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# Chapter 1

## Introduction

### 1.1 Background

1.1 In recent years significant steps have been taken to improve the international accounting standards when it comes to recording the transactions of enterprises participating in global production in the national accounts and balance of payments statistics. Examples are the harmonization of the 2008 SNA and BPM6, the recording of imports and exports on a strict change of ownership basis and the guidance given on the treatment of merchanting.

1.2 At the same time these changes also highlight the fact that capturing the activities of global production is a challenging aspect of these macroeconomic statistics. The transfer of ownership principle brings to the surface measurement issues that were previously concealed when compiling the accounts according to the old guidelines. The new standards are brought in line with several aspects of globalisation but also bring to bear several measurement challenges. These measurement challenges triggered several new conceptual issues and measurement related questions which are addressed in this interim version of the “Guide to measuring global production” (Global Production Guide or Guide in short). The purpose of the Guide is to support the implementation of the updated international standards and thereby enhancing international comparability.

1.3 Global production has evolved and now encompasses a broad range of business arrangements and organizational forms. Today, multinational enterprises (MNEs) account for a large share of international trade between countries. National Statistical Institutes (NSIs) need to keep track of the changing forms of global production and their effects on international trade relationships. It is important to identify best practices developed by countries, and agree internationally on the practical guidelines needed in order to foster international comparability.

1.4 In 2007, the Conference of European Statisticians (CES) established an Expert Group on the Impact of Globalization on National Accounts. By the end of 2011 the findings of this expert group were published in a statistical guide called “The Impact of Globalization on National Accounts”.

1.5 In the course of drafting the chapters on “Goods sent abroad for processing” (chapter 5), “Merchanting” (chapter 6) “International transactions in intellectual property products” (chapter 7), and “Measurement issues associated with administrative trade data and globalization” (chapter 9), quite some attention was paid to the phenomenon of global manufacturing. At a late stage in the drafting process it was decided that the issue of global manufacturing deserved a chapter (8) on its own. Although in a short period of time many aspects of global manufacturing were discussed and presented in this chapter, some important issues were not sufficiently dealt with and needed further attention.

1.6 The CES consultation of the guide “The Impact of Globalization on National Accounts” (hereafter Globalization Guide) identified conceptual and practical aspects of global manufacturing arrangements in relation to the implementation of the new global standards 2008 SNA and BPM6 as a

major priority for the future research agenda. In June 2011, the CES approved the guide including the proposed future work. Against this background the CES Bureau asked Statistics Netherlands to make an in-depth review of global manufacturing.

1.7 The subsequent consultation between the CES Bureau and the UNECE Steering Group on National Accounts, stressed the importance of the issues raised in the in-depth review and the need to establish a Task Force on Global Production (TF) to elaborate on the conceptual and measurement issues related to global manufacturing. The Steering Group also pointed out that rather than global *manufacturing* the research should focus on global *production* arrangements more generally to recognise the importance of the production of services and transactions in intellectual property products. Furthermore, UNSD and OECD highlighted the support of the Inter Secretariat Working Group on National Accounts (ISWGNA) for further work on global production arrangements as part of the global effort to develop implementation guidance for the 2008 SNA.

1.8 The objectives of the TF are twofold. The first goal was to develop guidance on a number of unresolved conceptual issues arising from 2008 SNA and BPM6 in relation to global production. The second goal was to develop further guidance on implementation aspects. In doing so, the TF studied the existing practices of countries in relation to various types of global production arrangements.

1.9 Examples of conceptual issues include the classification of so-called factoryless producers (FGPs) and other units active inside global production chains, and the identification of ownership of assets, including intellectual property products (IPPs) in global production chains and MNEs.

1.10 Examples of practical issues include providing guidance on the measurement of IPPs inside global production chains, guidance on recording imports and exports on a transaction basis including services, prorating the activities of multiterritory enterprises, quasi-transit trade and merchanting of services.

1.11 The following countries and international organizations participated in the TF: Canada, Finland, Ireland, Israel, Italy, Mexico, Netherlands, Norway, Sweden, United States, Eurostat, IMF, OECD, UNECE, UNSD and WTO. The TF was chaired by Ireland and the secretariat was provided by UNECE.

1.12 The work of the TF related to that of several other expert groups. It was already mentioned that this TF followed up on the work of the UNECE-led expert group on the Impact of Globalization on National Accounts. In addition, the TF cooperated closely with the Eurostat task force on Goods Sent Abroad for Processing. Chapter 5 benefits substantially from experiences of EU member countries as collected in the course of the Eurostat task force's work. Further, in this Guide reference is made to the report of the ECB/Eurostat/OECD Task Force on Head Offices, Holding Companies and Special Purpose Entities.

1.13 The findings of the TF are presented in this interim version of the "Guide to measuring global production". The Guide should be seen as a logical extension of "The Impact of Globalisation on National Accounts" (the Globalisation Guide). A final version of the Guide is expected by the end of 2014, after finalisation of the consultation process.

1.14 The set-up of the Global Production Guide is presented in the next section of this chapter. The main features of global production are discussed in Section 1.3.

## 1.2 Structure of the Guide

1.15 The purpose of the Guide is to help the compilers of national accounts and balance of payments statistics understand the impact of global production on the related statistics. The Guide aims to provide:

1.16 Clarity on several unresolved conceptual issues related to global production;

1.17 Support on the measurement aspects of global production.

1.18 It draws as much as possible on national experiences. These country experiences are highlighted in the various country case studies presented throughout the Guide. Chapters 2, 3 and 4 deal with conceptual issues while the subsequent chapters focus more on the measurement related challenges.

1.19 A typology of global production arrangements is presented in Chapter 2. This typology can be helpful in identifying how much explicit coordination takes place, which can be an indication of how much control (and the associated risk) a lead enterprise has over the production process. This information is required for national accountants and balance of payments compilers to understand the nature of transactions taking place inside global value chains.

1.20 The principles of economic ownership are discussed in chapter 3. One specific issue dealt with in this chapter is how to best approximate the international transactions occurring inside an MNE. This is particularly relevant given that ownership relations may imply that affiliated companies do not always act autonomously.

1.21 Chapter 4 extends the discussions on economic ownership to the ownership of intellectual property products (IPPs) and related transactions inside global value chains and MNEs. This chapter considers factors to establish guidance on economic ownership of IPPs and related transactions within various global production arrangements with the help of a decision tree.

1.22 Chapter 5 brings together the measurement challenges of a selected number of global production arrangements: goods sent abroad for processing, merchanting and factoryless goods production. The chapter systematically reviews the data items needed to account for all aspects of these three global production arrangements: production and international trade flows. It also reviews all possible data sources that may support their recording. Furthermore, chapter 5 provides guidance on how to distinguish FGPs from agents who merely engage in merchanting.

1.23 In recent years, several NSIs established so-called large and complex enterprises units and their experiences with observing and measuring global production are presented in Chapter 6. Based on the responses of a survey obtained from ten NSIs, the similarities and differences in the operation of these large and complex cases units are examined. These large and complex cases units play a crucial role in dealing with some of the most complex aspects of global production.

1.24 An area of economic analysis, closely related to global production, is the measurement of global value chains and the value added content of international trade. The discussion on trade in valued added is presented in Chapter 7. This chapter also discusses issues related to input-output tabulations and related modelling.

1.25 The issue of multiterritory enterprises is introduced in chapter 8. Based on a range of real life examples, this chapter provides practical guidance on how to assign the economic activities of multiterritory enterprises, and similar kinds of enterprises, to individual economic territories.

1.26 Chapter 9 discusses statistical measurement issues associated with so-called quasi-transit trade and similar phenomena. Quasi-transit trade occurs when goods enter an economy and are declared as imports for customs purposes at values that differ from those that are declared when the goods leave the same economy. Quasi-transit trade may lead to import values obtained from customs records which differ from the actual transaction value.

1.27 In chapter 10 the notion of merchanting (of goods) is extended to the domain of services and investigates the role of arrangers or intermediaries of international service transactions. This chapter follows up on previous, but rather brief, discussions in BPM6, MSITS 2010 and the Globalisation Guide. The conclusions in this chapter are tentative as the obtained evidence on the international services arrangers is still rather limited; however, a number of areas for further research are addressed in the chapter.

1.28 Each chapter of the Guide ends up with concrete recommendations in relation to the reviewed aspect of global production. The main conclusions and recommendations for future research identified in the Guide are summarised in chapter 11.

### **1.3 Global production: an introduction**

1.29 Globalization has created new opportunities and competitive challenges forcing producers to seek more efficient ways to make their products. It has become increasingly common for producers seeking more efficient means of production to divide the traditional vertically integrated production model into stages or tasks (known as fragments), which allows them to outsource part of their production process. When the resulting production arrangement is interlinked across different countries the measurement challenges facing national economic statistics programs increase dramatically.

1.30 Many economic forces are driving the fragmentation of production to specialized establishments both foreign and domestic. Improvements in information technology have allowed firms to relocate production to new and often distant locations. International cost differences, such as lower relative wage costs and lower trade and transport costs, improved logistics, differences in taxation, and improved intellectual property rights protection and contract enforcement have facilitated the use of global supply chains and global value chains.<sup>1</sup>

1.31 The remaining sections of this chapter focus on the concepts of global supply chains, global value chains, and global production chains and review how enterprises organize their production

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<sup>1</sup> U.S. International Trade Commission “Economic Effects of U.S. Import Restraints, Special Topic: Global Supply Chains,” August 2011.

arrangements. This discussion is logically continued in the presentation of the typology of global production arrangements in Chapter 2.

#### **1.4 Global supply, value and production chains**

1.32 The terms global supply chain, global value chain, and global production chain are used when discussing globalization and the fragmenting of production across countries. Sometimes they are used interchangeably but they are not exactly the same concepts. This section discusses these concepts.

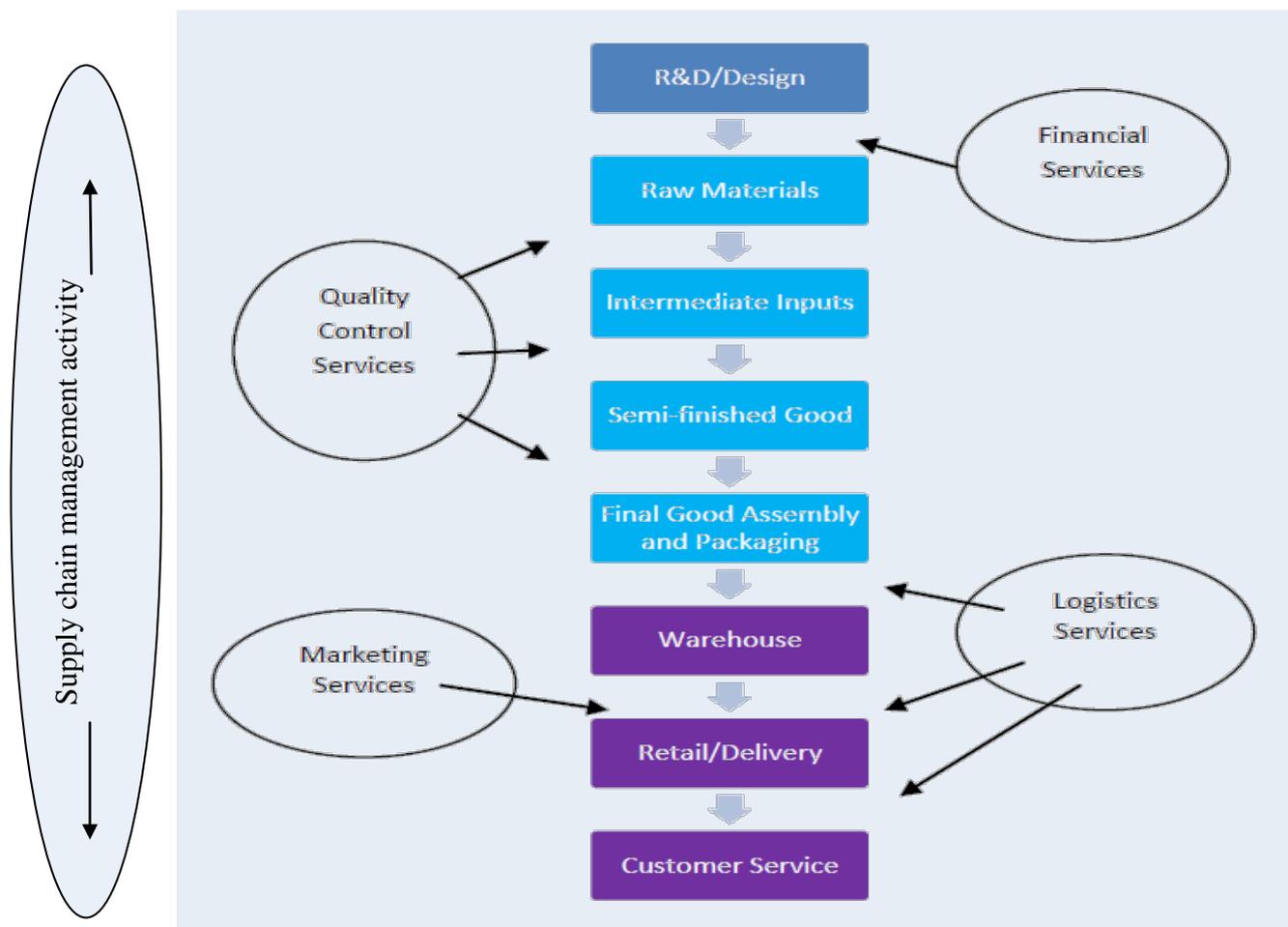
1.33 A *supply chain* is a system of organization, technology, activities, information, and resources involved in moving a good or service from supplier to customer. A supply chain can be within an enterprise, between enterprises in a local economy, or among a group of countries. The supply chain is a network where the activities involved can be grouped using the traditional broad stages of production from upstream research and development (R&D) and design, through manufacturing, to downstream logistics, marketing, and sales. The complexity of the supply chain and the business relationship between the various stages can vary by industry and by enterprise. A global supply chain consists of a worldwide network of these activities.

1.34 Figure 1.1 provides a simple illustration of fragmented production. It shows a schematic overview of the different stages in the production process of a good, from its design, processing of raw materials up to the final stages related to retail and customer service. Supply chain management may cover the whole chain as reflected in the figure or specific parts of it. Similarly, some stages of the chain may be controlled by a parent company whose affiliates are responsible for certain other stages in the supply chain.

1.35 In the R&D and design stage an intangible asset is created that is later used as an input in making the good. The R&D and design can be used by the same enterprise to produce the good on its own account or can be provided to a supplier that produces the good.

1.36 Supply management may consist of several specific functions such as quality control, marketing, logistics and financial services, which are highlighted in Figure 1.1. Although this figure only shows financial services being provided at the R&D/design stage, in reality financial services can be provided at several stages in the supply chain. For example, leasing and consumer credits can be provided at the retail/delivery stage.

**Figure 1.1**  
**Illustration of product fragmentation**



Source: U.S. International Trade Commission compilation

1.37 A *value chain* refers to the value added activities required to bring a good or service from its conception, design, production, marketing, distribution and support to final customers.<sup>2</sup> It is the value added to the good or service at each stage of the network. Similar to the supply chain, the complexity of the value chain and the business relationship between the various stages can vary by industry and by enterprise. A value chain can be between enterprises in a local economy or span enterprises across a group of countries.

1.38 One may conclude that global value chains are particularly the object of analysis in the context of global production. The proper identification of value added in each step of the chain is fundamental to national accounting, particularly when the chain overlaps several countries. Similarly, the concept of global value chain corresponds closely to the analysis of trade in value added as presented in Chapter 7.

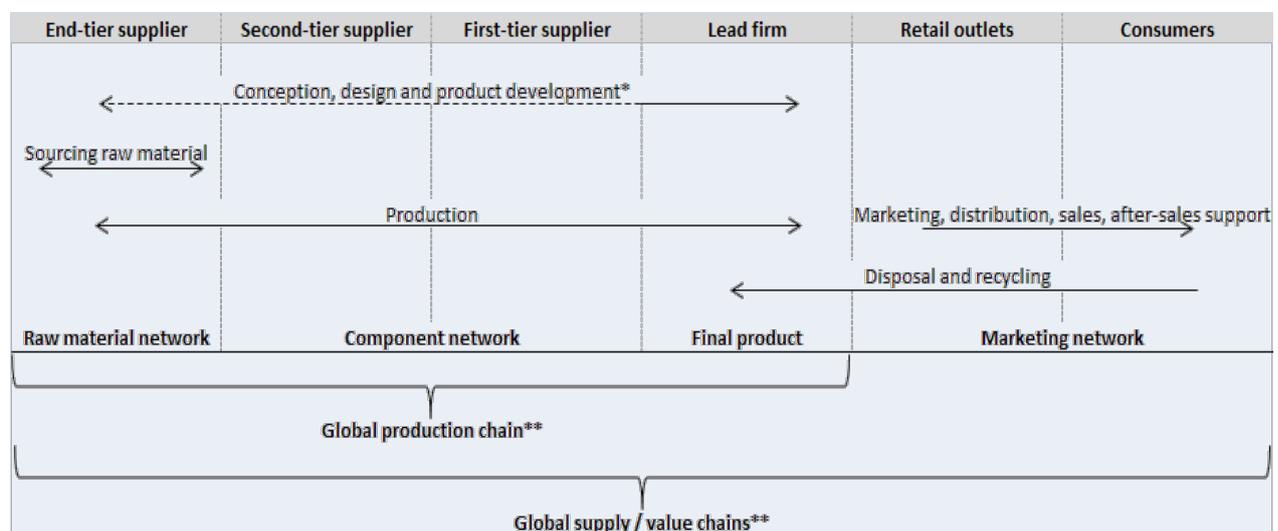
<sup>2</sup> Asian-Pacific Economic Cooperation (APEC) Policy Support Unit, issues paper no.1 “Concepts and Trends in Global Supply, Global Value and Global Production Chains” May 2012

1.39 A *production chain* refers to linkages within or among a group of enterprises for producing *specific* goods or services. It represents how lead enterprises arrange their particular network of suppliers to produce a given good or service. The lead enterprise exerts certain control over the production process; its level depends on the kind of global production arrangement being followed. Control may relate to access to key resources and managing key activities, such as product design, international brands, and access to final customers.<sup>3</sup> A production chain becomes global when the linkages fragment across countries.

1.40 Figure 1.2 illustrates the network structure of global supply chains, global value chains, and global production chains. The structure of global supply chains and global value chains are similar. However, the focus of global supply chains is the movement of goods and services through the various stages of the network, whereas, the focus of global value chains is on the creation of value in the various places (or countries) in the network. Global production chains focus on the production of goods and services and typically end at the point after the goods and services have been produced for the lead enterprise.

1.41 Figure 1.2 is organized to show the interaction of the lead firm or enterprise, the suppliers, the distribution outlets, and the consumer. The lead firm, the principal, normally exerts some amount of control and contributes market knowledge, intellectual property, system integration and cost management skills. The lead firm's brand name usually reflects its reputation for quality, innovation, and customer service.

**Figure 1.2**  
**Global value/supply/production chains**



Source: Asia-Pacific Economic Cooperation (APEC) Policy Support Unit, issues paper no.1 “Concepts and Trends in Global Supply, Global Value and Global Production Chains”

Notes on Figure 1.2:

\* Traditionally, conception, design and product development are controlled by the lead firm; nowadays, some of these activities are outsourced to other firms.

\*\*The players in global production/supply/value chain include domestic and foreign firms.

<sup>3</sup> APEC, see footnote 2.

1.42 Multiple levels of suppliers may be needed by the lead firm for producing its specific goods or services. The lead firm works directly with the first-tier supplier. The first-tier supplier generally provides design and innovation capabilities. The second-tier supplier is an entity that supplies directly to the first-tier supplier without supplying directly to the lead firm. Raw materials are generally supplied by the end-tier supplier.

1.43 Figure 1.2 also highlights that global production arrangements constitute much more than simply a sequence of interlinked markets. The information streams required to connect principals (the lead firms coordinating the tasks) and suppliers is vital. Technology, knowledge management and the exchange of intellectual property play a vital role in global production chains.

1.44 As illustrated in the above presented figures both the supply chain and value chain capture the stage of distribution and marketing, while the production chain ends just before this stage. Many of the global production arrangements discussed in this Guide are also related to distribution activities. This is one of reasons why the scope of the task force's work was extended from global manufacturing to cover the broader set of activities associated with global production.

