# Role of seaports as a link between inland and maritime transport

EU policy context

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#### A few words about ESPO

- Founded in 1993
- Represents European port authorities in all different forms and varieties
- Members in EU Member States and neighbouring countries
- + 800 ports handling 3,5 bln t of cargo and 350 mln passengers annually
- Based in Brussels recognised counterpart of EU institutions
- Platform with EFIP (European Federation of Inland Ports)
- Joint secretariat with EcoPorts Foundation





## Summary

- I. Common challenges to seaports
  - Changing logistics environment
  - Strategies of market players
  - Sustainable development
- II. EU policy context
- III. Conclusions

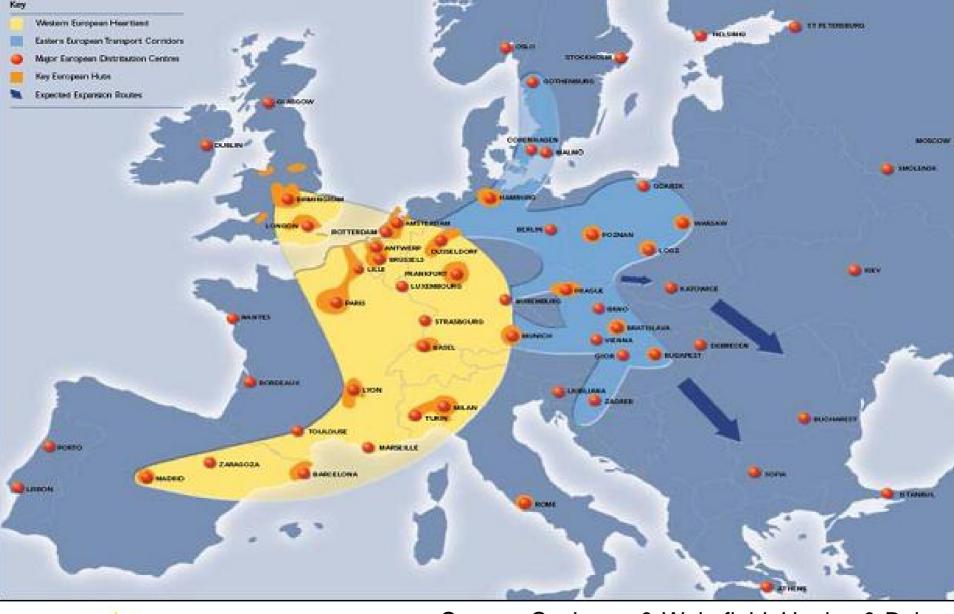


#### I. Common challenges:

#### 1. Changing logistics environment

- Logistics integration process
- Port competition has extended to logistics chains
- Regionalisation of the port concept
- Captive hinterlands diminish

