Analysis of large and complex enterprises

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Large and complex cases units and related activities at NSI’s: a survey

• Globalisation Guide (2010): large and complex enterprises must be examined case-by-case.
• Many NSI’s have recently installed large and complex cases units, or started up similar kind of activities.
• Purpose of this survey is to collect country experiences and, where possible, best practices.
Set up of the survey

- Sent to task force members and additional NSI’s which are known to be active in this area.
- Response period: 25 February – 22 March 2013
- Coverage of the survey:
  1. Organisational aspects
  2. Data sources examined
  3. Operational aspects
  4. Typology
  5. Specific country experiences
- Responses (so far) received from Canada, Hungary, Ireland, Finland, France, Netherlands, New Zealand, Sweden (Czech Republic)
- Hopefully other countries will follow soon!
Tentative results (1)

- Almost all responding countries have a dedicated large cases unit in their organisation.
- Median size of these units is 0.2-0.4% of total staff (two countries have quite larger units in relative terms)
- Specific skills: business accounting, profiling, communication, overview.
- Analysis covers often broad range of statistics: business surveys (in all cases), international trade statistics (almost)
- Globalisation related problems is a driving factor
- Huge divergence in number of enterprises (or groups) examined relative to staff in large cases units.
- Dedicated and centralised surveying is in specific cases easible and useful.
(Q-4.1) Which ‘standard’ cases are most often examined? (1=hardly, 5=very often)

<table>
<thead>
<tr>
<th>Case Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Case A1: Outward processing</td>
<td>4.0</td>
</tr>
<tr>
<td>Case A2: Inward processing</td>
<td>3.5</td>
</tr>
<tr>
<td>Case B: Merchanting</td>
<td>3.0</td>
</tr>
<tr>
<td>Case C: Factoryless Manufacturing</td>
<td>2.5</td>
</tr>
<tr>
<td>Case D: Supplying Intellectual Property</td>
<td>2.0</td>
</tr>
<tr>
<td>Case E: Outsourcing of services</td>
<td>1.5</td>
</tr>
<tr>
<td>Case F: Subcontracting production of services</td>
<td>1.0</td>
</tr>
<tr>
<td>Cases G and H: Direct investment enterprises</td>
<td>0.5</td>
</tr>
</tbody>
</table>
Next steps

- Collecting (hopefully) a few more responses
- Analysing responses received
- Providing feedback on most remarkable outcomes
- Present results in the taskforce report.

Thank you!