1.45 One particular case of global production discussed in detail in this Guide is merchanting. Under this arrangement an entity buys products from a supplier abroad and resells it to a customer abroad, without further transformation of the product. In Chapter 3 it is explained that Merchanting can exist in close connection to other forms of global production. In other words, generally speaking the scope of the Guide corresponds better with that of global supply and value chains than to production chains only.

## **1.5 Organization of production arrangements**

1.46 The increased fragmentation of production and trade through the use of supply chains is in large part due to enterprises focusing on their core competencies and competitive advantages. The focus may be on innovation and product strategy, marketing, and the highest value added segments of manufacturing and services, therefore reducing the direct ownership over “non-core” tasks such as ancillary services and volume production.

1.47 Outsourcing refers to service or manufacturing activities that are contracted out to unrelated firms located either in the home country or abroad and is generally meant to be applicable to those activities that were once internal firm functions. In the case of factoryless goods production, the term outsourcing may be used more broadly to refer to activities that are contracted out but were never part of internal firm functions. Offshoring originally referred to service or manufacturing activities within the supply chain that are carried out by affiliates located in foreign countries. However, offshoring is now commonly used more broadly to refer to activities done abroad through both foreign affiliates and independent contractors. The provision of service or manufacturing activities by a domestic firm to a firm abroad is known as inshoring.<sup>4</sup>

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<sup>4</sup> U.S. International Trade Commission “Economic Effects of U.S. Import Restraints, Special Topic: Global Supply Chains,” August 2011.

1.48 Enterprises are continually evaluating which tasks to perform in-house, which tasks to outsource, and if and where offshoring may be advantageous. Whether an enterprise chooses an affiliated or independent firm is partly determined by the nature and maturity of the product. If the product is new and embodies substantial intellectual property, enterprises may be less likely to offshore tasks, or to hand over tasks to unaffiliated companies. This may be due to the risk that intermediate goods may not be made to exact specifications, but may also reflect concerns about enforcement of contractors or property rights abroad.<sup>5</sup> Once a product is more standardized, firms are more likely both to offshore tasks and to do so using independent contractors.

1.49 Gereffi et al. (2005) formalize this in three dimensions that help understand how production arrangements are organized and which tasks are likely to be performed in-house and which tasks are likely to be outsourced.<sup>6</sup> These include the complexity of information and knowledge required for the transactions (product and process specifications), the degree to which this complexity can be mitigated through codification and the extent to which suppliers have the necessary capabilities to meet the buyers' requirements.

1.50 Depending on the exact scores on these dimensions, different types of business relationships may arise among the participants in the value chain. These go beyond the traditionally distinguished 'market' (i.e. arm's length transactions) and 'hierarchy' (i.e., direct ownership) (Williamson, 1975),<sup>7</sup> and may involve a wide variety of governance types ranging from the lead enterprise exerting little control over the production process to the lead enterprise exerting (nearly) full control.

1.51 An important example of such a governance type category is Captive Production. In this situation an unaffiliated contract manufacturer is engaged by a single principal and is entirely dependent on this relationship to obtain work for his plant or plants. In such scenarios, control exerted by a principal on a captive unaffiliated contract manufacturer can be practically the same as the control exerted by the MNE parent on its affiliate in a direct investment relationship, which means that the difference between an affiliate and an unaffiliated contract manufacturer can be very unclear.

## 1.6 Summary

1.52 This is a brief introduction into global supply chains, global value chains and global production chains, and the introduction of the general features of global production arrangements. Chapter 2 continues with the presentation of a typology of different global production arrangements. The typology provides an indication of the amount of coordination and control within a production arrangement and helps to understand the kinds of transactions taking place within the scope of global production. Many of the specific characteristics highlighted in this typology and the accompanying worked out examples are in subsequent chapters discussed in greater detail. As such, the typology discussion in Chapter 2 could be used as a roadmap that may guide readers to issues of specific interest as presented in the subsequent chapters of the Guide.

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<sup>5</sup> U.S. International Trade Commission

<sup>6</sup> Gereffi, G., J. Humphrey & T. Sturgeon (2005) "The governance of global value chains", *Review of International Political Economy*, 12:1.

<sup>7</sup> Williamson, O. (1975) *Markets and Hierarchies, Analysis and Antitrust Implications*, New York: Free Press.

## Chapter 2

# Typology of Global Production Arrangements

### 2.1 Introduction

2.1 This chapter provides a typology of global production arrangements. A typology can be helpful in identifying how much explicit coordination takes place, which can be an indication of how much control (and the associated risk) a lead enterprise has over the production process. This information is required for national accountants and balance of payments compilers to understand the nature of transactions taking place inside global value chains. For each product or asset flow observed inside global value chains, it must be decided whether a transfer of economic ownership takes place. The principles of economic ownership are further explored in Chapters 3 and 4. This chapter discusses the various kinds of economic relationships that may exist between a principal, or leading enterprise, and other units, such as producers on a fee or contract basis (referred to as contractors), participating in the global value chain.

2.2 The typology presented in this chapter aims to strengthen international comparability by providing guidance to national compilers on the proper breakdown of the activities along the global production chain. However, the analysis of real case examples may be blurred by various arrangements that may be brought together into one global value chain. At the same time, multinational enterprises may rearrange their global production from one day to another. The various country case studies in this Guide to measuring global production illustrate these real life complexities.

2.3 The following section focuses first on one specific type of global production arrangement, namely those managed by so-called factoryless goods producers (FGPs). The nature of FGPs in terms of their economic activity classification as well as their role in the global value chain requires further examination before introducing the complete typology as presented and illustrated by several numerical examples in Section 2.3. The last section of this chapter winds up with conclusions and recommendations.

### 2.2 The classification of factoryless goods producers

2.4 A traditional manufacturer may use a contractor to provide specialization in a certain type of processing activity to allow the manufacturer to focus on “core” manufacturing activities. Under traditional manufacturing arrangements the ownership of material inputs is a relevant factor in determining whether goods were being produced on own-account or under contract. However, there are a growing number of cases, especially in the production of many high tech products, where the traditional manufacturing arrangement does not hold. A firm may become purely factoryless.

2.5 The FGP concentrates on innovation and marketing decisions. While the FGP does not supply material inputs into the production process, the FGP does supply substantial service inputs in the form of technology, know-how, and product design. In addition, the FGP may be monitoring the quality of material inputs through selection or preapproval of certain material input providers. Likewise, the

FGP maintains control over the outcome of the production process by providing technical specifications that are essential for the transformation of the material inputs. The FGP controls access and delivery of the final output to consumers.

2.6 The contractor manages the transformation process by supplying material inputs (according to the specifications of the principal) and transforming them to final products according to the blueprints provided by the FGP. The contractor delivers pre-specified goods to the FGP at pre-determined prices and cannot sell the goods to parties other than the FGP.

2.7 The transaction that takes place between the contract processor and the FGP cannot be considered a traditional market transaction. A key element in the arrangement between the principal and the contractor is the conditionality of the transaction, which makes the contractor captive. Control over the outcome of the production process and ownership and provision of the IPP inputs coincide with the economic ownership of the final output.

2.8 Case C in the next Section and summarized in Table 2.1 presents the main features of the FGP arrangement. When the FGP does not obtain direct ownership of the material inputs prior to transformation, the industrial classification of the FGP is not straightforward. Paragraphs 140 – 145 of the International Standard Industrial Classification of All Economic Activities, Revision 4 (ISIC, Rev.4) clarify the criteria for classifying a principal that outsources a production process as follows:

*Outsourcing of parts of the production process*

140. If only part of the production process is outsourced, the principal is classified to the class that corresponds to the activity representing the complete production process, i.e., it is classified as if it were carrying out the complete process, including the contracted work, itself.

141. This applies not only to the outsourcing of support functions in the production process, such as accounting or computing activities, but also to the outsourcing of parts of the core production process, such as parts of a manufacturing process.

*Outsourcing of the complete production process*

142. In general, if the principal outsources the complete production process of a good or service, it is classified as if it were carrying out the production process itself. This applies in particular to all service-producing activities, including construction. In the case of manufacturing, however, the following special considerations apply.

143. In manufacturing, the principal provides the contractor with the technical specifications of the manufacturing activity to be carried out on the input materials. The input materials (raw materials or intermediate goods) can either be provided (owned) by the principal or not.

144. A principal who completely outsources the transformation process should be classified into manufacturing if and only if it owns the input materials to the production process—and therefore owns the final output.

145. A principal who completely outsources the transformation process but does not own the input materials is in fact buying the completed good from the contractor with the intention to re-sell it. Such an activity is classified in section G (wholesale and retail trade), specifically according to the type of sale and the specific type of good sold.

2.9 A strict interpretation of paragraphs 142 – 145 of ISIC Rev. 4 would mean that a FGP should be classified as a distributor if the FGP does not provide (own) the material inputs subject to processing, even though the FGP provides the technical specifications of the output and owns and supplies other critical inputs. In case the contractor and customers are situated abroad, the transactions of the FGP would, according to these classification rules, be recorded in accordance with a merchandising arrangement (Case B in Table 2.1).

2.10 In many cases, the value of the output of FGPs reflects the contribution of IPP inputs which could be as much or more than that of material inputs. The strict interpretation of ISIC (that the final output of a FGP is simply a distribution activity) does not take into account all the services used in the production process, particularly IPP inputs developed and supplied by the principal. For a contractual relationship where the principal controls the outcome of the processing performed by the contractor (whether *de facto* or *de jure*), the latter has an obligation to acquire the output that meets the requirements of the contractual arrangement, and the principal has implicitly accepted the risks and rewards of the contracted work in terms of its outcome. In addition, there are broader issues related to the control of the production process in a contractual relationship between a principal and a contractor that merit further consideration. The FGP does more than simply buying and selling. In particular, the value added by a FGP may be significantly more than the margin associated with the activities of merely distributing a good from a producer to a consumer because the IPP inputs embedded in the good may contribute significant value to the good. In addition, FGPs control the outcome of the production process, and therefore, the nature of their activities differs significantly from distributive activities.

2.11 Given the increasing prevalence of firms fragmenting their production processes, additional criteria need to be considered when classifying FGPs. Under a factoryless arrangement, the principal generally controls the blueprints of production, access to customers, trademarks, and other sources of significant value embodied in the final output. The contractor generally only manages the processing activities by strictly following the specifications provided by the principal. A key characteristic of the contractual arrangement is the captive nature of the contractor. Processing activities cannot be undertaken without the blueprints provided by the principal. Once processing is finalized according to the conditions of the contract, the contractor is entitled to compensation from the principal, and the output is no longer under the contractor's control. The contractor is not allowed to sell the output to other parties but must sell to the principal.

2.12 In circumstances where a principal specifies the conditions required to make a particular product and guarantees acquisition of the product from the contractor when the conditions are met, the principal has assumed the economic risks (e.g., product price changes, improved IPP inputs available to competitors, commercial success of the product, etc.) associated with production to a degree sufficient for the principal to be classified as a manufacturer. In this case, a key element in the conditions of the contract between the principal and the contractor is the conditionality of the transaction, which makes the contractor captive. Based on the conditions of the contract, the value added contributed by the contractor does not reflect the full value of the final output because the contractor does not assume the economic risks associated with owning the IPP inputs and controlling the outcome of the production process.

2.13 While ownership and provision of material inputs is an important consideration, the following additional two criteria are recommended to determine economic ownership of the final output and classification of a FGP:

- a. Control over the outcome of a production process;
- b. Ownership and provision of IPP inputs;

2.14 Differentiating between various contracts for the purposes of compiling national accounts and international accounts pose practical problems, but a separate subset of existing classifications for FGPs and their transactions would improve the accounts. Central to the subset of existing classifications is the fact that FGPs differ in many respects from (a) manufacturers that play a more active role in physical transformation and (b) from pure distributors that play a more passive role in production.

### **2.3 Typology of global production arrangements**

2.15 After having reviewed the main characteristics of FGPs, the next step is providing a complete typology, including FGPs and other types of arrangements.

2.16 Global value chains may be set up and managed in various ways. Sometimes the chain follows the organisational structure of a multinational enterprise (MNE). Alternatively the chain may be represented by a number of unaffiliated companies. A principal is usually the organising and controlling company of such arrangements. The unaffiliated contractors may become quite dependent on its relationship with the principal. Under such circumstances the difference between an affiliated and an unaffiliated contractor can be very unclear. The control exerted by a principal on a captive unaffiliated contractor can be practically the same as the control exerted by the MNE parent in a direct investment relationship on its affiliate. One difference is perhaps that unaffiliated contractors may supply their output to more than one principal.

2.17 Two key features of a dependant relationship are (a) the principal controls the specifications of the output of the contractor and (b) usually plays a leading role in intellectual property product (IPP) management. Global production arrangements constitute much more than simply a sequence of interlinked markets. As illustrated in figure 1.2, production chains are importantly characterized by the information streams required to connect principals, the lead firms coordinating the tasks, and suppliers. This knowledge aspect of global production chains clearly has a linkage to management of the supply chain and exchange of intellectual property. The principles of ownership and management of intellectual property is further discussed in chapter 4.

2.18 This section will focus on several types of global production arrangements where a lead enterprise arranges their particular network of suppliers to produce a given good or service. The typology discusses the different types of global value chains and translates these into the current interpretation of the international standards. In reading this section it will become clear that further consideration may be necessary on some aspects of the various global production arrangements and later chapters will address these issues.

2.19 The main objectives of developing this typology are the following. Firstly, it supports the proper breakdown of economic activities along the global production process on a country-by-country basis. Secondly, it helps in assigning the kind of economic activity of a principal, an enterprise that exerts a certain level of control over the production process, and supplier, contractors, goods producers, and other participating units in the global production process. Thirdly, the typology assists in identifying the economic ownership of inputs, outputs, and intellectual property for the activities along the production process. Fourthly, the typology helps identify the type of output (goods, trade margins, services) of the participating units in the global production arrangement.

2.20 To better understand the various types of global production arrangements it is useful to look at the entire production process from the viewpoint of the domestic entity involved in the global value chain. For national accounting purposes, it is important to identify the economic activity of each of the participating units in the production chain as well as the value added of each unit. The typology presented in this section uses ISIC, Rev.4 as the industry classification system that groups producing units into detailed industries based on similarities in the economic activity, taking into account the characteristics of the outputs, the inputs and the process and technology of production.

2.21 To better understand the nature of a production activity and the output it generates, e.g. a good or service, it is also important to identify each entity's involvement in terms of ownership of the material inputs, intellectual property and outputs at each stage of the production process.

2.22 Table 2.1 describes global production arrangements for producing goods and services from the viewpoint of the domestic entity and reflects the various combinations of economic ownership of the inputs and outputs in the production process. To address the various boundary issues of global production arrangements, all combinations of economic ownership are discussed. The table also addresses cases where no lead enterprise can be identified.

2.23 The table indicates the economic engagement between the principal and the supplier in terms of production and does not necessarily designate direct investment relationships. In other words, the supplier may, or may not, be owned by the principal. The table assumes that economic ownership of the materials, the intellectual property, and output can be assigned to either the principal or the supplier. In practice this may be a difficult task. Chapters 3 and 4 of this guide address the principles of economic ownership of materials and intellectual property, respectively.

2.24 The identification of the economic ownership of inputs, outputs and intellectual property is not only important for determining the type of economic activity in terms of industry classification of entities engaged in global production but also for the type of output the unit produces (e.g., a trade margin or a manufactured product) and how the international trade flows related to global production should be recorded.

**Table 2.1**  
**Typology of global production arrangements and transactions involved**

Description of production process from point of view of domestic entity	Entities involved	Economic activity	ISIC Industry	Economic ownership of			Type of output	International transactions related to production process
				Materials	Intellectual Property	Output		
A. "Goods sent for processing abroad"	Domestic (Principal)	Manufacturing	Manufacturing	X	X	X	Goods	Record the processing fee as an import of a manufacturing service. Record materials sent for processing as imports of goods if purchased abroad. Exclude materials sent for processing from exports of goods if purchased in the domestic economy. Record the output of manufactured goods as exports of goods if sold abroad. Exclude the output of manufactured goods from imports of goods if sold in the domestic economy.
	Foreign Supplier	Manufacturing service provider	Manufacturing				Services	Record processing as exports of manufacturing services.
B. Goods under merchandising	Domestic	Merchandising	Trade			X	Services (Margin on Goods)	Record the purchase of a good under merchandising as a negative export, and the subsequent sale as a positive export, of goods. The difference between the two represents the trade margin as output of the merchant. If the physical form of the goods is changed during the period the goods are owned, as a result of manufacturing services performed by other entities, then the goods transactions are recorded under general merchandise rather than merchandising.
	Foreign Supplier	Manufacturing	Manufacturing	X	X		Goods	Record the output of the supplier as an export of goods.
C. Factoryless goods production ( <i>recommended treatment</i> )	Domestic Principal	Factoryless goods production	Manufacturing, subset factoryless goods producers		X	X	Goods	If output is sold abroad, record the purchase as an import, and the subsequent sale as an export of goods. If output is sold in the domestic economy record the purchase as an import of goods.*
	Foreign Supplier	Manufacturing	Manufacturing	X			Goods	Record the output as exports of goods.
D. Fragmenting part of production of services, IPPs	Domestic (Principal)	Production of services	Appropriate service Industry		X	X	Services	Imports of services (by type). If the principal sells the service abroad, record gross value in exports of services (by type).
	Foreign Supplier	Production of services	Appropriate service Industry				Services	Exports of services (by type).
E. Fragmenting part of production of services, excluding IPPs	Domestic (Principal)	Production of services	Appropriate service Industry			X	Services	Imports of services (by type). If the principal sells the service abroad, record gross value in exports of services (by type).
	Foreign Supplier	Production of services	Appropriate service Industry				Services	Exports of services (by type).
F. Subcontracting production of services	Domestic (Principal)	Purchase and sale of service without any significant transformation of the service between purchase and sale	Appropriate service Industry			X	Services	Imports of services (by type). If the principal sells the service abroad, record gross value in exports of services (by type).
	Foreign Supplier	Production of services	Appropriate service Industry				Services	Exports of services (by type).
G. Direct Investment Enterprise not directly engaged in producing goods	Domestic	Financial and business services	Section M				Services	None
	Foreign Supplier	Manufacturing	Manufacturing	X	X	X	Goods	Exports of general merchandise.
H. Direct Investment Enterprise not directly engaged in producing services	Domestic	Financial and business services	Section M				Services	None
	Foreign Supplier	Production of services	Appropriate service Industry	X	X	X	Services	Exports of services.

\* The classification of the transaction between the contractor and the FGP (as a good or a service) will be further examined by the Task Force.

2.25 The following subsections provide simple examples of the global production arrangements presented in Table 2.1. All cases describe global production arrangements where the principal is located in one country and the supplier in another country. All cases are illustrated with the help of an ‘athletics shoe manufacturing’ example.

### **Case A: Transformation of materials owned by a domestic principal**

2.26 Under this global production arrangement the domestic principal owns the materials and purchases manufacturing services from a foreign supplier to transform the physical inputs into another product. Over the course of the transformation process, the principal maintains economic ownership of the processed raw materials or semi-manufactured goods as well as the goods after processing. This arrangement is also referred to as ‘goods sent abroad for processing’ (2008 SNA) or ‘manufacturing services on physical inputs owned by others’ (BPM6).

2.27 Between the 1993 and 2008 version of the SNA (and BPM5 and BPM6) there has been a fundamental change in the treatment of goods for processing without a change of ownership. According to the former standards (1993 SNA, BPM5), transactions were recommended to be recorded on a cross-border basis, which resembled an imputed change of ownership. Materials were shown as exports of goods when sent abroad by the principal, and then recorded as imports of goods on their return to the principal’s territory. The difference between the initial export and subsequent import reflected an implied processing fee. The new guidelines (2008 SNA, BPM6) recommend transactions to be recorded based on a change in economic ownership. As long as the principal retains economic ownership, materials shipped to the processor are no longer recorded as exports of goods by the principal, and goods subsequently returned to the principal’s territory are no longer recorded as imports of goods. Likewise, materials purchased by the principal and shipped directly to the processor without entering the principal’s territory are recorded as imports by the principal, and the resulting processed good is recorded as an export if it is sold anywhere except the principal’s territory. In any case, the processing fee is recorded by the principal as an import of a service and by the processor as an export of a service. Chapter 5 of the UNECE Globalization Guide provides further details.