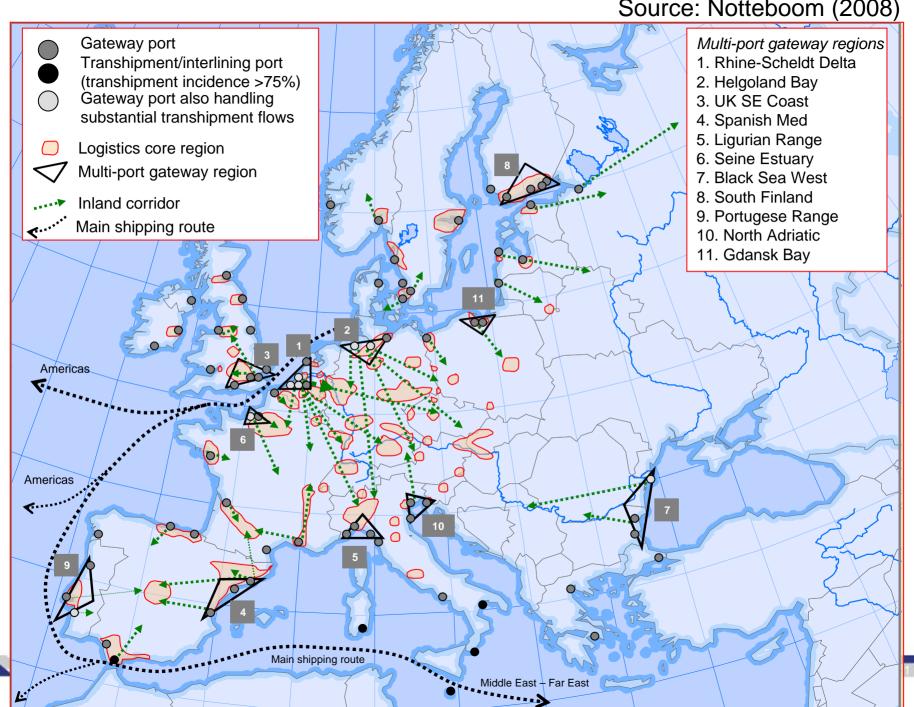






Source: Cushman & Wakefield, Healey & Baker

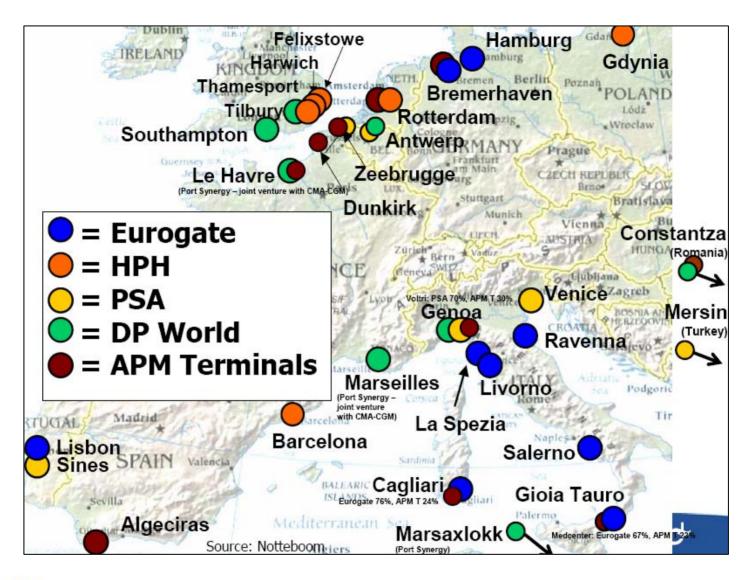
Source: Notteboom (2008)



### 2. Strategies of market players

- Logistic operators, carriers and terminal operators
- Power struggle: who controls the chain?
- Horizontal and vertical integration
- Mergers and acquisitions
- Growing interest from financial suitors (investment banks, pension funds, ...)
- 'Footloose' character







Source: Notteboom (2008)

#### 3. Sustainable development

- Growth environment creates negative externalities
- Ecological and societal tensions
- Port development scarcity of land
- Emissions and global warming
- NIMBY phenomenon
- Public perception of ports
- Security and safety of operations













#### Implications for port governance

- Traditional role of port authority under pressure:
  - Opportunities, e.g. mediator, business promoter, link between local community and international partners, ensure clean, safe and secure environment, solving bottlenecks, ...
  - Uncertainties, e.g. conflicting interests, limited financial means, political influence, legal restrictions, commercial autonomy, ...
- Is EU policy providing tools for port authorities to meet the challenges?



## II. EU policy context





#### EU Freight transport agenda

- Package of proposals adopted October 2007
- Communication ports policy
- Logistics Action Plan
- Communication Freight-oriented Rail Network
- Consultation Motorways of the Sea
- Consultation European Maritime Transport Space without Barriers



#### **EU Ports Policy Communication**

- Port performance and hinterland connections
- Expanding capacity while respecting the environment
- Modernisation
- A level playing field clarity for investors, operators and users, including (inter alia):
  - Role of port authorities
  - State aid and financing
  - Concessions
- Establishing a structured dialogue between ports and cities
- Work in ports



# Trans-European Networks – Transport (TEN-T) review

- Ports Policy Communication announces: the status and needs of hinterland connections to ports and their impact on a balanced network of traffic flows will be analysed in view of 2010 review TEN-T
- TEN-T funding so far to Motorways of the Sea actions



#### Motorways of the Sea:

- Under TEN-T since 2004
- 4 corridors
- First stage: funding to studies and master plans
- TEN-T 2008 call: funding for concrete MoS projects, port infrastructure and maritime services. No results available.
- Different implementation in 4 areas





#### Elements for discussion TEN-T review

- Financing/ limited governmental budgets: Guidelines on use of public financing for port investments (State aid guidelines) promised for 2008: radical approach?
- Balance of traffic flows within EU: interventionism?
- 300 TEN-T ports (1.5 tonnes traffic / 200 000 passengers annually): how to prioritize?
- Investing in port/hinterland infrastructure meets environmental regulations: will promised guidance on application of EU environmental legislation to port development be sufficient?



#### Timing:

- Stakeholder conference 14-15 October 2008 (12 thematic workshops devoted to waterborne transport)
- Green Paper in December 2008/ January 2009
- Formal stakeholder consultation process in the first half of 2009
- Preparation of the actual review with the aim of a formal Commission proposal in 2010



## ESPO Conference 2009: "The European port system: Towards a sustainable network vision"

Marseilles 14-15 May 2009



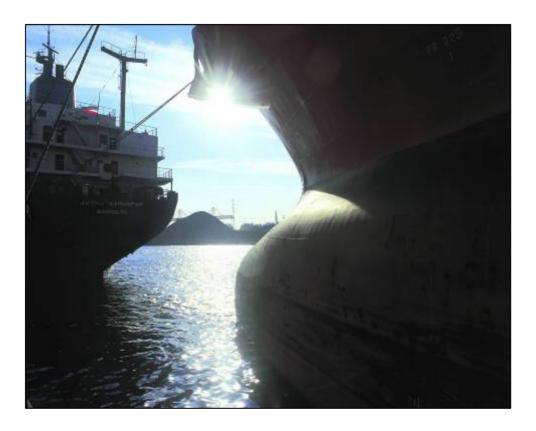


#### III. Conclusions

- Port authorities can potentially play an important mediating role in integrating ports in logistics networks
- EU TEN-T policy will focus in 2009-2010 on priority hinterland connections to ports
- Additional tools include State aid guidelines and environmental guidance
- A potentially controversial debate lies ahead!



### Thank you for your attention



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