History of the UNECE Guidebook

- In 2006, the UNECE members states requested a tool for identifying and responding to governance issues encountered in developing PPP programmes and projects
- The UNECE Guidebook was researched and written to meet this need – the first publication on the subject of PPP governance
- Published in English and Russian in 2008, with press conferences in Washington and Geneva
A UNECE “Best-Seller”

- The printed version of the Guidebook was soon out of print; it is now in its second edition
- Between the hard copies, UNECE website downloads, and copies distributed on CD, more than 15,000 copies are now in circulation
- Available as a reference tool on the UNECE website
- Used as a tool in UNECE workshops and capacity-building meetings
But is the Guidebook still relevant?

As the Guidebook approached its fourth year, several key questions were raised:

• Has the PPP world changed since 2008, particularly in response to the financial crisis?
• Has additional PPP experience since 2008 highlighted revisions to the principles of good governance?
• Are the case studies included in the Guidebook still accurate and current, and are there additional examples of PPP governance which should be featured?

A Questionnaire

Respondents:
• Confirmed the impact of the Guidebook, and its effectiveness as a capacity-building tool
• Identified several areas where update or expanded coverage might be valuable
• Identified several potential new case studies
Identified Governance Issues

• Private sector returns are often seen to be excessive
  - Better explanation of the benefits of PPP
  - Reform of project structure to prevent excessive returns
• Cost and lack of private sector debt
• Trade union dissatisfaction
  - Laws that ensure employees receive protection on transfer
• Cost Overruns
  - Training of public sector teams
  - Focus on documentation and process prior to advertisement of tender
• Building in contract flexibility to deal successfully with changing circumstances