2.28 Consider a principal engaged in making athletic shoes. The production of the shoe can be divided into three main parts: (1) the top of the shoe, called the upper; (2) the midsole, the most important part of this athletic shoe because it is the part that cushions and protects the foot; and (3) the outsole. Suppose the principal created a new innovative design that cushions the foot and provides for better athletic performance. The principal produces the newly designed midsole at its domestic manufacturing plant. However, the principal decides that it is more cost effective to send the midsole and the other materials (the upper and the outsole) it has manufactured to another country for final assembly. There is no change in ownership of the various parts of the shoe sent abroad for further processing. The principal simply pays a processing fee to the supplier to assemble the shoe. The shoe is marketed and sold by the principal, so it owns the output and receives the revenue. The principal may or may not take physical possession of the final output. The output could be shipped directly from the processor to the final buyer in the principal’s country; the output could remain in the processor’s country; or the output could be shipped directly to another country.

2.29 The key points of this arrangement are that the supplier only receives a processing fee which is not the full value of the final good but represents the reward for assembling the shoe. The principal is the economic owner of the materials, the intellectual property (the innovative design of the midsole), and the output.

2.30 Following ISIC Rev.4 both the principal and supplier are classified in the manufacturing industry. The principal reports the revenue it received from selling the shoes at full value as its output. The processor reports only the revenue it received from the contract work (not an imputed value for the shoe) as output of manufacturing services in the production account of the processor.

2.31 The following numerical examples illustrate this global production arrangement. Let us first discuss the case where the production process required to make the good is entirely carried out by the principal enterprise in country A and is exported to country C. From this starting point, the examples will change slightly using the data supplied in Table 2.2. This table illustrates the breakdown of the value of the athletic shoe.

**Table 2.2**  
**Breakdown of value of the athletic shoe**

<i>Value components</i>	
Material inputs	30
Compensation of production workers	20
Compensation of managers for managing production	2
Other purchased services associated with production of the shoe	3
Return on intellectual property products (IPP)	30
Compensation of sales workers	15
Purchased services associated with selling the shoe	4
Profit on selling the shoe	6
<b>Total</b>	<b>110</b>

### *Athletic shoes example A1*

2.32 The principal maintains two types of establishments in country A, a manufacturing establishment responsible for producing shoes and a wholesale establishment responsible for marketing and selling the shoes. The manufacturing establishment purchases material inputs, such as leather, valued at 30 and transforms the material inputs into the athletic shoes valued at 85. The wholesale establishment sells the shoes to a customer located in Country C for 110. Table 2.3 illustrates the production accounts of the manufacturing and wholesale establishments in country A and a further break down of the components of value added of the principal that represents the return to labour in the form of compensation of employees and the return to capital. This latter component includes the capital services (cf. Chapter 20, 2008 SNA) from the intellectual property embedded in the product and the trade margin for selling the good.

**Table 2.3**  
**Example A1 – Production account, country A**

	<i>Manufacturing</i>	<i>Trade</i>	<i>Total</i>
<b>Output</b>	<b>85</b>	<b>25</b>	<b>110</b>
Goods	85	0	85
Services	0	25	25
<b>Intermediate consumption</b>	<b>33</b>	<b>4</b>	<b>37</b>
Materials	30	0	30
Processing services	0	0	0
Other services	3	4	7
<b>Value added</b>	<b>52</b>	<b>21</b>	<b>73</b>
Compensation of employees	22	15	37
Taxes less subsidies on production and imports	0	0	0
Gross operating surplus	30	6	36

2.33 The trade balance between countries A and C as presented in Table 2.4 resembles a very simple picture. The export of shoes from country A to country C equals 110.

**Table 2.4**  
**Example A1 – International transactions**

	<i>Country A</i>	<i>Country C</i>	<i>Total</i>
<b>Export</b>	<b>110</b>	<b>0</b>	<b>110</b>
Goods	110	0	110
<b>Imports</b>	<b>0</b>	<b>110</b>	<b>110</b>
Goods	0	110	110

### *Athletic shoes example A2*

2.34 There are varying degrees of transformation a principal may outsource to contractors. The principal may perform some of the transformation required to make the good or may not perform any of the transformation at all. In the latter case, the principal purchases all the required material inputs to make the good and send those materials to the supplier for final assembly. The following example illustrates the case where the principal purchases all the required material inputs but does not perform any transformation.

2.35 The principal decides to contract with a supplier in country B to assemble the athletic shoes. The principal in country A purchases the material inputs from a materials supplier in country A and sends those materials to country B for processing. In addition, the principal retains the rights to the intellectual property and instructs the supplier how to assemble the shoe. The supplier supplies all the production workers required to make the shoe.

2.36 The principal maintains two types of establishments in country A. The first establishment is responsible for managing the production of the shoes through the use of contractors who transform the materials still owned by the principal. This establishment is according to ISIC Rev.4 classified within manufacturing. The second establishment is a wholesaler responsible for marketing and selling the

shoes. The manufacturing establishment pays the supplier in country B a processing fee for assembling the shoe of 20. The wholesale establishment sells the shoes to a customer located in Country C for 110.

2.37 Table 2.5 illustrates the production accounts of all related activities in countries A and B. The same hypothetical value components as shown in Table 2.2 are applicable for illustrating example A2. To keep the example simple, the value added of the supplier is only the compensation of the production workers the supplier hires to assemble the shoe. In addition, there is no assumed efficiency gained from using the contractor to produce the shoe.

**Table 2.5**  
**Example A2 – Production account, countries A and B**

	Principal Country A			Supplier Country B
	Manufacturing	Trade	Total	Manufacturing
<b>Output</b>	<b>85</b>	<b>25</b>	<b>110</b>	<b>20</b>
Goods	85	0	85	0
Services	0	25	25	20
<b>Intermediate consumption</b>	<b>53</b>	<b>4</b>	<b>57</b>	<b>0</b>
Materials	30	0	30	0
Processing services	20	0	20	0
Other services	3	4	7	0
<b>Value added</b>	<b>32</b>	<b>21</b>	<b>53</b>	<b>20</b>
Compensation of employees	2	15	17	20
Taxes less subsidies on production and imports	0	0	0	0
Gross operating surplus	30	6	36	0

2.38 Table 2.6 illustrates the international transactions on a balance of payments basis. Because the merchandise trade statistics are compiled based on customs documents that reflect the physical movement of goods across borders, the merchandise trade data must be adjusted to accord with BPM6 and 2008 SNA concepts. In this example, the materials, such as leather, required to make the athletic shoe are sent from country A to country B without a change in ownership. Therefore, negative adjustments are needed to remove the materials sent from country A to country B because there is no change of ownership. Similarly, the shoes that are sent directly from the processor in country B to the customer located in country C should not be recorded as exports from country B.

2.39 In addition, since the principal in country A sells the shoes to a customer located in country C without the shoe entering the customs territory of country A positive adjustments are needed to add the goods sold abroad after processing as exports of country A, to align the transaction to a balance of payments basis.<sup>8</sup>

<sup>8</sup> For information on reconciliation between merchandise source data and total goods on a balance of payments basis see BPM6 Table 10.2.

**Table 2.6**  
**Example A2 – International transactions**

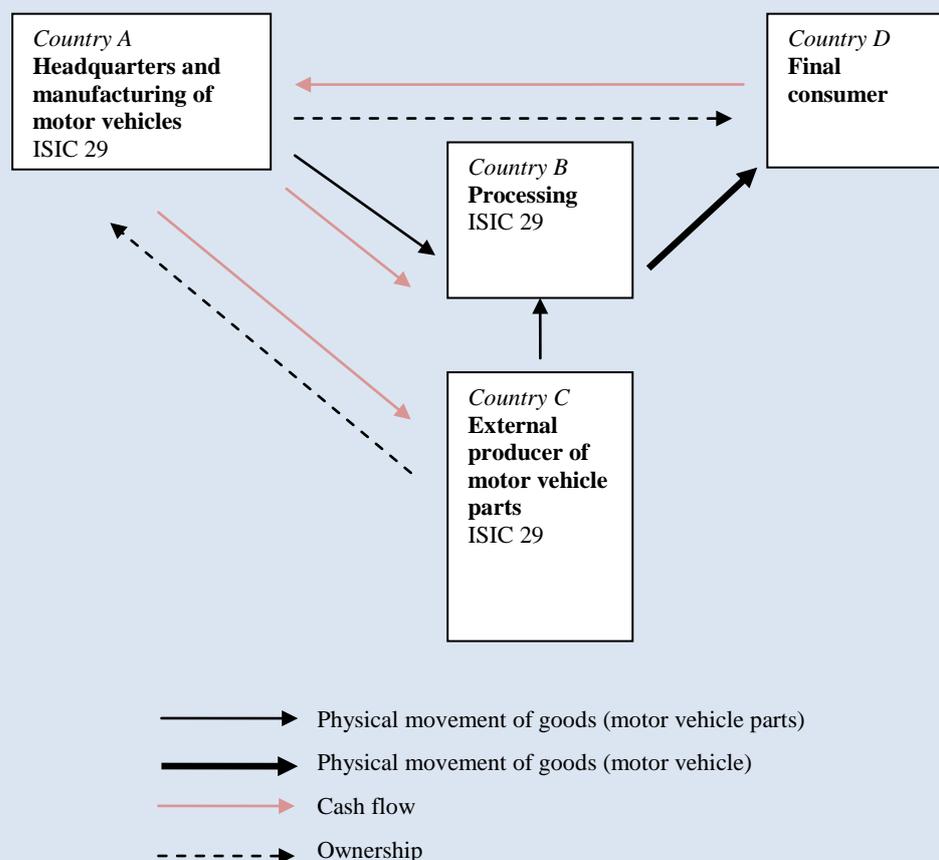
	Country A	Country B	Country C	Total
<b>Exports</b>	<b>110</b>	<b>20</b>	<b>0</b>	<b>130</b>
Goods	110	0	0	110
Manufacturing services on physical inputs owned by others	0	20	0	20
<b>Imports</b>	<b>20</b>	<b>0</b>	<b>110</b>	<b>130</b>
Goods	0	0	110	110
Manufacturing services on physical inputs owned by others	20	0	0	20

2.40 Example A2 illustrates the case where the principal purchases all the required material inputs and the supplier does not purchase any of the materials. In some processing arrangements, the supplier may purchase some of the material inputs. It is quite likely that certain intermediate goods will not be delivered by the principal. For example, in the shoe case, glue may be needed to connect the outsole, midsole and the upper. It may happen that this glue is purchased directly by the supplier. Similarly, it is likely that the supplier is charged for housing and energy costs.

2.41 BPM6 (par.10.64) states that a manufacturing service fee could include the cost of materials purchased by the processor. No cut-offs are mentioned indicating the amount of material inputs that can be purchased by the supplier and still be included as a case of “manufacturing services on physical inputs owned by others”. The same paragraph (10.64) also states that manufacturing services on physical inputs owned by others refer to *all* work done on goods by a resident of one economy for the owner of goods who is resident in another economy. This seems to imply that even substantial amounts of intermediate consumption by the contractor do not change the nature of the arrangement. A key principle in the 2008 SNA and BPM6 is that goods sent abroad for processing will not be recorded as the export of a good, as no transfer of ownership takes place.

## Country case study 2.1

### Goods for processing sent to third countries



An MNE in the motor vehicle industry has its headquarters located in country A and foreign affiliates in various different countries. The enterprise manufactures motor vehicle parts, mostly in country A, where the company is classified under ISIC 29: Manufacture of motor vehicles, trailers and semi-trailers. These parts are shipped to country B where the finished product is assembled by a foreign affiliate (also classified under ISIC 29). The headquarters in country A also buys other parts which are needed for the manufacturing of the final product from companies that are not part of the MNE in third countries. These other parts are sent directly to the foreign affiliate in country B.

The finished product is not exported back to country A. In this production process, the headquarters in country A considers itself the owner of the inputs and the intellectual property products until the finished product is sold. In country A's foreign trade statistics, the values of the exported parts are reported without the processing fee and at a much lower value than the finished product. Neither the value of the other parts imported from third countries used in the processing nor the cost of the processing are included as imports in the trade statistics of country A. However, the finished product is invoiced from country A and the full value of the finished product is reported in the business survey as production of motor vehicles. The full value of the finished product includes the profits related to management, design, and R&D carried out in country A and the cost of the processing and parts imported from third countries.

This results in discrepancies when balancing the output and the intermediate consumption with the export and import figures. Since the foreign trade in goods statistics do not collect data according to the change of ownership principle, the NSI in country A need to contact the enterprise to obtain the data regarding the cost of processing in country B and the other parts imported directly from third

countries to country B separately. Therefore, the foreign trade and the intermediate consumption figures can be adjusted in such a way that the export of country A reflects the turnover from foreign sales of completed vehicles. Imports and the intermediate consumption of country A include the processing services and the other motor vehicle parts purchased in country C. Care should be taken to also obtain data on inventories abroad.

### **Case B: Merchanting**

2.42 Under this global production arrangement the domestic entity buys the shoe from the supplier and resells it without further transformation. The domestic entity does not provide any of the material inputs or any information to the supplier to help design the shoe. As the domestic entity purchases a good from a supplier abroad and resells that good to a customer located abroad, this activity falls under the “merchanting” case as discussed in the 2008 SNA and BPM6. The domestic entity is simply a trader that buys the shoes from the supplier in country B and sells them to a customer located in country C.

2.43 The key features of this arrangement are that (a) the goods never enter the domestic entity’s territory while the sales are credited to the domestic entity, and (b) the physical form of the goods, while owned by the domestic entity, does not change. In other words, the domestic entity does not carry out any substantial transformation on the purchased goods.

2.44 In this simple case the domestic entity purchases and resells the goods abroad. The domestic entity did not own the material inputs or the intellectual property, but takes ownership of the shoes before selling them to the customer located in country C. Following the recording principles of merchanting in 2008 SNA and BPM6, the domestic entity’s country records a negative export when the good is acquired and a positive export when the good is sold. The difference between the import and export value represents the trade margin received by the merchant. The details of this recording can be found in the Globalization Guide, Chapter 6.

2.45 Under this scenario the domestic entity is engaged in trading and classified under ISIC 46: ‘Wholesale trade, except of motor vehicles and motorcycles’. As mentioned, the output of the domestic entity represents the margin on the sale. The foreign supplier is classified in the manufacturing industry (ISIC section C) and reports the full value of the shoe in its turnover.

2.46 One significant challenge is the recording of foreign purchases and sales as (negative) exports, as these flows may remain unobserved in merchandise trade statistics of the country where the unit performing the merchanting activities is resident. These measurement challenges are discussed in chapter 5.

#### ***Athletic shoes example B***

2.47 Continuing with the athletic shoe example, the domestic entity located in country A purchases the shoe from the supplier located in country B and sells the shoe to a customer located in country C. The shoe does not enter the principal’s territory before being sent to country C. The domestic entity, or the principal, in country A is responsible for marketing and selling the shoe but neither controls the production process of the shoe nor owns the material inputs of production. The principal’s output is

the margin on selling the shoe. The supplier in country B purchases the materials and receives the returns to the intellectual property embedded in the shoe.

**Table 2.7**  
**Example B1 – Production account, countries A and B**

	<b>Principal Country A Trade</b>	<b>Supplier Country B Manufacturing</b>
<b>Gross Output</b>	<b>25</b>	<b>85</b>
Goods	0	85
Services	25	0
<b>Intermediate inputs</b>	<b>4</b>	<b>33</b>
Materials	0	30
Processing services	0	0
Other services	4	3
<b>Value added</b>	<b>21</b>	<b>52</b>
Compensation of employees	15	22
Taxes less subsidies on production	0	0
Gross operating surplus	6	30

2.48 Table 2.8 shows that the trade margin (25) represents the difference between goods acquired, and goods sold, under merchanting and is not reported as the export of a service.

**Table 2.8**  
**Example B1 – International transactions**

	<b>Country A</b>	<b>Country B</b>	<b>Country C</b>	<b>Total</b>
<b>Exports</b>	<b>25</b>	<b>85</b>	<b>0</b>	<b>110</b>
Goods	25	85	0	110
Net exports of goods under merchanting	25	0	0	25
Goods acquired under merchanting	-85	0	0	-85
Goods sold under merchanting	110	0	0	110
Services	0	0	0	0
<b>Imports</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>110</b>
Goods	0	0	110	110
Services	0	0	0	0

2.49 There are variations in the types of arrangements that fall under merchanting. For example, the good could be bought by the principal located in country A and sold to a customer located in the supplier's country B. If the domestic entity buys the good from the supplier in country B and subsequently sells that good to a customer located in country B then country A would record the transaction as a merchanting transaction (i.e., country A would record a negative export of a good from country B and a positive export of a good to country B). Country B would record an export of a good to country A and an import of a good from country A.

2.50 There are at least two important borderline cases to consider in the context of merchanting. The first is when the good under ownership of the merchant is subject to further transformation or

processing, which changes the nature of the good. In this case the entity can no longer be considered to be engaged in merchanting. Instead the unit should be treated and classified as a manufacturer. The resulting arrangement has similarities with industrial processing. The distinction between ‘goods under merchanting’ and ‘processing services’ is further illustrated in BPM6, Box 10.1.

2.51 The second borderline case is when the merchanting unit is engaged in the production process by providing the required knowledge such as the blueprints of the production process carried out by the supplier in country B. This case of the so-called FGPs is further explored below.

### **Case C: Factoryless goods producers (FGPs)**

2.52 A FGP provides the intellectual property products to the supplier as inputs into the production process. This intellectual property reflects the “blueprints” for production. The recognition that the underlying IPP is part of the transformation process and changes the characteristics of the physical goods reflects a fundamental aspect of production in the 21st century. For example, suppose the principal creates a new and innovative midsole that improves the athletic performance of runners. The principal contracts with a supplier to make the shoe. The principal provides the supplier with the design and the specifications for making the shoe but does not provide any of the required material inputs. The supplier purchases all required materials. However, the principal is responsible for marketing and selling the shoe and receives the revenue. In addition the principal may be involved in identifying key material inputs and monitoring the quality of material inputs as well as being.

2.53 A FGP controls the delivery of its products to consumers. The supplier delivers predefined products to the principal at predetermined prices and cannot sell its output to parties other than the principal. A FGP may provide substantial inputs in the form of R&D and other intellectual property embedded in the good. These intangible inputs may contribute substantially to the value of the finished product. Because the return on the intellectual property embedded in the good is received by the FGP (and not the supplier) the margin on the sale of the good is higher than purely a trade margin associated with distributing the goods. As seen in Linden et al. (2007) in “iPod” case study, a large part of the wholesale value represents the return on the intellectual property and design.<sup>9</sup>

2.54 As explained in Section 2.2, determining the output and the industry classification of this type of producer is not straightforward. The recommended treatment in this Guide is to regard FGPs as a special category of manufacturers. The numerical example below follows this recommended interpretation of a FGP arrangement.

#### ***Athletic shoes example C1***

2.55 Continuing with the athletic shoe example, the principal in country A outsources the transformation of its athletic shoe to a foreign supplier located in country B. The principal controls the production of the shoe by providing the supplier the blueprints of production. The principal maintains ownership of the intellectual property embedded in the shoe as well as being responsible for marketing and selling the shoe. The supplier purchases the materials (according to the specifications

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<sup>9</sup> Linden, G., K.L. Kraemer, & J. Dedrick (2007) “Who Captures Value in a Global Innovation System? The case of Apple's iPod.” UC Irvine: Personal Computing Industry Center (<http://escholarship.org/uc/item/1770046n>)

of the principal) and the principal acquires the shoe at the factory gate price *including* the materials plus the value of the processing (compensation of the production workers) but *excluding* any value associated with the use of IPPs in this production process.

2.56 As shown in Table 2.9 the output of the FGP does not reflect only a trade margin, i.e. the difference between the purchase price and resale price of the good. The FGP's output is the final good at full value including the IPP service. This value principally differs from the factory-gate price of the contractor as the latter excludes the IPP service. This underlines the fact that the good delivered by the contractor fundamentally differs from that supplied by the FGP to the final customers. The FGP takes actively part in the manufacturing process as the IPP provider and manager of the global production arrangement.

