/217	Women in development
64/236	Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development

## 2. Resolutions of the Economic and Social Council

<i>Res No.</i>	<i>Title</i>
1998/46	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields
2006/14	Progress in the implementation of General Assembly resolution 59/250 on the triennial comprehensive policy review of operational activities for development of the United Nations system
2006/38	Workplan on reform of the Economic Commission for Europe and revised terms of reference of the Commission
2009/12	Mainstreaming a gender perspective into all policies and programmes in the United Nations system
2009/28	The role of the United Nations system in implementing the ministerial declaration on the internationally agreed goals and commitments in regard to sustainable development adopted at the high-level segment of the 2008 substantive session of the Economic and Social Council
2009/29	Role of the Economic and Social Council in the integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits, in light of relevant General Assembly resolutions, including resolution 61/16

## 3. Economic and Social Council decisions

<i>Res No.</i>	<i>Title</i>
1997/224	Declaration on the Strengthening of Economic Cooperation in Europe and Plan of Action

**4. Economic Commission for Europe decisions**

<i>Res No.</i>	<i>Title</i>
E/ECE/ 1434/Rev.1	Work Plan on ECE Reform
A (63)	The Work of the Economic Commission for Europe

**B. Legislative mandates specific to the subprogramme****1. Resolutions of the General Assembly**

<i>Res No.</i>	<i>Title</i>
63/152	Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly
63/303	Outcome of the Conference on the World Financial and Economic Crisis and its Impact on Development
64/214	Groups of countries in special situations: specific actions related to the particular needs and problems of landlocked developing countries: outcome of the International Ministerial Conference of Landlocked and Transit Developing Countries and International Financial and Development Institutions on Transit Transport Cooperation
64/223	Towards global partnerships

**2. Resolutions of the Economic and Social Council**

<i>Res No.</i>	<i>Title</i>
2007/30	Follow-up to the International Conference on Financing for Development

## Annex II

### Correlation between the ECE strategic framework and the cluster framework used for subprogramme biennial evaluation 2012–2013

**Table A.**

*Expected accomplishment of the Subprogramme:* Increased knowledge of good practices and policies on financial and regulatory environment conducive to economic growth, innovative development and higher competitiveness of enterprises and economic activities leading to the formulation of related ECE policy recommendations

*Indicators of achievement:* (a) Number of policy recommendations resulting from the exchange of good practices and policy experience among member States

*Performance measures:*<sup>2</sup>

2008-2009: 6 policy recommendations

Estimate 2010-2011: 8 policy recommendations

Target 2012-2013: 8 policy recommendations

<i>Cluster</i>	<i>Cluster level expected accomplishments</i>	<i>Indicators of achievement</i>
1. Formulation of policy recommendations and good practices on innovative, knowledge-based development in the UNECE region	Increased knowledge of good practices and policies targeting a financial and regulatory environment conducive to economic growth, innovative development and higher competitiveness of enterprises and economic activities leading to the formulation of related CECI policy recommendations	(i) Number of policy recommendations resulting from the exchange of good practices and policy experience among member States  <i>Performance measures:</i> Baseline 2011: 9 Target 2012–2013: 6  (ii) Per cent of questionnaire respondents who find these recommendations useful  <i>Performance measures:</i> Baseline 2011: 73 Target 2012–2013: 80
2. Formulation of policy recommendations and good practices targeting a policy, financial and regulatory environment conducive to successful public-private partnerships (PPPs)	Increased knowledge of good practices and policies targeting a legal and regulatory environment conducive to successful PPPs leading to the formulation of related CECI policy recommendations	(i) Number of policy recommendations resulting from the exchange of good practices and policy experience among member States  <i>Performance measures:</i> Baseline 2011: 1 Target 2012–2013: 2  (ii) Per cent of questionnaire respondents who find these recommendations useful  <i>Performance measures:</i> Baseline 2011: 73

<sup>2</sup> Performance measures are taken from the document “Proposed programme budget for the biennium 2012-2013” (A/66/6 (Sect.20)).

Target 2012–2013: 80

**Table B.***Expected accomplishments of the Subprogramme:* Enhanced implementation of the aforementioned ECE policy recommendations*Indicators of achievement:* (b) Increased number of practical steps taken by Governments and other stakeholders to implement the policy recommendations*Performance measures:*

2008-2009: 9 practical steps

Estimate 2010-2011: 8 practical steps

Target 2012-2013: 10 practical steps

<i>Cluster</i>	<i>Cluster level expected accomplishments</i>	<i>Indicators of achievement</i>
3. Implementation of CECI policy recommendations and good practices on innovative, knowledge-based development in the UNECE region	Enhanced implementation of CECI policy recommendations targeting a financial and regulatory environment conducive to economic growth, innovative development and higher competitiveness of enterprises and economic activities	(i) Number of cases where countries have implemented policy recommendations or have taken practical steps to implement them  <i>Performance measures:</i> Baseline 2011: 11 Target 2012–2013: 10
4. Implementation of CECI policy recommendations and good practices targeting a policy, financial and regulatory environment conducive to successful PPPs	Enhanced implementation of CECI policy recommendations and good practices targeting a legal and regulatory environment conducive to successful PPPs	(i) Number of cases where countries have implemented policy recommendations or have taken practical steps to implement them  <i>Performance measures:</i> Baseline 2011: 4 Target 2012–2013: 3

**Table C.***Expected accomplishments of the Subprogramme:* Strengthened national capacity in countries with economies in transition to promote good practices and implement the aforementioned ECE policy recommendations*Indicators of achievement:* (c) Increased number of country-level follow-up activities resulting from training and other capacity-building activities*Performance measures:*

2008-2009: 3 follow-up activities

Estimate 2010-2011: 10 follow-up activities

Target 2012-2013: 12 follow-up activities

<i>Cluster</i>	<i>Cluster level expected accomplishments</i>	<i>Indicators of achievement</i>
5. Building national capacity to adapt, adopt and implement CECI policy recommendations	Strengthened national capacity in countries with economies in transition to promote good practices and implement CECI	(i) Number of country-level follow-up activities  <i>Performance measures:</i> Baseline 2011: 18

and good practices on innovative, knowledge-based development in ECE member States	policy recommendations targeting a financial and regulatory environment conducive to economic growth, innovative development and higher competitiveness of enterprises and economic activities	(ii) Target 2012–2013: 18 Per cent of questionnaire respondents finding the capacity-building activities useful for their work <i>Performance measures:</i> Baseline 2011: 78 Target 2012–2013: 85
6. Building national capacity to adapt, adopt and implement CECI policy recommendations and good practices targeting a policy, financial and regulatory environment conducive to successful PPPs	Strengthened national capacity in countries with economies in transition to promote good practices and implement CECI policy recommendations targeting a financial and regulatory environment conducive to successful PPPs	(i) Number of country-level follow-up activities <i>Performance measures:</i> Baseline 2011: 7 Target 2012–2013: 7  (ii) Per cent of questionnaire respondents finding the capacity-building activities useful for their work <i>Performance measures:</i> Baseline 2011: 78 Target 2012–2013: 85