**Table 2.9**  
**Example C1 – Production account, countries A and B**

	Principal Country A Manufacturing	Suppliers Country B Manufacturing
<b>Gross Output</b>	<b>110</b>	<b>50</b>
Goods	110	50
Services	0	0
<b>Intermediate inputs</b>	<b>57</b>	<b>30</b>
Materials	50	30
Processing services	0	0
Other services	7	0
<b>Value added</b>	<b>53</b>	<b>20</b>
Compensation of employees	17	20
Taxes less subsidies on production and imports	0	0
Gross operating surplus	36	0

2.57 BPM6 (par.10.42) explicitly recognises that under a merchanting arrangement (the recording of net export of goods under merchanting) the selling price may also cover elements such as providing planning, management and patents in case the merchant is also the organiser of a global production process. It further states that the value of these additional IPP services may be large in relation to the underlying value of the physical goods (materials and assembly). BPM6 provides no further guidance on cases where the value from these additional IPP related services is (much larger) than the value related to distribution services. It follows from the above that such cases fall under a FGP arrangement to which a merchanting recording treatment of the international trade flows does not apply. In the case of FGP, if the manufactured shoe is acquired from country B and directly sold to country C without the shoe entering the territory of country A, then the related international transactions are recorded on a gross basis as presented in Table 2.10. (Table 2.10 shows the recording of a transaction in goods between the contractor in country A and the FGP in country B. As mentioned before, the classification of this transaction (as a good or a service) will be further examined by the Task Force.)

**Table 2.10**  
**Example C1 – International transactions**

	Country A	Country B	Country C	Total
<b>Exports</b>	<b>110</b>	<b>50</b>	<b>0</b>	<b>160</b>
Goods	110	50	0	160
Services	0	0	0	0
<b>Imports</b>	<b>50</b>	<b>0</b>	<b>110</b>	<b>160</b>
Goods	50	0	110	160
Services	0	0	0	0

## Country case study 2.2

### Factoryless Semiconductor Producers

This case study originates from a country with a relatively large number of factoryless semiconductor producers. According to the Global Semiconductor Alliance, factoryless semiconductor producers are called “fabless” because “Fabless refers to the business methodology of outsourcing the manufacturing of silicon wafers. Fabless companies focus on the design, development and marketing of their products and form alliances with silicon wafer manufacturers, or foundries.” Foundries are typically located in Asia because the generally low cost of labor, so fabless companies can benefit from lower production costs while concentrating their research and development resources on the end market.

In the case study country, referred to as country A, a typical fabless semiconductor enterprise has a management unit and a large R&D unit. During the development of the design, the testing of the semiconductor is performed at the enterprise of a subcontractor, often situated in another country. At later stages the production is also performed by sub-contractors outside the territory of country A.

An example of such a factoryless semiconductor enterprise in the case study country is a fabless enterprise designing and marketing finished products worth about a quarter of a billion dollars, which are produced by non-affiliated enterprises in an Asian country. The income of the domestic enterprise in country A amounts to about 35% of the output value. The share of the domestic enterprise in the combined added value is quite high and may be assumed to reflect mainly the value of R&D performed within country A. In its financial reports the domestic enterprise registers the whole value of the sales of the final production as domestic income, so that on the one hand it is easy to collect many of the gross data needed to analyse all production processes in the global value chain. However, on the other hand, in order to separate the activities between the countries, one has to collect data on the transactions taking place between the domestic enterprise, the producers abroad, and the customers, since no movement of goods has been observed in the foreign trade data, and the transfer of R&D to be used in the outsourced production also has not been recorded.

### Branding

2.58 In some arrangements, an entity may not supply the blueprints for production but simply purchase goods from unaffiliated manufacturers and resell the goods under the entity’s brand name. This type of “branding” activity is more likely associated with arrangements that are generally led by firms involved in the downstream end of the global supply chain, such as retailers. The view reflected in the interim version of the Guide on branding is that of a retailing activity unrelated to manufacturing. Companies that mainly concentrate their activities on branding inside the global value chain are at present not considered as FGPs. The precise role of branding in FGP will be subject to further examination.

2.59 A FGP could be involved in a combination of activities such as branding and outsourcing the transformation of a good that the firm designed. One such firm, a computer producer, utilizes a significant number of unaffiliated contractors around the world to manufacture products that has been designed by the firm. The firm uses multiple contractors to maintain flexibility in their supply chain and manufacturing process thereby generating cost efficiencies and reducing time to market for own-designed products. In addition, the computer firm's financial statements indicate the firm also purchases original manufactured products from third-party producers and resell these products under the firm's own-brand name.

2.60 The stylized arrangements discussed in this section are simplified versions of actual global production arrangements that can be very elaborate. The discussion above illustrates that a firm might use a combination of types of global production arrangements and statistical offices may have difficulty distinguishing between a producer that is only branding products and a producer that provides the blueprints of the production process, thus exhibiting control over the production process. These borderline cases are further examined in Chapter 5.

### *IPP services*

2.61 The intellectual property inputs in global production arrangements may also be provided by entities other than FGPs. For example, companies specialised in R&D may supply their knowledge inputs without being engaged in the production of goods. Suppose an entity creates a new and innovative midsole that improves the athletic performance of runners. The entity sells the rights to use the design and the specifications for making the shoe to a shoe manufacturer which is also responsible for marketing and selling the shoe and receives the revenue. The R&D supplier receives revenue from selling or licensing the design and should not be seen as the principal arranging an international supply chain to make a particular good or service. It is simply a participant in the supply chain that is responsible for supplying the intellectual property products.

### *Athletic shoes example C2*

2.62 Continuing with the athletic shoe examples, a unit in country A is transferring the rights to use the design and blueprints of how to make the shoe to a manufacturer in Country B in return for a fee. The manufacturer in Country B transforms the shoe and is responsible for marketing and selling the shoe and records the full value of the shoe in its turnover, including the IPP service fee embedded in the shoe. Tables 2.11 and 2.12 show that the company in Country A exports the IPP service fee to Country B. All other production takes place in country B under the full responsibility and ownership of the shoe manufacturer.

**Table 2.11**  
**Example C2 – Production account, countries A and B**

	<b>Country A</b>	<b>Country B</b>
	<b>R&amp;D provider</b>	<b>Manufacturer</b>
<b>Gross Output</b>	<b>30</b>	<b>110</b>
Goods	0	110
Services	30	0
<b>Intermediate inputs</b>	<b>0</b>	<b>67</b>
Materials	0	30

Processing services	0	0
Other services	0	37
<b>Value added</b>	<b>30</b>	<b>43</b>
Compensation of employees	0	37
Taxes less subsidies on production and imports	0	
<b>Gross operating surplus</b>	<b>30</b>	<b>6</b>

**Table 2.12**  
**Example C2 – International transactions**

	Country A	Country B	Country C	Total
<b>Exports</b>	<b>30</b>	<b>110</b>	<b>0</b>	<b>140</b>
Goods	0	110	0	110
Services (use of intellectual property)	30	0	0	30
<b>Imports</b>	<b>0</b>	<b>30</b>	<b>110</b>	<b>140</b>
Goods	0	0	110	110
Services (use of intellectual property)	0	30	0	30

### Services related global production arrangements

2.63 Firms may contract with other firms to provide support activities such as billing services or information “helpdesk” services. Contracting these kinds of services is quite common. However, the arrangements presented in this subsection deal with firms whose primary activity is the production of services. These firms may fragment part of their services production to different countries or may even fully outsource, or subcontract, the provision of their services to non-affiliated companies abroad.

2.64 There is a subtle distinction between fragmenting part of the production and fully outsourcing production. Fragmenting implies that the domestic entity remains in control of the production of the primary service product, and incorporates that part that was fragmented into the product. Full subcontracting of the production of services means that the principal entity acts as a services arranger, who bundles and manages the services of the subcontractor(s) on behalf of customers.<sup>10</sup> The main distinction between these two types of arrangements is whether the domestic entity contributes to the production of the primary service product versus fully subcontracting out the production of the primary service product.

#### Case D: Fragmenting the production of services, Intellectual Property Products (IPPs)

2.65 In this case, the domestic entity remains in control of the production process and owns the intellectual property used in production, as well as the intellectual property as output of the production process. For example, a software firm in Country A receives a contract to design customized software for another company in country B.<sup>11</sup> The software firm in country A employs computer programmers in-house to write the application, but also employs computer programmers located in country C to

<sup>10</sup> Manual on Statistics of International Trade in Services (MSITS) 2010 paragraph 3.61 – 3.62.

develop certain features of its application. The principal, the domestic software firm located in country A, owns the proprietary rights to the software being developed and is simply paying the supplier in country C a fee for providing the service.

2.66 Both the principal and the supplier are classified in the appropriate service industry. In the case of software development, both the principal and supplier are classified in the ISIC Division 62: Computer programming, consultancy and related activities.

### **Case E: Fragmenting part of the production of services, excluding IPPs**

2.67 In this case, the domestic entity remains in control of the production process and owns the output associated with the service produced and no services are related to IPP.

2.68 For example, an accounting firm in country A receives a contract from a company in country A to audit the company's financial statements. The company has a subsidiary in country B. The domestic accounting firm in country A uses domestic employees to perform auditing services of the unit located in country A. Because in many parts of the world accounting firms are required by law to be locally owned and independent, the accounting firm in country A must contract with another accounting firm in country B, where the subsidiary is located, to perform the auditing service for the subsidiary's financial statements.

2.69 The accounting firm in country A provides auditing services to the company located in country A and receives the revenue directly from the customer located in country A. However, there is an international transaction involved to account for the purchase of auditing services by the accounting firm in country A from an accounting firm in country B. In this example both the principal and the supplier are classified in ISIC Division 69: Legal and accounting activities industry.

### **Case F: Subcontracting production of services**

2.70 Under this global production arrangement, the principal may outsource (part of) its services provision. Under certain conditions, such an arrangement could be considered in some ways similar to merchanting of goods, particularly when the services are purchased and resold without any significant transformation. The issue of merchanting of services and its relationship to subcontracting is further discussed in Chapter 10.

2.71 For example, a principal unit is paid to provide custom software services to a non-resident customer. The principal subcontracts to a non-resident contractor to provide the required custom software services. The principal pays the non-resident contractor to obtain ownership of the developed software and subsequently resells this software to the non-resident customer. The principal records the revenue received from the non-resident customer (recorded as exports of software services) and the expenditure for purchasing the custom software from the non-resident contractor (recorded as imports of software services).

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<sup>11</sup> The customer could be located in the domestic entity's country—country A— or be located in the country of the supplier—country B.

2.72 The value of services exported and imported in the economy of the principal is recorded on a gross basis. This treatment is applicable because the principal buys and sells the services. In case the principal acts on a commission basis (i.e., not taking ownership of the software), then only the commission would be recorded as the service provided by the principal. Both the principal and the supplier are classified in the appropriate service industry of their primary activity, which in this case are ISIC Division 62: Computer programming, consultancy and related activities.

#### ***Direct investment enterprises, holding companies and head offices***

2.73 The last production arrangements include direct investment enterprises that are themselves not directly engaged in the production of goods or services. Purely direct (foreign) investors are not engaged in production at all. The returns on their investments are recorded as property income (dividends) in the distribution of income accounts. The owners of foreign enterprises may be engaged in the production activities in at least two ways.

2.74 Head offices (ISIC Rev. 4, section M, class 7010) may oversee and manage the activities of (foreign) subsidiaries by undertaking the strategic or organizational planning and decision making role of the company or enterprise; exercising operational control and manage the day-to-day operations of their related units.

2.75 Holding companies (ISIC Rev. 4 in section K, class 6420) hold the assets of subsidiary corporations but do not undertake any management activities. They are described as units that hold the assets (owning controlling-levels of equity) of a group of subsidiary corporations and whose principal activity is owning the group. The holding companies in this class do not provide any other service to the enterprises in which the equity is held, i.e. they do not administer or manage other units.

2.76 Both head offices and holding companies generate output in the form of managerial or financial services. These services are expected to be mostly consumed by the foreign subsidiaries and this may give rise to international transactions, i.e. the export and import of managerial and financial services. In theory these services add up to the other inputs of production of the foreign subsidiaries. In any case the output of the ultimate production process is reported in the country in which the subsidiaries are resident.

## **2.4 Conclusions and recommendations**

2.77 The stylized arrangements discussed and illustrated in this chapter are simplified versions of actual global production arrangements that can be very elaborate. A multinational enterprise can consist of many units producing an array of products across several countries and the accompanying accounting relationships can be complex. In such situations the lines between the various types of production arrangements can become blurred.

2.78 The main objective of the typology is to support the proper breakdown of economic activities along the global supply chain on a country-by-country basis. Guidance on the recording of each type of global production arrangement is provided in the chapters that follow.

2.79 The following recommendations can be extracted from the discussions in chapter 2:

- a. Table 2.1 should be used as a ‘roadmap’ to assist the translation of complex real life global production cases into recognisable schemes from which the main accounting principles can be derived. Updating this table may be needed to keep track of newly emerging forms of global production arrangements (particularly in the area of services).
- b. In the case of processing or manufacturing services on physical inputs owned by others (case A), the manufacturing service fee could include (substantial amounts of) cost of materials purchased by the processor. The processing arrangement refers to all processing done by a supplier on goods owned by others.
- c. When a good under ownership of an entity performing a merchanting function is subject to further transformation or processing, which changes the nature of the good, the entity can no longer be considered to be engaged in merchanting. Instead the entity should be treated and classified as a manufacturer. The resulting recording is similar to that of goods for processing.
- d. FGPs control the supply chain, the blueprints of production, access to customers, trademarks, and other sources of significant value embodied in the final output. The contractor generally only manages the processing activities by strictly following the specifications provided by the principal. A key characteristic of the contractual arrangement is the captive nature of the contractor. The contractor’s production activities cannot be undertaken without the blueprints provided by the principal.
- e. The following two criteria are recommended to identify a FGP:
  - i. Control over the outcome of a production process;
  - ii. Ownership and provision of IPP inputs.
- f. According to these criteria, the following supplementary guidelines should be used to determine the industry classification of FGPs: A principal that owns, or obtains a license to use, and supplies IPP inputs but no material inputs to a contractor but still manages (controls) the overall outcome of the production process should be classified to the manufacturing industry in a separate subset of existing classifications that highlights the factoryless characteristics of the firm.
- g. A principal that supplies no IPP or other inputs (goods and services) to a contractor should be classified to trade.

## Chapter 3

# Principles of economic ownership inside the multinational enterprise

### 3.1 Introduction

3.1 In the national accounts and the balance of payments the recording of product transactions on the basis of economic ownership change is a fundamental principle. However, in the context of global production the identification of changes in the ownership of goods and assets can be quite a challenge to statistical compilers. This is particularly true for the globalized production activities of multinational enterprises (MNEs). The entangled webs of MNE ownership structures, often spanning continents, can be a real challenge for statistics compilers, as it may not always be easy to breakdown these activities straightforwardly on a country-by-country basis.

3.2 National accounting requires that the value added of MNE's be properly assigned to individual national economies in which MNE's operate their business. Under these sometimes difficult circumstances, compilers have to make the best possible use of available accounting data sources that are usually prepared for another purpose i.e. to meet business accounting requirements rather than statistical ones.

3.3 The objective in this chapter is to explain how the output of MNE's is recorded on a country-by-country basis and how this may affect the recording of trading arrangements inside the MNE. Ownership relations may sometimes suggest that affiliated companies are not acting independently from their parents. The level of independence in their corporate behaviour determines whether or not an affiliated company is holding assets on its own behalf and is therefore engaged in economic transactions. Yet, the ECB, Eurostat, OECD task force report on Head Offices, Holding Companies and Special Purpose Entities recommends that entities with hardly any autonomy, and owned by non-residents, are always to be considered as separate institutional units.

3.4 Consequently economic statisticians reviewing the global production chains of MNE's are concerned with the following aspects of ownership:

- a. Ownership of the MNE structure of subsidiaries, associates and other affiliates;
- b. Ownership of the output of goods and services produced along its global value chain.

3.5 The next section reviews the guidance given in the international statistical standards. Section 3.3 discusses related aspects of the international business accounting standards. This will help to clarify the statistical information that can be obtained from companies and whether or not this information has a similar conceptual basis to the national accounts and balance of payments. The final section in this chapter discusses a number of specific complex cases.

3.6 Chapter 4 discusses the specifics of IPP ownership and IPP related transactions inside the MNE, so these IPP specific issues are not dealt with in this chapter.

## 3.2 Guidance in the international statistical standards

3.7 MNEs usually consist of several entities that are spread over a range of countries. The identification of separate units by country of residence, together with their production activities, is fundamental for calculating GDP for each of these related countries. In reality these units and their activities may be highly integrated and the related transactions may be difficult to assign to each of these individual units. This can be a real challenge for economic statistics compilers. In some cases these units would not stand the test of an institutional unit if the MNE's activities were concentrated in one economic territory.

3.8 No doubt these units need to be separately identified as they are required to assign production to individual countries which is crucial for measuring GDP. However, as a result of control and ownership relationships, the reported transactions between the parents and foreign units, and between the affiliated units of an MNE, should be recorded with great care as these may not reflect market transactions at arm's length and may as a result give a distorted or incomplete reflection of affairs.

### Ownership relationships inside the MNE

3.9 Ownership structures of MNEs can be viewed in a Foreign Direct Investment (FDI) framework. This framework is developed to assist the compilers of FDI statistics. FDI is a category of cross border investment associated with a resident in one economy having control or influence on the management of an enterprise that is resident in another economy. The global ownership chain of an MNE is termed the Foreign Direct Investment Relationship (FDIR) which is illustrated in Box 6.1 of the BPM6. This FDIR framework captures the globalised activities of MNEs in relation to ownership of equity capital, inter affiliate lending and related financial transactions. The example of an FDIR set out in this box shows chains that consist of (see also SNA 2008, Chapter 4, Section B):

- a. *Subsidiaries*, where the owner holds more than 50% of the equity;
- b. *Associates*, ownership between 10% and 50% of the equity;

3.10 It is important to note that transfer of ownership of goods and services together with some asset categories within MNE's fall outside the scope of FDI statistics. Another source that can be examined to obtain a better understanding of MNE structures and relationships is Foreign Affiliates Statistics (FATS). FDI measures (e.g. on turnover, employment, value added, exports and imports and number of enterprises) are ordinarily compiled with respect to transactions and positions with all foreign affiliates, whereas FATS variables are to be compiled only with respect to affiliates in which the direct investor holds a controlling interest. FATS may be produced for both foreign-controlled enterprises (inward FATS) in the compiling economy and foreign affiliates controlled by the compiling economy (outward FATS). FATS can be important for the analysis of the performance of domestically and foreign controlled enterprises, both in absolute terms and relative to the larger domestic and foreign universes of enterprises. Data on transactions in goods and services with both residents and non-residents can provide an additional perspective to balance of payments data.

## Direct investment relationships versus ownership of output and assets

3.11 Investment relationships are a relevant factor when determining economic ownership of output and the assets (including IPPs) used in production inside the MNE. An extreme view is that because the parent is the ultimate owner, all movements of products and assets between companies or branches inside the FDIR do not really represent transactions based on a change of ownership. Change in ownership means that a unit inside an MNE assumes the responsibility in terms of risks and rewards of the goods and assets delivered to it.

3.12 Following the SNA 2008 and BPM6, an institutional unit is capable of owning assets, incurring liabilities and engaging in economic activities and in transactions with other entities. It is also able to take economic decisions and engage in economic activities for which it is itself held to be directly responsible and legally accountable. Because they have legal responsibility for their actions institutional units are centres of decision making for all aspects of economic behaviour. Such a unit must also compile a complete set of accounts including a balance sheet of assets and liabilities.

3.13 Either a complete set of accounts, including a balance sheet, already exists for the unit, or it would be possible and meaningful, from both an *economic* and *legal* viewpoint, to compile such accounts if they were required. This requirement also applies to non-resident or cross border branches. These entities are recognised as institutional units when their activities can be separately identified.

3.14 SNA 2008 explains that even subsidiaries that are wholly owned by other corporations are separate legal entities that are required by law and the tax authorities to produce complete sets of accounts, including balance sheets. Although the management of a subsidiary corporation may be subject to the control of another corporation, it remains responsible and accountable for the conduct of its own production activities.

3.15 One may conclude that in practice this latter criterion will often prevail. Autonomy is in many cases assumed to exist with the ability of an entity to compile or make a set of accounts including a balance sheet. The change in economic ownership of goods is simply considered to occur at the time the transactions are recorded in the books of the parties inside an MNE. As practical guidance BPM6 (par 3.42 and par. 10.24) suggests the timing of a change in economic ownership can be approximated at the moment the parties record the transaction in their books or accounts.

3.16 Accordingly, SNA 2008 (par. 4.51) indicates that each individual corporation should be treated as a separate institutional unit, whether or not it forms part of a group, even if they are wholly owned by other corporations. Separate units may be needed for “artificial” institutional units such as branches (foreign operations without separate legal form), large construction projects and foreign owners of real estate and natural resources. BPM6 (par. 4.20) explains that because the focus of macroeconomic statistics is on a single economy, a legal entity may be split into separate institutional units for statistical purposes. This step is taken because each of the parts has such a strong connection with the economic territory in which it is located that it should be considered as part of that economy.

3.17 In conclusion, MNE affiliates are to various degrees controlled by their parent and their autonomy in terms of decision making may vary from one case to another. As such, legal ownership of assets and liabilities as opposed to economic ownership (and autonomous behaviour) do not necessarily coincide. In practice the nature of ownership is often legal and is used to organise the

collection and presentation of statistics because it provides the best framework or source. The observation of legal (and taxable) entities is usually the point of departure for setting up accounts for production, value added and balance sheets. However, the nature of the transactions these units undertake are not always that easily understood and may be at odds with the principles of economic substance and ownership.

### **Legal versus economic ownership**

3.18 Ownership can take the form of legal or economic ownership. Economic and legal ownership often coincide, apart from a few examples such as finance leasing and repurchase agreements. In those specific cases, the legal owner transfers to the economic owner both responsibility for the risks involved in using a leased or repurchased asset and the associated benefits. In cases where economic and legal ownership diverge, economic ownership is the required recording in the SNA.

3.19 Par 3.26 of the SNA 2008 defines economic ownership as follows: “The economic owner of entities such as goods and services, natural resources, financial assets and liabilities is the institutional unit entitled to claim the benefits associated with the use of the entity in question in the course of an economic activity by virtue of accepting the associated risks.”

3.20 The assessment of who claims the benefits and bears the risk associated with economic ownership may not be straightforward in the context of MNEs because, as it is ultimately the parent that obtains the returns generated by its affiliates. Usually this income will flow back to the parent as dividends or reinvested earnings on foreign direct investment. Similarly, any risk of commercial failure or holding losses coinciding with the economic operations of a subsidiary will eventually affect the financial position of the parent.

3.21 In the context of MNEs, the SNA 2008 definition provides further guidance as the phrase “...with the use of the entity in question in the course of an economic activity...” in par 3.21 above seems to imply that the benefits associated with the asset in question should show up in the generation of income account of the economic owner. In other words, it is the economic owner that uses the asset in its production process. For most assets this (minor) clarification will provide sufficient guidance for applying the principles of economic ownership inside MNE groups. However, for intellectual property products additional clarification may still be needed and this is given in chapter 4.

#### **Case Study 3.1**

##### **Legal versus economic ownership**

This case study shows a company that obtains legal ownership of goods without becoming the economic owner.

A Dutch company B is a wholesaler in pharmaceutical products. The ultimate controlling institutional unit is resident in the USA. The Dutch enterprise is the legal and not the economic owner of the goods it obtains. This reality is underlined by the company itself. Annual company reports of company B explain that “Most of the inventories are held by the Company for risk and account of the party that holds the intellectual rights of the products”. In case of damage of the products or unpaid receivables, the intellectual property (IP) holder compensates Company B for these losses. This means that economic ownership of these inventories is situated with the IP holders in the USA and in the UK and not with Company B.

The goods are shipped to B from either Puerto Rico or Spain. In Spain raw materials are converted to intermediate products. The company in Spain obtains a processing fee from the economic owners in the UK or USA. Shipment of these goods to company B in the Netherlands coincides with a transfer of legal ownership from the IP holders to company B.

From Puerto Rico raw materials are shipped via the Dutch airport Schiphol to Germany at which stage legal ownership of these shipped goods is transferred by the IP holders to company B the Netherlands. Company B receives an invoice from the IP holders for the transferred goods. The raw materials are changed to intermediate products by a Germany manufacturer (legal ownership remains in the Netherlands) who obtains a processing fee from company B for the industrial services provided.

The final goods are sold to either the economic owner in the US or to yet another affiliated company in the Netherlands. In both cases company B transfers legal ownership and the turnover obtained from the sales of the final goods.

Company B has an “Advanced Pricing Arrangement” with the Dutch tax authorities. According to this agreement the company is required to pay income taxes, at the legal rate, based on a percentage of its operational costs. The company is not responsible for setting intercompany prices nor for serving third-party customers. Such arrangements are carried out by the economic owner in the US and UK. The purchase prices vary substantially over the years.

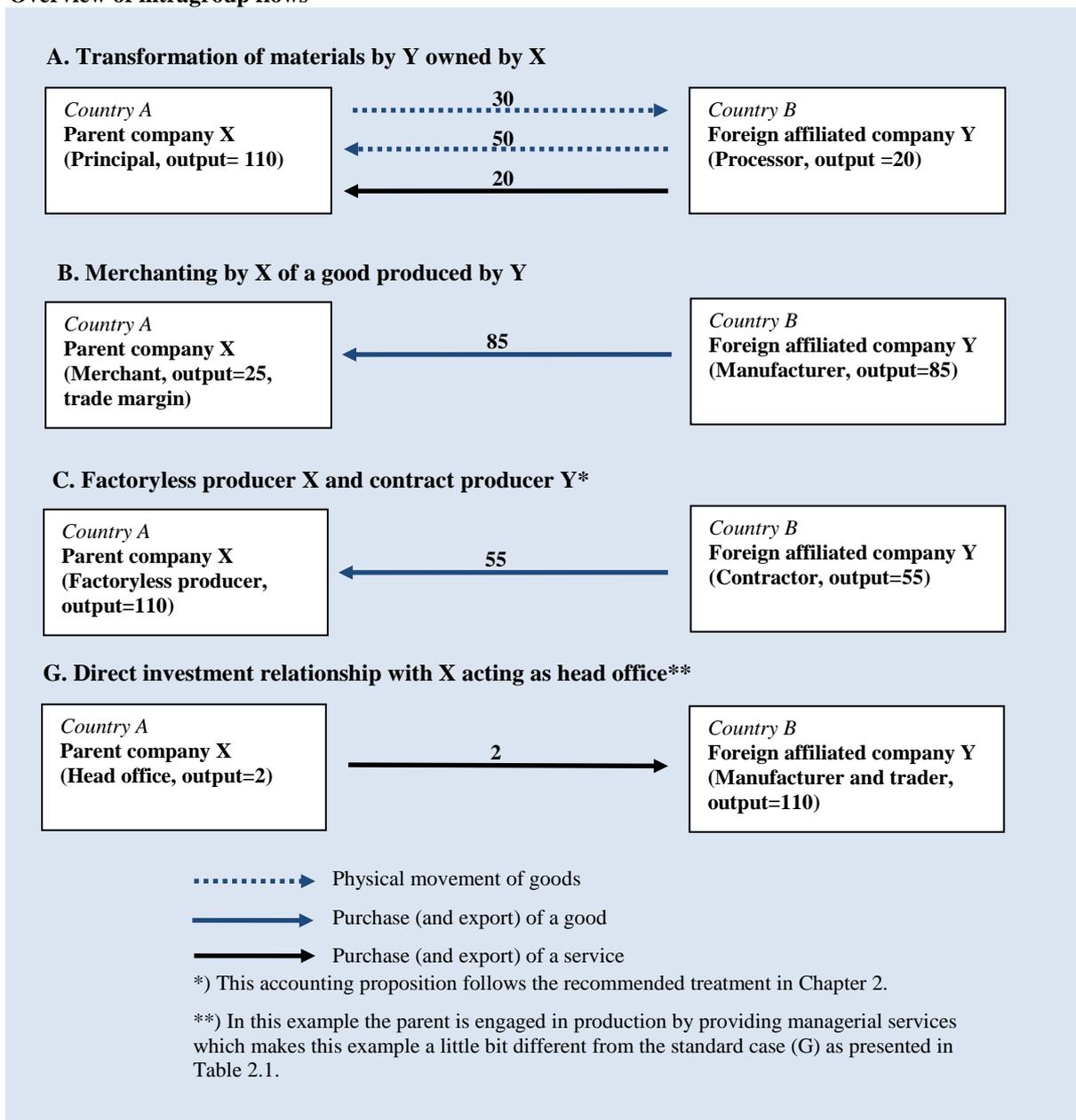
It is concluded that goods handled by company B in the Netherlands are not economically owned by this company. As a result these flows of goods should not show up in structural business statistics in terms of purchases and sales. An agreement with company B was made to report on the gross margin as a proxy of net revenue. For the merchanting trade statistics no adjustments were made. However, in the national accounts and balance of payments addition adjustment are needed to remove these flows of goods from imports and exports which are not subject to economic transactions. In addition it was decided to change the NACE code of company B from wholesale to intra-concern supporting services.

## **Recording intragroup imports and exports**

3.22 Once issues around economic ownership of output inside the MNE are settled, a next step is recording the transactions between the various units active in the MNE. The typology presented in Chapter 2 gives further guidance on how MNEs organise their value chains. Figure 3.1 provides an overview of the most common arrangements inside the MNE and the corresponding intra-company flows. The figure should help in clarifying which unit controls the various parts of the value added chain and the nature of the transactions between the two identified parties. For simplicity the picture ignores the purchases of raw materials (from unaffiliated companies) and the sales of manufactured products outside the MNE group. Obviously a value chain with a mix of different types of arrangements further complicates the picture and the compilation of the accounts for all affiliated companies. Such a real life case is discussed later on in this section.

3.23 The MNE presented in Figure 3.1 consists of a parent company X in country A and an affiliated company Y in country B. Their roles in the production chain depend on the type of global production arrangement. The numbers are taken from the athletic shoe example presented in Chapter 2, Table 2.2. Figure 3.1 reflects the situation in which companies X and Y are both, in one way or another, engaged in athletic shoes manufacturing.

**Figure 3.1**  
**Overview of intragroup flows**



3.24 Case A in Table 3.1 presents the goods for processing example. The processing activities are carried out by affiliate Y in country B. The material inputs (30) are purchased by company X and shipped to company Y. The processing fee contains the compensation of employees (20). The total output of the athletic shoes (110) is recorded in the accounts of the parent, company X.

3.25 In the merchant example, Case B, all manufacturing activities are carried out under the responsibility and control of company Y. The parent acts as a trader by purchasing the complete athletic shoes from company Y at the factory gate price (85) and selling it to customers abroad. Its output is a trade margin (25) consisting of compensation of sales workers (15), services associated with sales (4) and sales profits (6). Company Y will sell the shoe to foreign costumers at a sales price

of 110. Please be aware that the required IPP's, for the midsole that cushions and protects the feet of athletes, are in the hands of company Y.

3.26 This situation changes substantially when moving to Case C where company X owns the IPP's and acts as a factoryless goods producer. One can directly see that the difference in the intragroup sales value of the product represents the return to intellectual property (30). However, the output of company X completely changes as, following the recommendations in Chapter 2 (Section 2.3), its main economic activity is now considered to be manufacturing instead of trading.

3.27 The fourth example does not fully comply with the pure direct investment case (G) as presented in Chapter 2, Table 2.1. Besides the foreign direct investment relationship between companies X and Y, the parent, company X, carries out some managerial activities (2) on behalf of its foreign affiliated company Y. The latter is responsible for all other production activities. This makes company Y, similar to situation B, an independent producer of the goods. However, under the latter arrangement company Y is also responsible for all trading activities. A small amount of managerial services are obtained from company X.

3.28 Whether such intragroup service flows are easily captured in international trade in services statistics largely depends on the type of funding mechanism (direct, or indirect) applied by the MNE. In all cases the profits of company Y will be obtained by the parent as a return on foreign direct investment. The use of proper cost retribution methods is most of all an issue for the tax authorities (and statistics compilers).

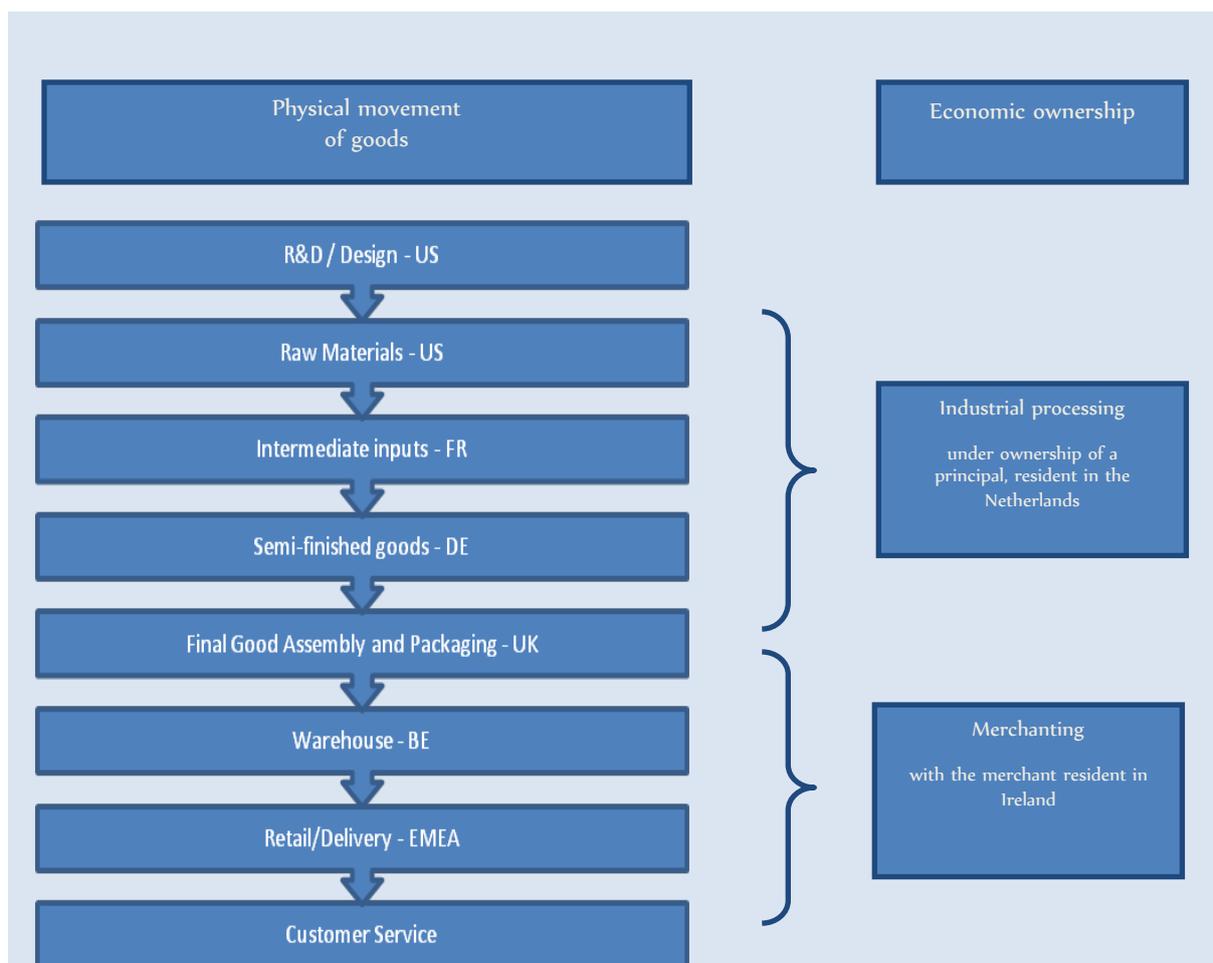
3.29 It should be noted that the global production arrangements inside MNEs may be tax driven rather than benefiting from the competitive advantages of countries. Under such conditions, the supposed transactions between units inside the MNE should be observed carefully as the legal transfer of goods and assets inside the MNE may not necessarily reflect actual economic operation of the MNE's global production. This often requires a case-by-case analysis as these arrangements can have unique features. Country case studies 3.1 and 3.2 may give further guidance in this respect.

### **Country case study 3.2**

#### **Production chain that combines processing with merchanting**

This case study illustrates the production chain of an MNE with activities spread over the US and several EU member countries. The enterprise serves customers in Europe, the Middle East and Africa. The example illustrates the difficult task to determine the controlling units in a value added chain and the nature of transactions taking place, also given that the parent is the ultimate owner of all affiliates. All the items being transacted remain within the group. Because transactions are observed and recorded in a fragmented way and by different NSI's, full clarity may not always be achieved. Combining the efforts of SNI's to obtain the full picture of the MNE is advisable.

A careful consideration of control, risk management regarding e.g. inventories, accidents and theft is required to identify the economic owners of the various production stages of the chain. The accounts and balance sheets of units operating inside the chain may give further guidance. A key point in this example is that economic ownership does not follow the vertical steps in the production chain between the affiliates. Instead there is a huge divergence between economic ownership of inputs and (semi produced) products on the one hand, and the physical flow of goods on the other. Contract manufacturers located in France, Germany and the UK provide processing services to a Dutch principal that is responsible for the purchasing of raw materials from the US. So each of these affiliates is engaged in providing manufacturing services on physical inputs owned by the Dutch principal. The latter retains ownership of inputs and outputs at all stages of the production stage.



The shipment of raw materials and semi manufactured goods should not appear as imports or exports in the balance of payments of either France, Germany or the UK. The raw materials are purchased and imported by the principal in the Netherlands. This latter also imports processing services from the contract producers in France, Germany and the UK. All trade related activities are arranged by a trader from Ireland. This company purchases the finalised goods from the manufacturer in the Netherlands at factory gate prices which is the owner of the output. The Irish merchant sells the goods to the customers in Europe, Middle East and Africa. It's output represents the trade wholesale and retail margins.

The combination of industrial processing and merchancing complicates the breakdown of economic activities, particularly because the physical movements of goods go in a different direction than the ownership changes and corresponding transactions. This requires a range of adjustments in merchandise trade statistics in order to make them suitable for balance of payments and national accounts compilations. The introduction of industrial processing and merchancing in the global value chain leads to accumulation of profits in the Netherlands and Ireland. It is imaginable that both arrangements are (to some extent) tax driven, and as such not a true reflection of 'economic substance', particularly since the complete production chain is operated inside one MNE. Again, for national accountants and balance of payments compilers it will not be easy, and perhaps not advisable, to go beyond the reality of company records.

### 3.3 Business accounting practice

3.30 The future research agenda of the SNA 2008 (Annex 4, Section B) addresses the development of a regular dialogue between the national accounts community and the International Accounting

Standards Board (IASB). The IASB is committed to developing, in the public interest, a single set of high quality, understandable and enforceable global accounting standards that require transparent and comparable information in general purpose financial statements. This foreseen dialogue would be a way to ensure the needs of national accountants were communicated to the IASB and national accountants were in turn aware of the possible developments in the business accounts which are a key data source.

3.31 As national accounts are compiled using information from business accounts, it is important to further explore how both systems fit together. This is the purpose of this section.

### **Ownership of assets**

3.32 Corporate reporting generally takes the form of profit and loss statements in lieu of current accounts and balance sheets in lieu of financial and capital accounts. In many cases, business accounts do not report on the kind of transaction categories that are a core part of the macroeconomic accounts because the objective of business accounting is different than the objective of economic accounting. The objective of economic accounting is to provide measures of national economic activity, so economic accounts are designed to summarize transactions from the perspective of both buyers and sellers. Thus, data are required for both parties and symmetric treatment is required across both parties in order to get a correct measurement. The objective of business accounting is to provide financial measures on a firm in isolation. Thus, data are only required for one party, and there is no symmetric treatment required.

3.33 The treatment of economic ownership in business accounting discussed in this section relates to both *principles based* and *rules based* systems of accounts. Corporate financial reporting in the US follows a rules based system termed US Generally Accepted Accounting Principles (GAAP). In the case of the International Accounting Standards Board (IASB) the system of International Accounting Standards (IAS) along with UKGAAP are principles based. The inherent characteristic of a principles-based framework is the potential for different interpretations of similar transactions.<sup>12</sup>

3.34 In the UK GAAP a standard called Financial Reporting Standard 5 (FRS 5) requires accounts to reflect the substance of a transaction rather than its legal form where this is different. For example, in the associated reporting guidance it is mentioned that a company may sell (or transfer legal title to) an asset and enter into a concurrent agreement to repurchase the asset at sales price plus interest. The asset may remain on the premises of the seller and continue to be used in its business. In such a case the company continues to enjoy the economic benefit of the asset and to be exposed to the principal risks inherent in those benefits, FRS 5 requires that the asset continues to be reported as an asset of the seller, notwithstanding the transfer of legal title, and that a liability is recognised for the sellers' obligation to repay the sales plus interest.

3.35 International Accounting Standard (IAS) 8 states that for information to be reliable it must be reported in accordance with economic substance rather than strictly in adherence to its legal form. It

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<sup>12</sup> Differences Between IFRS and U.S. GAAP are summarised and can be found at <http://www.ifrs.com/overview/General/differences.html>

could be said that if material transactions are not accounted for in accordance with their substance it is doubtful whether the accounts present a true and fair view. Indeed IAS 1 (paragraph 19) requires an item to depart from the accounting standard if it does not represent faithfully the transactions. In IAS 17 (Leases, par. 4) a finance lease is defined as a lease that transfers substantially all the risks and rewards incidental to ownership of an asset. This results in a recognition of the economic owner of the asset rather than the legal owner.

3.36 In the case of intangible assets IAS 38 provides the guidance for accountants. The guidance and recording centres on asset recognition to determine which intangible assets are to be reported in a company's accounts. The accounting standard sets out the recognition criteria as follows.

3.37 The intangible asset is only recognised if and only if:

- a. It is separable i.e. it is capable of being separated and sold, transferred, licensed, rented or exchanged, or,
- b. Arises from contractual or other legal rights regardless of whether these rights are transferable or separable from the entity or from other rights and obligations.

3.38 Intangible assets are understood to include computer software, patents, copyrights, licenses etc. So the treatment is aimed at Intellectual Property Products but not necessarily IPPs as defined in SNA 2008.

3.39 In SNA 2008 IPPs are described as being the result of research, development, investigation or innovation leading to knowledge that the developers can market or use to their own benefit in production because uses of the knowledge is restricted by means of legal or other protection. The basis for recognition of an IPP in the 2008 SNA is wider than business accounting rules. In particular, the SNA 2008 recommends capitalizing expenditures related to IPPs in some cases where business accounting rules require immediate expensing of the same expenditures. For example, R&D expenditures are recognized as assets under the SNA 2008 but are expensed as incurred under business accounting rules. As a logical consequence, business accounts will not necessarily cover all IPPs that need to be recorded in the national accounts. In the case of R&D, no R&D assets are recorded in the balance sheet of business accounts and operating income and net income are generally lower in the profit and loss statement because R&D expenditures are immediately expensed. This is not to say that the results of R&D that are embodied by some legal form, such as patents and trademarks, are not recognized as assets under business accounting. In contrast, R&D assets are recorded in the capital account of the SNA 2008 based on production costs if no other measures of output are available, which yields a higher value-added and operating surplus than if R&D was treated as intermediate consumption.

## **Transfer pricing**

3.40 The OECD (2010) guidance on transfer pricing introduced a series of guidelines that may assist MNEs and national tax authorities in using transfer prices to value intra firm transactions and to evaluate their appropriateness for taxation purposes. The guidelines insist that intra firm transactions are priced, as far as possible, like arm's-length transactions between unrelated third parties. The guidelines give recommendations on how these intra firm transactions can be analysed to determine if

they meet these requirements. These recommendations cover comparable measures of profits or comparable measures of costs to be used in assessing transactions between firms.

3.41 Distortions in the use of the arm's length principle are not always tax driven. The SNA 2008 (par.3.133) explains that the exchange of goods between affiliated enterprises may often be one that does not occur between independent parties (for example, specialized components that are usable only when incorporated in a finished product). Similarly, the exchange of services, such as management services and technical know-how, may have no near equivalents in the types of transactions in services that usually take place between independent parties. Thus, for transactions between affiliated parties, the determination of values comparable to market values may be difficult, and compilers may have no choice other than to accept valuations based on explicit costs incurred in production or any other values assigned by the enterprise.

3.42 SNA 2008 explains that replacing book values based on transfer pricing with market value equivalents is perhaps desirable in principle but is an exercise calling for cautious and informed judgment. One would expect such adjustments to be enforced in the first place by the tax authorities.

### **Intragroup services**

3.43 MNE's may include supporting units, or so-called group shared services centres, such as headquarters and R&D centres that provide supporting services to the entire enterprise group. Such services may also be provided by the parent enterprise. The activities that are centralised depend on the kind of business and on the organisational structure of the group, but in general they may include administrative services such as planning, coordination, budgetary control, financial services and advice, accounting, auditing, legal, factoring, computer services, buying, distribution, marketing and services in staff matters such as recruitment and training (OECD Transfer Pricing Guidelines, 2010).

3.44 Group service centres also may carry out R&D or administer and protect intangible property for all or part of the MNE group. These types of activities ordinarily will be considered intragroup services because they are the type of activities that independent enterprises would have been willing to pay for or to perform for themselves.

3.45 Several of these activities fall within the scope of an ancillary activity as defined in the SNA 2008 (par.5.36). An ancillary activity as undertaken within an enterprise creates the conditions within which the principal or secondary activities can be carried out. When the production of an enterprise takes place in two or more different establishments, certain ancillary activities may be centralized for the benefit of all the establishments collectively. Under such conditions these ancillary activities may need to be separately identified as output. But this is not advocated by the SNA 2008 as a general principle. In cases where certain ancillary activities of an MNE are centred in one country, a separate institutional unit may need to be identified to account for its output.

3.46 There are at least two issues in the analysis of intragroup services. One issue is whether intragroup services have in fact been provided. The other issue is whether the intragroup charge for such services for national accounting purposes is in accordance with the arm's length principle. The OECD Transfer Pricing Guidelines (Chapter VII, Intra-group service) provide such guidance, particularly for MNE's and tax authorities, but may be equally relevant for macroeconomic statistics.

3.47 Under the arm's length principle, the question of whether an intragroup service has been rendered depends on whether the service enhances its commercial position. This can be determined by considering whether an independent enterprise in comparable circumstances would have been willing to pay for the service. So-called "shareholder activities" such as activities relating to the juridical structure or meetings of shareholders of the parent would not justify a charge to the recipient companies. However, most services mentioned above fall within the scope of the arm's length principle because they are the type of activities that independent enterprises would have been willing to pay for or to perform for themselves.

3.48 The (allowable) funding mechanisms of intra-group services may vary. The fact that a payment was made to an associated enterprise for purported services can be useful in determining whether services were in fact provided. But a description of a payment such as "management fees" does not necessarily mean that such services have been rendered. At the same time, the absence of payments or contractual agreements does not automatically lead to the conclusion that no intragroup services have been rendered.

3.49 For national accountants and representatives of tax administrations alike, direct-charge methods are of great practical convenience. Such a method is particularly applicable in situations in which intragroup services are provided on demand to an intragroup customer. In other cases, indirect charge methods may be necessary, for example due to the nature of the service being provided. One example is where the proportion of the value of the services rendered to the various relevant entities cannot be quantified, except on an approximate or estimated basis. Applied proxy indicators may be turnover or staff size of the beneficiary affiliates. Such indicators should preferably relate to benefits obtained by these affiliated companies.

3.50 The international macroeconomic statistics guidelines do not provide extensive guidance on the recording of intragroup services. Concerning services transactions between related affiliated enterprises, the Manual on Statistics of International Trade in Services 2010 (MSITS 2010, par.3.56) mentions that separate information on the value of all transactions between affiliated enterprises is helpful in understanding the degree to which globalization of services supply is taking place. Services for the general management of a branch, subsidiary or associate provided by a parent enterprise or other affiliated enterprise are often headed under the category "legal, accounting, management consulting, and public relations services". However, reimbursements of ancillary services supplied by affiliated enterprises, such as transport, purchasing, sales and marketing, and computing, should be shown under the relevant specific headings.

3.51 MSITS 2010 does not really address the measurement challenges. The discussion in this chapter suggests some supplementary recommendations for MSITS might be necessary. In MSITS it is advisable to explicitly address the reporting of intra-group services in international trade in services surveys, depending of course on the relative size of MNE activities and related output or consumption of intra-group services. One may ask respondents (of MNE affiliated companies) to report on payments as contributions from affiliated enterprises for management services, which are not reported under any other heading. A separate recording of intragroup services may also help to detect distortions such as disguised reporting on dividend payments or cost redistributions which seem unrelated or disproportional to the services provided.

3.52 A supplementary approach may be followed in the business surveys sent to head offices. As the output of head offices may include services provided to group members, the survey design may be adapted to this situation. For example the survey may explicitly ask for services provided to foreign affiliated companies or ask for cost redistributions for services provided for the MNE group as a whole. Similarly, the business surveys sent to affiliated companies may include questions on the charges for intragroup services.

### **Country case study 3.3**

#### **Changing Invoicing Arrangements inside MNE's**

The case study illustrates that seemingly insignificant changes in invoicing methods inside MNE's may have large effects on national accounts and balance of payments statistics.

An enterprise has its headquarters in Country A where it is classified under wholesale trade (ISIC 46). The MNE has several foreign affiliates in a range of countries. The MNE sells consumer products, designed in Country A. Manufacturing is carried out by unaffiliated (contract) producers spread over several countries. The headquarters own and control the design of the consumer products.

The NSI in Country A discovered that the MNE changed its reporting method. From a certain point in time the MNE started to report high amounts of goods acquired and sold under merchanting. The reason was that they had reorganised their activities. The size of global production (the sum of retail and wholesale margins) did not change much, but the margins reported in Country A increased substantially.

Before the reorganization the foreign affiliates purchased the products directly from manufacturers which were sold at local consumer markets. Profits obtained by foreign affiliates largely returned to headquarters as property income. Local inventories were managed by the foreign affiliates.

After reorganization, a new unit was then created in Country A which was made responsible for product design and managing relations with contract producers. This new unit also became the owner of all inventories and is engaged in selling the products to the foreign affiliates as well as to domestic retailers. This means that a large part of the wholesale and retail margins, earlier representing output of foreign affiliates, is all of a sudden reported by the new unit in Country A. As a result, property income flows, i.e. the returns on foreign direct investment, diminished substantially. This organisational change led to substantially increased net export of goods under merchanting and also resulted in a substantial upward adjustment of GDP. However, GNI did not change very much from the old to the new situation.

### **3.4 A selection of complex cases**

3.53 The 2008 SNA, par.26.21, points out that there are no longer any exceptions to the recording of imports and exports based on the change of economic ownership. This section discusses a few examples in which the recording of international product flows based on a change in economic ownership principle may turn out to be challenging when it comes to accounting practice.

#### **Special Purpose Entities**

3.54 The concept of economic ownership (in contrast to legal ownership) requires additional consideration in the context of so-called Special Purpose Entities (SPEs). SPEs are explained in detail in the ECB/Eurostat/OECD Task force report on Head Offices, Holding Companies and Special Purpose Entities. SPEs are formally registered with a national authority and subject to fiscal and other

legal obligations of the economy in which they are resident. SPEs are often controlled by a non-resident parent. They have little physical presence and few or no employees. Practically, all assets and liabilities on the balance sheet of SPEs are foreign investments and their core business consists of group financing or holding activities, i.e. channelling of funds from non-residents to other non-residents. SPEs are hardly engaged in production and are sometimes described as being on ‘auto-pilot’.

3.55 According to the SNA 2008 (par.4.56) SPEs often do not own non-financial assets. However, the UNECE Globalization Guide explains that entities with the above mentioned characteristics may be the legal holders of IPPs. Such IPP holding SPEs are also called ‘royalty and licensing companies’. Consequently, the task force on Holdings, Head offices and SPEs confirmed that such units could have non-financial assets on their balance sheets. Their main purpose is to concentrate the receipts from intellectual property (e.g. IPPs, trademarks), usually on behalf of a MNE, and are generally created to benefit from tax advantages by transferring legal ownership of intellectual property (and their returns) to a low tax country. It is difficult to consider these units as autonomous given that their operation and management will in all likelihood be limited to bank account transactions where the receipts from royalties or similar intellectual property related services are recorded.

3.56 In other words, while legal ownership of intellectual property is assigned to these royalty and licensing companies, one may argue that economic ownership in fact has not changed and is still situated with the parent. Nevertheless, the guidance on the treatment of these IPP holding SPEs in SNA 2008 does not differentiate between these entities and other SPEs. They are recognised as a separate institutional unit when they are resident in a different economic territory to that of their parent.

3.57 The rationale behind this treatment is clearly a pragmatic one. The income generated by an SPE is subject to the tax code of its country of residence and this fact cannot be ignored. If (economic) ownership of the IPP was not assigned to the SPE in question a considerable amount of rerouting of transactions and related financial flows would be necessary. In general the SNA 2008 does not encourage such imputations, probably because of the risk of asymmetries, as approaches may diverge between countries. However, assuming economic ownership of IPP’s in the legal hands of SPE’s may also lead to asymmetries. Lipsey (2010) introduces in this context the notion of “phantom imports”, referring to services that are domestically produced but attributed by MNEs to SPEs in low tax countries. The latter group of countries may not necessarily report the corresponding export of IPP services in their balance of payments. The issue of IPP holding SPE’s is further discussed in Chapter 4.

### **Prorating the activities of multiterritory enterprises**

3.58 A legal entity may be split when it has substantial and long lasting operations in two or more economies. Such entities are addressed as multiterritory enterprises. This artificial split may be needed when following the resident principle in economic accounting, as the value added needs to be attributed to countries in which these multiterritory enterprises are active. However, this distribution of activities on the basis of ‘prorating’ and the creation of ‘notional units’ may have implications for the recording of international flows of goods connected to these multiterritory operations. The

international transfer of goods and assets between the units in the different countries may need to be recorded as being subject to a transaction. However, such imputations do not necessarily build on the recording of imports and exports on a transfer of ownership basis as recommended in the 2008 SNA. The recommendation is to carry out these types of prorating in a harmonised way, as a joint effort of NSIs that need to take into account their share of the business of multiterritory enterprises. Such approaches, and related practical guidance, is provided in Chapter 8.

### **Large foreign construction projects**

3.59 A related example is that of large foreign construction projects which equally require the establishment of a notional unit in the country in which a large construction project is being carried out. The typology of global production arrangements in Chapter 2 does not explicitly refer to construction. However, carrying out construction projects outside the domestic territory could be considered a form of global production that may bring about conceptual and measurement challenges.

3.60 Regarding international construction and related activities, the international guidelines could be summarized as follows:

- a. For substantial construction projects abroad (that take more than one year to finalize) the 2008 SNA and BPM6 recommend the use of notional units in the economy where these projects are carried out;
- b. In the case of small projects (with duration less than one year), the creation of a notional unit is not required and the production is supposed to be carried out in the resident economy of the construction firm;
- c. BPM6 provides detailed guidance on how related import and export flows must be recorded and classified. In case of smaller (less than one year) projects, BPM6 (par.10.102) recommends that acquisition of goods and services by the enterprise undertaking that construction work from the economy of location of the construction work is recorded under construction. Goods and services obtained from third countries must be classified according to the characteristics of these goods and services.

3.61 The recording of construction projects abroad includes the following four possible cases:

- a. A domestic company undertaking a project abroad with the duration of less than one year;
- b. A domestic company undertaking a project abroad with the duration of at least one year or longer;
- c. A foreign company undertaking a project in the domestic economic with the duration of less than one year;
- d. A foreign company undertaking a project in the domestic economic with the duration of at least one year or longer.

3.62 The conceptual and measurement challenges of these four cases are further explored below. In each of these examples the challenges of compiling the accounts for *country A* are investigated.

3.63 Some of the case studies presented in Chapter 8 show that for very large projects, which take several years to finalise, construction companies themselves will usually install legal units for managing operations abroad. This clearly helps to properly allocate this production to the economy in which the project is carried out. The examples below refer to projects for which such legal units are not present, which complicates assessing the size of the operations abroad and the need for a notional unit.

**Case (a) - domestic company, foreign project < 1 year**

3.64 For construction projects which take less than one year to finish, no notional units need to be created. The related output is recorded in the resident economy A of the construction firm. The required goods and services may be obtained from suppliers in Country A, Country B or yet another country (RoW).

**Figure 3.1**  
**Domestic company, foreign construction project**

Country A	Country B	RoW
Construction company	Construction project	
Goods from A	Goods from B	Goods from C
Services from A	Services from B	Services from C

3.65 In this example, following the international guidelines, goods and services obtained from Country B and the RoW must be recorded as imports of Country A. According to BPM6, the goods obtained from Country B must be recorded under construction services.

3.66 The *merchandise trade statistics* will observe the Goods from Country A as exports. This recording should not be followed in the national accounts or balance of payments, so this requires an adjustment. The other flows of goods (B and C) remain unobserved from the perspective of the merchandise trade statistics of Country A.

3.67 The *trade in services statistics* (MSITS 2010) may be utilized for observing the goods and services flows (goods and services obtained from B and from the RoW) in connection to foreign construction projects on a transfer of ownership basis. Another option is to obtain this information from business surveys. A clear separation between purchases of goods versus services may not necessarily be obtained from these sources.

3.68 The trade in services statistics will quite likely report the export of construction services to Country B.

3.69 One may conclude that the trade balance reflects generally well the transactions related to short term construction projects carried out abroad, one complication may be the shipment of goods from Country A to Country B, which is not an export in the SNA/BPM sense.

***Case (b) - domestic company, foreign project  $\geq 1$  year***

3.70 For construction projects taking one year or longer to complete, the international recommendations ask for the creation of a notional unit. As a consequence the output of construction services will not be recorded in the accounts of Country A, but instead in those of Country B. This also means no export of construction services will be recorded from Country A to Country B.

3.71 From the perspective of Country A the only international flows to be recorded in the national accounts and balance of payments are the goods and services supplied from Country A. One should be aware that these goods and services may be delivered by the construction company. These intra-company deliveries from the construction company in Country A to the notional unit in Country B may not necessarily be subject to a transaction.

3.72 Similar to Case (a), the export of goods from Country A to Country B is reflected in the merchandise trade statistics. However, in contrast to Case (a) this recording should in this case be followed in the national accounts and balance of payments.

3.73 In a similar fashion, the export of services from Country A to Country B should be recorded but its measurement may be complicated by the fact that the respondent (the construction company or any other supplier) may not consider the notional unit as a non-resident entity, particularly not when the construction company in Country A is responsible for invoicing. Also, project related purchases in country B or abroad may still be reported as imports as the construction company considers its project in Country B as part of its own business.

3.74 Another complexity of the creation of a notional unit is that the imputed earnings on foreign direct investment (profits) need to be recorded as well in the balance of payments of countries A and B.

3.75 A conclusion that may be drawn from these first two examples is that the distinction between small ( $<$  one year) and large ( $>$  one year) projects may be difficult to make in practice, particularly because this distinction alters their measurement substantially. As a way out, compilers may assume that all construction projects abroad represent either short term projects or long term projects. One may argue that the first choice (no notional units) is more in line with the principles of recording transactions on a transfer of ownership basis. Such a choice may be legitimate as long as the construction company itself did not set up a legal unit in the country in it carries out the project. Such a legal unit is clearly an indication of a large long lasting project. In any case, such a choice should preferably be in accordance with the underlying principles of the accounts of Country B. This perspective is discussed in the following two examples.

***Case (c) – foreign company, domestic project  $< 1$  year***

3.76 This example reflects the reverse situation of case (a). Following the international recommendations, the output related to the small construction project in Country A is assigned to the foreign construction company in Country B. This means the accounts of Country A need to record the import of construction services from Country B. Delivery of goods and services from Country A needs to be recorded as export.

**Figure 3.2**

**Foreign company, domestic project**

Country A	Country B	RoW
Construction project	Construction company	
Goods from A	Goods from B	Goods from C
Services from A	Services from B	Services from C

3.77 The supply of goods from Country B and the RoW will be recorded as import of goods in the merchandise trade statistics. These cross border movements of goods are not the result of a transfer of ownership and require a correction in the national accounts and balance of payments.

3.78 It is conceivable that supplies to foreign construction companies (Goods and Services from A) are observed via MSITS (or business surveys). It is quite likely that the contract sum is reported by the domestic customer as the import of construction services. So, the only measurement challenge is the above mentioned correction in the merchandise trade statistics.

***Case (d) – foreign company, domestic project  $\geq 1$  year***

3.79 Again, following the international guidelines, projects taking longer than one year to finalise require the creation of a notional unit. Consequently, the output of the construction project should be recorded in the accounts of Country A.

3.80 Similar to case (c), the merchandise trade statistics will observe the import of goods from Country B and abroad. As the output is recorded in the accounts of Country A, these flows should correspondingly be reflected in the national accounts and balance of payments. A complicating factor is that the contract sum may still be reported by the customer in country A as the import of construction services, particularly when the company in country B is responsible for invoicing. Given the creation of a notional unit, this transaction should be recorded as a domestically provided service.

3.81 Also in these two examples it may be difficult to maintain in surveys a clear distinction between small and large projects.

***To conclude***

3.82 The current data requirements are substantial due to the classification differences, in the case of small projects, between (1) goods and services obtained from the country in which the project takes place (to be classified under construction) and (2) goods and services obtained from other countries (to be classified as such). Another split in questionnaires between short term and long term projects clearly puts an extra burden on respondents.

3.83 The creation of notional units does not only lead to rearrangements in the recording of goods and services affecting GDP. It may also require imputing flows in the primary income account in order to ensure that GNI is not affected. A simple way out is assuming that all construction projects are short term projects, but this is clearly not in line with the international standards.

3.84 Again, the accounting for large construction projects becomes much easier once companies themselves decide to create (temporary) legal units which are given the responsibility of project management in the country where the project is carried out. This provides a much better basis for observing actual transactions at the level of these legal units.

### **3.5 Conclusions and recommendations**

3.85 The key issue discussed in this chapter is applying the principles of economic ownership when observing the production activities of MNEs by referring to the guidance given in the international statistical standards and the business accounting standards.

3.86 Applying the territory principle to the globalized businesses of MNEs sometimes requires the separate identification of units which are not in reality autonomous. These units may even be fully controlled by a foreign unit and they cannot really be seen as independent operating units.

3.87 The key findings and recommendations of this chapter are as follows:

- a. The recognition of legal (and taxable) entities is usually the point of departure for setting up accounts for production, value added and balance sheets. However, in the context of MNEs the nature of the transactions that these units are undertaking are not always that easily understood and may be at variance with the principles of economic substance and ownership. This is particularly true for transactions undertaken by SPEs. Applying the principles of economic ownership to such cases, in contrast to legal ownership, would be extremely difficult. National accountants usually have no alternative than to follow reality as reported by these SPEs i.e. recognise them as separate institutional units. Consulting the tax authorities may be a way to obtain a better understanding of the nature of these SPEs;
- b. The exchanges of goods, services and assets inside MNEs should be carefully examined as these exchanges may not automatically coincide with market transactions. The transfer pricing methods applied by MNE's largely determine the extent to which such international transfers of goods and assets can be recorded on an 'arm's length' basis. This is particularly relevant for the intragroup services provided by e.g. head offices and dedicated R&D units. The case-by-case approach followed by the so-called 'large and complex cases units' installed by various NSIs is probably the best way to proceed. The operation of these units is further discussed in Chapter 6.
- c. It is advisable to explicitly address the reporting of intra-group services in international trade in services surveys, depending of course on the relative size of MNE activities and related output or consumption of intra-group services. One may ask respondents (of MNE affiliated companies) to report on payments as contributions from affiliated enterprises for management services, which are not reported under any other heading.

- d. NSI's should work closely together to assure that no asymmetries are created in import and export data as a result of pro-rating the output of multiterritory and similar types of enterprises such as foreign construction projects.
- e. A promising initiative currently under development in the EU is the Euro Group Register covering European MNEs. This register is intended to provide updated information on the structure of MNEs to compilers of statistics in EU countries. Together with this initiative, efforts to improve definitions and classifications are made in the framework of the ESSnet on profiling, and the ESSnet on and consistency. This joined effort is expected to lead to better source data on MNEs for compiling national accounts with a mutual consistent breakdown of the MNE's activities on a country-by-country basis.

## Chapter 4

# Ownership of intellectual property products inside global production

### 4.1 Introduction

4.1 Intellectual property products (IPPs) as discussed in this chapter are in line with 2008 SNA definitions, which mean they are the results of research and development, mineral exploration and evaluation, computer software and databases, and entertainment, literary or artistic originals. The intangible nature of IPPs makes the transfer and use of IPPs difficult to observe, so that data may be lacking or misleading. As IPPs have no physical presence they can be used simultaneously in more than one economy. Especially for IPP transactions within an MNE this feature of IPPs can cause significant measurement difficulties. The chief difficulty relates to identifying *economic* ownership (as opposed to *legal* ownership), which has repercussions for the treatment of related flows, namely those related to its use.

4.2 The intangible nature of an IPP provides significant scope for an MNE to locate the IPP original in an economy that maximises the overall post-tax MNE profits. This is not necessarily the same economy as where the IPP original was produced and nor is it necessarily the same economy where services or copies provided by the IPP are subsequently embodied in, or used to produce, other products. For example an oil exploration company, headquartered in the United States, with an affiliate in Norway that discovers an oil field off the coast of Scotland, may charge its Scottish subsidiary fees for the rights associated with these exploration costs that are payable to another subsidiary in the Netherlands.

4.3 For MNEs in particular, establishing which affiliate is the economic owner of the underlying IPP within such a fragmented process is non-trivial, particularly as transactions are not always identifiable, and where they are, may not be at arm's length prices nor necessarily align with national accounts concepts of economic ownership. Depending on various conditions, the following three units could be the economic owner:

- a. As the ultimate beneficiary the parent company often finances directly or indirectly (via an affiliate), the acquisition or production of the IPP (i.e. the original);
- b. An affiliate that uses the IPP in its production of other goods and services (excluding generating IPP copies, licenses to reproduce, or licenses to use the IPP);
- c. Another intermediary affiliate, which could be the original producer (such as a dedicated R&D or software development unit) of IPPs, or a so-called Special Purpose Entity (SPE) acting as the legal owner of IPPs and obtaining the revenues of IPP copies or licences to use or reproduce.

4.4 This chapter considers the decisive factors to establish guidance on economic ownership and related transactions within various global production arrangements. The chapter also provides recommendations to address methods of data collection, drawing on existing experience. The issue of

how to overcome data gaps, including the necessity of any assumptions, is also discussed. The following section provides a brief overview of existing guidelines.

## 4.2 A brief overview of existing guidance

4.5 The OECD Handbook on *Deriving Capital Measures of IPPs* provided the first detailed international practical guidance and recommendations on measuring IPPs. Its primary recommendation in the context of global production chains was for an improvement in the breakdown of international IPP related transactions and in particular an extension to the EBOPS classification system (see below). This proposal has been adopted in the latest balance of payments recommendations and Manual on Statistics in International Trade in Services.

4.6 Chapter 1, par. 5.2 of the Handbook also elaborated on some of the statistical challenges inherent in measuring the movement of IPPs between affiliated enterprises in different countries:

“...The key difficulty reflects the fact that monetary transactions, implicit or otherwise, that are explicitly identifiable with the IPP are rarely recorded by either party. When an IPP is provided by one affiliated enterprise to another, either in its entirety or via a license to use or reproduce, a number of possibilities for recording the transaction arise:

- a. There is either a sale or licence agreement between the provider and the recipient: the provider provides access to the IPP in exchange for a fee that is observable and should be recorded in the BOP and SNA goods and services accounts.
- b. There is a capital transfer from the provider to the recipient, i.e. the IPP should be recorded in the BOP and SNA capital accounts, but it is very likely to go unrecorded.
- c. The IPP is provided by the parent to a foreign subsidiary without a fee but with the expectation of receiving property income in the future. In effect, the parent is providing the IPP for a fee and then using the fee to increase its foreign direct investment in the subsidiary. This, too, is likely to go unrecorded. Both this and the case below include access related to reproduction rights without explicit observable fees charged.
- d. The IPP is provided to the parent by the foreign subsidiary without a fee but in response to previous foreign direct investment. In effect, the parent is receiving the IPP in lieu of property income. This, also, is likely to go unrecorded unless steps are taken to monitor what is happening to the output of foreign-owned units created to undertake the production of IPPs.

Transactions between affiliates also impact on the valuation of the original IPP. In effect, there are two possibilities, when transactions occur:

- e. The aggregate value of the asset has increased within the multinational: in other words the expected present value of future benefits has increased, as could occur, for example, if the multinational acquired a new affiliate and so obtained economic rights within a country that were not expected at the time of the original valuation. This would be recorded in the other changes in the volume of assets account of the provider. Such recordings have been rare in practice. A consequential difficulty is related to the split, if any, of the asset across the different countries where economic rights exist.

f. The aggregate value of the asset has not changed: the provider expected to share the asset in some way at the time it was acquired. In other words the original valuation reflected the scope for its use across different countries.

Clearly significant problems related to these flows implicit or otherwise exist. Moreover, the current scope for fully articulating such flows in the accounts is restricted by the sources of information available to measure them.”

4.7 The OECD Handbook was unfortunately not able to present solutions to these problems and necessarily concluded with a call for further research as follows (par. 5.2):

“Evidently the national accounts should reflect economic reality, and changes in ownership of IPP assets and the associated transactions should be recorded. However, current data sources generally do not identify transactions such as (b), (c), or (d), above, and, so, it is generally not possible to record them in the accounts. Further research is needed to identify ways of obtaining the values of transactions between affiliated units and their nature. Likewise, if the aggregate value of the asset has changed it should, in principle, be recorded in the accounts but this too is stymied by a lack of information and so is also a matter for further research.”

4.8 Chapter 7 of the Globalization Guide, the predecessor to this Handbook, picked up this challenge and made recommendations for further research, which is the aim of the Chapter in this current Handbook. Paragraph 7.8 of the Globalisation Guide offered a few additional insights into the nature of the problem and the special character of IPPs which may complicate the determination of their ownership:

“The intangible nature of IPPs means that they can easily be registered as the property of a unit in one country when they are used in production by an enterprise located in another.”

4.9 These difficulties are particularly apparent in situations in which legal ownership is assigned to companies only because of related tax incentives:

“This characteristic creates an incentive for companies to register their IPPs as owned by a unit in a low-tax jurisdiction...This shifts value added from the parent company to the affiliate, although the global production function of the parent company remains the same.”

4.10 Paragraph 7.8 of the Globalisation Guide offered a few additional insights into the nature of the problem and the special character of IPPs which may complicate the determination of their ownership:

### **4.3 Determining stocks and flows of IPPs: a review of data sources**

4.11 In order to develop practical guidance for the registration of IPPs, it is necessary to consider which flows and stocks of IPPs can be measured in a reliable manner, and which other data are available that might indicate how production and external flows should be accounted for.

## **IPP production**

4.12 Of the IPPs included in the 2008 SNA, all except R&D were already included in the 1993 SNA, and, so, no further guidance is developed here for the measurement of production of those IPPs. Taking a look at R&D, one may conclude that the measurement of production is perhaps most developed. Firm recommendations for measuring expenditure on R&D are provided found in the OECD Frascati manual, whose first edition was published in the 1960's. At present internationally comparable R&D expenditure data are collected for about 90 countries by the OECD and UNESCO

4.13 Guidance on the measurement of output of all types of IPPs is found in the OECD Handbook referred to above. Specially for R&D bridge tables in Chapter II of the handbook show how data from the Frascati framework can be translated to SNA sectors and the SNA supply and use framework. The handbook also provides guidance on international trade, price and volume measurement issues and quarterly estimates.

4.14 Supplementary data can be obtained from specific surveys on MNEs, such as those recommended in the OECD handbook on Economic Globalisation Indicators, which may also include the measurement of R&D performance. Related data collection takes place in a wide range of OECD countries and the results may include, in addition to other items, statistics on R&D expenditures, intra-firm imports and exports, technological payments and receipts. EU member countries are obliged to compile similar statistics on foreign affiliates and there is an Eurostat manual on Foreign Affiliate Statistics (FATS). Although both OECD recommendations and Eurostat regulations put an emphasis on the inward activities of MNEs while outward activities are only partially covered, combining the data from a range of countries may lead to obtaining a fuller picture.

## **IPP imports and exports**

4.15 Data on IPP related international trade flows, particularly between affiliated units, are usually more difficult to obtain. Flows between unaffiliated enterprises should be accounted for in financial statements but they may not always be identifiable as specific IPP related transactions and moreover due to the intangible nature of IPPs, the related flows may not be recorded in customs data. For transactions between affiliated enterprises the same difficulties arise but even where flows are recorded, they may not be at market prices or follow the arm's length principle.

4.16 However, the measurement of international flows in connection with IPPs is under development. Recently, updated international recommendations for defining and classifying services transactions have been published in the "Manual on Statistics of International Trade in Services 2010" (MSITS 2010, UN, 2011). The main relevant variables in this classification are:

- 8. Charges for the use of intellectual property n.i.e.
  - 8.1 Franchises and trademarks licensing fees
  - 8.2 Licences for the use of outcomes of research and development
  - 8.3 Licences to reproduce and/or distribute computer software
  - 8.4 Licences to reproduce and/or distribute audio-visual and related products
    - 8.4.1 Licences to reproduce and/or distribute audio-visual products
    - 8.4.2 Licences to reproduce and/or distribute other products

- 9. Telecommunications, computer, and information services...
  - 9.2 Computer services...
    - 9.2.1 Computer software
      - Of which: 9.2.1.a Software originals
- 10. Other business services
  - 10.1 Research and development services
    - 10.1.1 Work undertaken on a systematic basis to increase the stock of knowledge
      - 10.1.1.1 Provision of customized and non-customized research and development services
      - 10.1.1.2 Sale of proprietary rights arising from research and development
        - 10.1.1.2.1 Patents
        - 10.1.1.2.2 Copyrights arising from research and development
        - 10.1.1.2.3 Industrial processes and designs
        - 10.1.1.2.4 Other
    - 10.1.2 Other

4.17 Data on external funding of business R&D are also collected in a large number of countries as part of the Frascati framework (see Table 4.1 below). The information includes funding from abroad by affiliated and non-affiliated enterprises. However, although business enterprises mainly perform market transactions, these flows of funding may reflect donations and subsidies and not necessarily sales and purchases of R&D (see also the country case study 4.1). Additional information, as described below, is needed therefore to use this source so that this information may not be useful for the measurement of IPP imports and exports in the national accounts and balance of payments.

4.18 One approach is to refine the funding questions in R&D surveys to explicitly ask for intra MNE group transfers of IPPs. Another approach is to include additional questions on intragroup transactions in enterprise surveys on international trade in services, as also discussed in Chapter 3. A third possibility is to include additional questions on R&D in dedicated MNE surveys. By combining data on MNEs from these three types of surveys, it is possible to develop a comprehensive picture of an MNE's IPP production, trade and use (see country case study 4.2 below).

4.19 Another direction explored in a number of countries is the adapted collection of data for a number of large and complex enterprises (see also Chapter 6). As MNEs often contribute substantially to IPP investment a dedicated approach for a range of dominant MNEs may be an effective strategy.

4.20 Another promising initiative, already addressed in chapter 3, in the EU is the Euro Group Register covering European MNEs.

4.21 It is important to acknowledge that, despite the OECD guidelines on transfer pricing, internal funding mechanisms may differ considerably between MNEs. Also funding methods may not always correspond one-to-one to actual R&D use (or obtained benefits from R&D). This means that although countries are generally able to breakdown the R&D production of MNEs at the national level, they are not always capable of providing detailed information on the actual use of R&D on a country-by-country basis.

4.22 R&D is often considered corporate property and its location in terms of economic ownership is for MNEs not necessarily a relevant issue, other than in case of taxation driven reallocations of legal

R&D ownership. The decision tree presented below provides a framework for attributing economic ownership based on observable criteria, in particular payments and receipts of/for R&D.

**Table 4.1 (will be reviewed and updated prior to publication of the guide)**

**Countries reporting data on external funding of gross domestic expenditure on R&D of business sector to OECD, million national currency, 2007**

	Total	Business enterprise	Sub-total government	Higher education	Private non-profit	Funds from abroad			
						Total	Thereof:		
							Foreign Business Enterprises	Enterprises within same group	Other business enterprise companies
Australia	15.047	14.433	423	5	1	186	..	..	..
Austria	4.846	3.214	498	2	2	1.131	1.087	718	369
Belgium	4.420	3.691	250	1	2	475	414	361	52
Canada	16.644	13.893	340	0	0	2.411	..	..	..
Chile	97.512	95.510	1.985	0	2	14	..	..	..
Czech Republic	33.620	27.669	4.502	45	0	1.404	1.233	1.167	67
Denmark	30.562	26.388	745	..	98	3.331	2.893	2.428	465
Estonia	82	68	8	0	0	6	6	..	..
Finland	4.513	4.103	156	..	5	249	233	214	19
France	24.753	19.933	2.420	2	15	2.384	1.933	1.311	622
Germany	43.034	39.427	1.936	0	74	1.597	..	..	..
Greece	384	224	18	10	1	130	79	..	..
Hungary	123.669	92.583	11.901	..	218	18.968	..	..	..
Iceland	19.169	15.956	1.037	0	0	2.176	..	..	..
Ireland	1.603	1.184	88	0	0	331	..	..	..
Israel	26.791	17.808	1.149	0	0	7.834	..	..	..
Italy	9.455	7.429	624	2	15	1.385	1.203	1.017	186
Japan	13.830.433	13.618.677	149.389	1.176	11.152	50.041	..	..	..
Korea	23.864.893	22.296.356	1.485.569	17.590	10.888	54.490	53.986	34.007	19.979
Luxembourg	495	447	20	..	..	28	..	..	..
Mexico	19.853	18.351	1.195	0	2	305	..	..	..
Netherlands	5.495	4.563	125	2	10	795	..	..	..
New Zealand	923	736	80	2	52	54	..	..	..
Norway	19.319	15.499	1.474	..	5	2.341	2.108	1.629	479
Poland	2.026	1.684	237	2	0	104	..	..	..
Portugal	1.011	905	35	0	0	71	64	63	1
Slovak Republic	112	82	11	0	0	18	17	16	1
Slovenia	299	267	24	0	0	9	4	2	3
Spain	7.454	5.596	1.218	2	11	627	472	447	25
Sweden	77.176	64.812	3.608	85	116	8.554	7.589	6.289	1.300
Switzerland	..	..	..	..	..	..	..	..	..
Turkey	2.513	2.240	243	1	6	23	..	..	..
United Kingdom	15.631	10.922	1.064	..	15	3.630	..	..	..
United States	269.267	242.682	26.585	..	..	..	..	..	..
Non-OECD Member Economies	..	..	..	..	..	..	..	..	..
Argentina	1.252	1.184	59	..	..	10	..	..	..
China	268.194	246.559	12.871	..	..	4.148	..	..	..
Romania	907	462	386	8	1	50	42	38	4
Russian Federation	238.386	87.352	131.768	617	164	18.485	..	..	..
Singapore	4.235	3.752	228	2	..	253	232	..	..
South Africa	10.738	7.134	2.327	2	96	1.180	..	..	..
Chinese Taipei	229.126	224.523	4.463	7	91	41	..	..	..

Data extracted on 06 Feb 2013 10:25 UTC (GMT) from OECD.Stat

4.23 In this context it is important to re-emphasise that these payments may often be reported as earnings from foreign direct investment. In other words, payments for the use of IPPs per se may not always be observable. One may conclude that, given these limitations, the possibilities of recording IPP flows in the context of global production will be limited and could range from entirely ignoring these flows to imputing all flows using the available information on the structure of the MNE, or on

the global production arrangement under consideration. But since measurement is making gradual progress, it is important to take this progress into account and adapt the guidance to the current commonly available information, aiming for maximum international comparability

#### **Country case study 4.1**

##### **Attempts to link R&D production, investment and use inside MNEs in the Netherlands**

In the Netherlands business related R&D expenditure is concentrated in a limited number of large MNEs. Eight MNEs represent together about 45% of all business expenditure on R&D (BERD). For this limited number of companies, there are quite a number of uncertainties about economic ownership and intra-company R&D services flows. A Frascati based survey is used for determining R&D output (i.e. the output of newly performed R&D) which is relatively straightforward, in contrast to measuring exports and imports and gross capital formation. The R&D survey provides sufficiently robust results. At national level the linkage between R&D output and gross fixed capital formation is largely quantified by the R&D balance of trade.

The measurement of international R&D services flows appears less straightforward. Recommendation 17 of the OECD Handbook indicates that in situations in which the rights to benefit from R&D are not clearly assigned, the owner is deemed to be the producer of R&D on own account. But this does not solve all problems. Imputation of capital services may be needed to link R&D ownership to R&D use in the production activities of (foreign) affiliates.

Turning back to these eight largest R&D performers in the Netherlands, it appears that most of them are affiliated to MNEs with large parts of their worldwide R&D activities concentrated in the Netherlands. This suggests that these entities in the Netherlands would report substantial amounts of export of R&D services, particularly to their foreign affiliates. Otherwise, it is unlikely that this R&D contributes entirely to innovation activities in the domestic economy of the Netherlands.

R&D survey results include information on funding of gross expenditure on R&D from the rest of the world. These surveys may also provide information on funding by domestic companies of R&D carried out in the rest of the world. Although part of this funding may include actual sales and purchases of R&D, it is important to highlight that these funding flows may also include income transfers such as donations or subsidies.

As recommended in this chapter, for national accounting purposes, these survey questions on international R&D funding were recently split between actual sales and purchases of newly produced R&D versus other kinds of transactions (e.g. income transfers). Services obtained from existing R&D assets, such as licences to use, are not reflected at all in the survey results. These must be obtained from other sources such as the international trade in services statistics. Surprisingly, in the R&D survey of the Netherlands the eight largest R&D producers report very limited amounts of funding received from the rest of the world, i.e. R&D performed on behalf of foreign affiliates. Moreover international trade in services data show that the largest R&D performers also report relatively low levels of export of R&D services. In other words R&D performers in the Netherlands do not receive substantial revenues from foreign affiliated companies using existing R&D assets, which would indicate that ownership either does not reside with the performer or, counter-intuitively that part of the R&D output in the Netherlands does not serve the needs of foreign affiliates.

In 2009 the R&D survey of the Netherlands was used to approach 18 of the largest R&D performing companies with a small number of additional questions. These questions addressed R&D performed in country A but intended to serve the R&D needs of foreign subsidiaries. Responses on these additional questions were received from 15 companies. The results confirmed prior expectations that part of this R&D output was indeed intended to serve foreign subsidiaries even if transactions are not necessarily observed in the accounts. The results also confirmed that economic ownership is not necessarily transferred to the actual users of R&D inside the MNE.

One may conclude from this that available surveys under-report intra-company R&D service flows. Adjustments of these results can only be made on a case-by-case basis and in close consultation with the respondent. As these observation problems of intra-company R&D flows are particularly found in the largest MNEs, a custom-made surveying approach may be realistic in terms of (respondent) costs and benefits. Obviously, the proposed improvements in MSITS statistics classification will be helpful as well in explicitly addressing these intra-company flows of R&D.

## Country case study 4.2

### Measuring international trade in R&D in Israel

In Israel R&D expenditure surveys have been conducted since the 1970's. Recently, questions on funding of R&D were introduced in this survey according to SNA classifications. In this survey multinationals are separately observed.

In addition, enterprise surveys on international trade in services have been conducted in Israel since 2004, and specific enterprise surveys on activities of MNEs have been conducted since 2002.

For each of three types of surveys for which the data are collected by interviewers, data reporting for national accounts and balance of payments purposes has gradually improved. The data as obtained from the most recent survey results are considered adequate for recording IPP related transactions according to 2008 SNA guidelines.

By linking and combining the results of these three surveys at the level of individual MNEs, it has been possible to present more detailed information on production and trade in IPPs by MNEs. Table 4.2 provides an overview of the data collection at industry level. It has been possible to collect R&D expenditure data separately for the parents of MNEs, their foreign affiliates and subsidiaries in Israel with foreign parents. The data includes domestic R&D expenditure, number of employed persons engaged in R&D, R&D imports and exports.

**Table 4.2**

### Expenditure on R&D and external trade (million US dollars) in R&D of MNEs in Israel 2009

Industries (1)		Parent companies of MNEs (Outward)				Subsidiaries of MNEs (Inward)		
		Expenditure on R&D	Exports of R&D	Imports of R&D	Expenditure of affiliates abroad on R&D	Expenditure on R&D	Exports of R&D	Imports of R&D
Industry code 1)	Name of Industry							
14-16	Manufacture of food, beverages and tobacco products	12	0	0	0	5	0	0
17-18	Manufacture of textiles and wearing apparel	11	2	3	15	8	2	3
24	Manufacture of chemicals and chemical products	564	5	228	702	27	24	1
25	Manufacture of plastic and rubber products	14	1	0	0	5	1	0
27-28	Manufacture of basic metal and metal products	6	0	0	0	32	1	0
29-30	Manufacture of machinery and equipment, office machinery and computers	60	4	0	0	112	75	2
31	Manufacture of electric motors and electric distribution apparatus	14	0	1	0	6	4	1
32	Manufacture of electronic components	56	0	1	5	30	12	0
33	Manufacture of electronic communication equipment	358	0	18	19	253	0	100
34	Manufacture of industrial equipment for control and supervision, medical and scientific equipment	388	11	9	115	222	92	4
..	Other manufactures	165	12	0	0	12	16	0
	<b>Total Manufacturing, Extraction and Quarrying</b>	<b>1.647</b>	<b>36</b>	<b>260</b>	<b>857</b>	<b>713</b>	<b>228</b>	<b>111</b>
50-52	Wholesale and retail trade	60	0	4	1	270	199	6
72	Computer and related services	478	39	39	103	1.354	1.020	27
73	Research and development	329	84	7	28	1.725	1.590	37
	Other industries	29	0	2	2	62	40	1
	<b>Total, all industries</b>	<b>2.543</b>	<b>160</b>	<b>312</b>	<b>991</b>	<b>4.125</b>	<b>3.078</b>	<b>182</b>

1) According to ISIC3

## 4.4 Determining the economic ownership of IPPs

### General principles

4.24 IPP ownership and the IPP transactions are obviously interrelated. The general principles of economic ownership, as applied inside global production arrangements and MNEs, are discussed in chapter 3. The decisive criteria of accepting the risks and rewards need to be translated to the particular case of economic ownership of IPPs.

4.25 Acceptance of risks involves the owner's responsibility for repairs and maintenance of the asset, as well as its ultimate loss. In the case of IPPs, maintenance can be taken to mean the responsibility of paying for fees to maintain patents, copyrights or other registrations of the IPP in question. Ultimate losses are perhaps not so relevant in the case of IPPs, although the instant termination of protection or secrecy will inevitably lead to less monopolistic power and declining competitiveness as competitors can also obtain access to the IPP in question.

4.26 The channels by which to obtain the rewards from IPPs can be diverse. The owner may decide to use its IPP in production and the return to IPP capital depends in this case on the commercial success of the created output. Another way to obtain rewards is granting other parties the right to use the IPP in their production processes for a fee, such as a licence to use software. Alternatively, the owner may still be developing IPP applications and its value will depend on its expected success.

4.27 The identification of economic ownership of IPPs inside MNEs may require a special treatment. When transactions are not observed directly, ownership and the recording of intragroup IPP transfers become uncertain and can only be based on certain conventions. These issues are dealt with in the next subsection.

### Decision tree

4.28 The supply and use of IPPs in global production are usually observed via enterprise statistics such as business surveys, R&D surveys or related administrative sources. Additional sources, such as international trade in services statistics may also be consulted for the recording of international transactions.

4.29 Source statistics may provide information on:

- a. *IPP related output* such as IPP development (on own account), IPP sales and receipts from e.g. copies, licences to use and royalties;
- b. *IPP related purchases* such as purchases of originals, copies, licences to use and royalty payments;
- c. *IPP funding*, it should be highlighted that the funding flows inside MNEs do not necessarily reflect change of ownership of IPPs;
- d. *IPP (legal) ownership*, company reports may reveal information on (legal) ownership of IPPs, although it must be stressed that company balance sheets will generally underreport on IPPs as defined in the SNA. Patent or copyrights registers may equally be consulted to obtain information on IPP ownership, but also this source will usually

provide an incomplete coverage, as patenting practice may differ from one industry to another.

4.30 Consulting foreign affiliates statistics (FATS) is needed to examine the possible relationship of the observed unit to a MNE group, as inside these groups identification of IPP ownership and use is particularly challenging. This is why the decision tree presented below makes a distinction between IPP ownership inside MNEs versus IPP ownership within the context of global production arrangements in which unaffiliated companies are participating.

4.31 In addition, it is useful to obtain information on the main characteristics of the unit under observation such as kind of economic activity of the unit, in terms of ISIC. For example, the observed unit may be a manufacturer using the IPP in its production process. Alternatively, the unit may be engaged in developing IPPs, or simply be in charge of holding IPPs and collecting the payments for use by others.

4.32 Figure 4.1 shows a decision tree which assist in determining the economic ownership of IPPs and IPP related transactions (particularly IPP related import and export flows). The tree represents a sequence of steps, from the left to the right, guiding the statistics compiler to a decision. The starting point of the tree is the observation of IPP output or IPP ownership at the level of a certain unit. The obtained information is examined in 4 different steps:

- a. Control/ownership of the unit, is the unit member of a MNE (yes/no)?
- b. Is the unit producer of the IPP (yes/no)?
- c. What is the main kind of activity (in terms of ISIC) of the unit, or, is the unit expected to use the IPP in its production process (yes/no)?
- d. Does the unit receive income related to IPPs, or, does the unit pay for the use of IPPs (royalties and licences) (yes/no)?

4.33 Together these steps should lead to a coherent decision on ownership, the recording of capital formation and the recording of IPP related services (imports/exports). However, it should be acknowledged that the available information needed to go through each of these steps may be insufficient. Particularly inside MNE groups it may be quite challenging to classify IPP related transactions properly, identifying separately IPP funding, IPP purchases and sales and payments for IPP use. This means that each situation identified in the decision tree will be provided with a default solution in case information is insufficient to run properly through each of the decisive steps.

4.34 The first part of the decision tree describes the situation of units inside MNE groups. The observed unit may be a producer of IPPs on own account (1.1.1) or a specialised IPP producer (1.1.2) serving the IPP needs of the various members of the MNE group. In case of an own account producer the (default) decision is to assign economic ownership to the unit in question. It could be that other units inside the MNE group equally benefit from this IPP. However, in such cases it is recommended that intra-group transactions are only recorded when data sources point at receipts for IPP use by member units.

4.35 In case of a main IPP producer, economic ownership of the produced IPP is assigned to this unit (1.1.2.2) unless there is evidence the unit does not generate any IPP related turnover (e.g. sales of

copies, licences to use), or, there is evidence of sales of the original to the parent or to other customers (1.1.2.1). No observed IPP related turnover implies the unit is indirectly funded by the parent. Such funding should be observed. Without conclusive evidence the default solution is to assign economic ownership to the producing unit (1.1.2.2).

**Figure 4.1**  
**Decision tree for determining economic ownership of an IPP observed in global production**

Control/ownership of unit	Production of the IPP	Type of producer	Income and expenditure related to the IPP	Decision about economic ownership of the IPP	Related decisions
1. The unit is part of a multinational enterprise (MNE)	1.1 The unit produced the IPP	1.1.1. The unit is a main producer of other (non IPP) goods and services and is expected to use the IPP in its production process	1.1.1 The unit may, or may not, receive funding from the parent as compensation for IPP development costs but this aspect is not decisive.	Attribute by default economic ownership of the IPP to this unit	The IPP is by convention recorded on the balance sheet of this unit, even when other member units of the MNE may benefit from the IPP.
		1.1.2. The unit is a main IPP producer.	1.1.2.1 The unit does not receive income from royalties or licences to use, but either receives compensation for IPP development from the parent or sells the IPP originals to the parent.	Do not attribute economic ownership to the unit. This unit serves as a dedicated IPP producer for the benefit of the MNE as a whole.	Do not record the IPP as fixed capital formation of the unit. Instead record the developed IPP as export to the (foreign) MNE parent. Reported sales of IPP originals may show up in international trade in services statistics.
			1.1.2.2. The unit receives income from royalties or licences to use, or does not receive any compensation for IPP development from the parent, so it can be assumed that it is expected to obtain income from royalties and licences to use in the near future.	Attribute economic ownership to the unit. The unit functions as a dedicated IPP producer with income from units outside the MNE from the IPPs produced.	The IPP is recorded as fixed capital formation of the unit.
	1.2. The unit did not produce the IPP	1.2.1. The unit is a main producer of other (non IPP) goods and services and may use the IPP in production	1.2.1.1. The unit pays royalties or licences to use.	The unit does not own the IPP	Do not record the IPP as fixed capital formation of the unit. IPP service payments to foreign suppliers are recorded as import of IPP services (or royalties).
			1.2.1.2 The unit purchased the IPP original for use in production	Attribute economic ownership of the IPP to the unit	The IPP is fixed capital formation of the unit. If purchased from abroad register an import of the IPP (original)
			1.2.1.3. No IPP related payments are being observed. IPP use may be indirectly observed based on the nature of the production process (with usually high IPP requirements) and above average returns to capital.	The MNE parent is expected to be the economic owner and supplier of the IPPs used in production.	Conceptually, an imported IPP service flow should be recorded. But this is not an easy task (and not without risks) as the nature and size of these flows are principally unknown. Such imputations of imports/exports should preferably be the outcome of a concerted action in which all NSIs involved join efforts in filling in the IPP flows between the member units of an MNE.
		1.2.2. The unit is not a producer of other (non IPP) goods and services. Its main output is IPP related.	1.2.2. Purchase of the IPP from the parent and income from royalties and licences to use may, or may not, be observed..	The unit is assumed to have purchased the IPP (original) from the parent and to receive (on behalf of the parent) income from royalties or licences to use the IPP. Attribute economic ownership of the IPP to the unit. The unit is considered an IPP holding SPE providing its services to the MNE parent.	It is recommended to classify the fixed capital formation, income and expenditure related to these IPP holding SPEs separately to allow analysis excluding "brass plate" units, also because the transactions carried by these units are not necessarily at arm's length.

**Figure 4.1**  
**Continued**

Control/ownership of unit	Production of the IPP	Type of producer	Income and expenditure related to the IPP	Decision about economic ownership of the IPP	Related decisions	
	2.1. The unit produced the IPP	2.1.1. The unit is a producer of other (non IPP) goods and services and is assumed to use the IPP in production		Attribute economic ownership of the IPP to the unit	The IPP is fixed capital formation of the unit.	
			2.1.2.1. The unit receives income from copies, royalties or licenses to use.	Attribute economic ownership of the IPP to the unit.	The IPP is fixed capital formation of the unit. If royalty payments are received from abroad register these payments as exports of IPP services.	
		2.1.2. The unit is a main IPP (or factoryless goods) producer.				
			2.1.2.2. The unit does not receive income from copies, royalties or licenses to use the IPP. One may assume that this unit operates as a factoryless goods producer.	Attribute economic ownership of the IPP to the unit.	The IPP is fixed capital formation of the unit.	
				2.2.1.1. The unit pays royalties or licenses to use the IPP	The unit does not own the IPP	Don't include the IPP as fixed capital formation of the unit. If purchased from abroad register imports of IPP services
2. The unit participates in a global production arrangement but not as member of an MNE	2.1. The unit produced the IPP	2.2.1. The unit is a main producer of other (non IPP) goods and services and is expected to use the IPP in production				
			2.2.1.2. The unit purchased the IPP.	Attribute economic ownership of the IPP to the unit.	The IPP is fixed capital formation of the unit. If purchased from abroad register imports of the IPP	
		2.2. The unit did not produce the IPP.				
				2.2.2.1. The unit receives income from royalties or licenses to use the IPP	Attribute economic ownership of the IPP to the unit	The IPP is fixed capital formation of the unit. If income is received from abroad register exports of IPP services
			2.2.2. The unit is a main IPP (or factoryless goods) producer.			
			2.2.2.2. The unit does not receive income from IPP related royalties or licenses to use. Instead payments for IPP use (originals or copies) may be observed. This unit is expected to operate as a factoryless goods producer.	The economic ownership of the IPP should be judged on the basis of the IPP related transactions observed with this unit. It is possible that the unit makes use of IPP services provided by dedicated IPP producers.	The IPP is fixed capital formation of the unit when the purchase of an original is observed. Otherwise the unit is expected to purchase IPP services in which case royalty or license payments should be observed.	

4.36 Source statistics may indicate the use or ownership of IPPs, but without the observed unit being identified as the producer of IPPs (1.2). Unless there is evidence of purchases of IPP originals, such units will generally not be considered the economic owners of IPPs. One may expect that payments for IPP use will be observed (1.2.1.1). But even without such payments it is quite possible that these units use IPPs provided by the MNE parent in their production processes (case 1.2.1.3).

4.37 However, one could also argue that since these units are obtaining the benefits from IPPs, they could alternatively be identified as the actual economic owners inside MNEs. This would argue in favour of imputing the transfer of the IPP original from the parent to the unit and capitalization of this IPP on the balance sheet of the unit under observation. This is not an easy task, and not without risks. The nature, size and timing of these flows are principally unknown.

4.38 In case one would want to move in this direction, it is recommended that the imputations of imports/exports are the outcome of a concerted action in which all NSIs involved join their efforts in filling in the IPP flow gaps that are believed to exist between the various member units of an MNE. Such a combined action will assure that imputations do not lead to new asymmetries in the balance of trade.

4.39 Case 1.2.2 reflects those units created by MNEs with the purpose of taking advantage of low tax jurisdictions. The default solution is assigning economic ownership of the IPP to these units, in correspondence with legal ownership. Rerouting of ownership, and corresponding income flows, from the legal to the economic owner is not recommended. However, income received by these units should preferably be classified under a separate heading such as “IPP related services provided by SPEs” as the provision of these services by such “brass-plate” companies have very little economic significance (see also Chapter 3). A separate reporting of these artificial IPP services will provide a clearer view on national accounts and balance of payment statistics.

4.40 The second part of the decision tree (2) reflects the situation of global production in which a principal and the contract producer do not belong to the same MNE Group. In appraising IPP ownership under such conditions, there are roughly two situations to consider. In the first situation (2.1.1) a manufacturer owns the IPP and uses it in its production process, which implies the principal is simply obtaining a full-fledged product including the IPP service. In this case there is no necessity of recording IPP transfers. The principal has no involvement in the manufacturing process and is expected to concentrate its business to trade related activities. The IPP recording aspects are relatively straightforward: the goods manufacturer in question invest on own account in IPP and the asset value should be recorded in its balance sheet.

4.41 In the second situation, the principal owns the IPP and provides a contract producer with its blueprints of the required output (2.1.2). No IPPs, or IPP related transactions, will need to be identified when observing the contract producer’s production activities. The contract producer will deliver a product to the principal, however without reflecting the user costs of the IPP.

4.42 The decision three even reflects the (perhaps hypothetical) situation in which the factoryless producer puts into use the IPPs developed by others (2.2.2.2). Such units will be IPP owners when they purchased the IPP originals. Alternatively, they could use the IPPs owned by dedicated IPP producers.

4.43 Outside the scope of MNEs, IPP related transactions may be observed, when dedicated producers provide IPP originals or IPP related services (2.1.2.1) to those entities in the production chain engaged in manufacturing (2.2.1).

4.44 In conclusion, when there is a need to record IPP related transfers outside the domain of MNEs, such transfers are usually observed from market transactions and this makes the decision on registration much less complicated. Similarly, the identification of IPP ownership is usually less problematic outside the scope of MNEs. Yet, the analysis of IPP use in production typically requires a complete picture of the global production chain, which will not be obtained from a national input-output table. Alternatively, a world input-output table may show how IPPs are linked, for example via FGPs, to the global production chain.

4.45 The recommendations in this chapter are in line with those in Chapter 3 in a sense that compilers are advised to stay close to statistical observation, even in clear cases where legal ownership does not match with the SNA principles of economic ownership. In this respect a complicating factor is that the administrative reality in terms of IPP control and legal ownership inside MNEs can change rigorously from one day to another. The intangible nature of IPPs allows MNEs to make such changes without substantial costs. Surveys may not easily keep track of such changes. Also it may sometimes be difficult to accept such changes as a true reflection of economic reality.

4.46 A default solution advocated by some compilers is placing economic ownership at the units producing the IPPs. Such a shortcut would also lead to large distortions in the analysis of production based on supply-use or input-output studies such as measuring trade in value added (see Chapter 7).

4.47 Another default solution is allocating IPP ownership according to IPP use in production (or physical transformation). Particularly in the case of factoryless production such an approach would simply go beyond economic reality.

4.48 The following three country case studies illustrate the use of the decision tree in real existing cases.

### **Country Case Study 4.3**

#### **Intragroup supply of R&D (1)**

R&D centre “Comp” in domestic country A, is a subsidiary of a multinational “Multicomp” with a parent in country B and other subsidiaries in countries C and D. Comp engages only in R&D production, and has developed a prototype of a new kind of computer chip “ChipM”. The business accounts indicate that Comp received financing of all costs of development from the parent in country B. This indicates that the development of ChipM has been financed by the parent of Multicomp. It is assumed that as soon as the prototype is finalised, ChipM will be patented in the name of Multicomp. At that moment the subsidiaries in countries C and D will start producing computers containing ChipM components. Comp in country A corresponds to case 1.1.2.1 in the decision tree in Figure 4.1. Comp’s output, the design of ChipM, is sold to the parent of Multicomp in country B. Irrespective the method of finance, the transaction between Comp and the parent represents a purchase of an IPP. The production of the ChipM design leads to the generation of income in the accounts of Comp and related profits must be reported by Comp to the tax authorities of country A. The net profits will flow back to the parent of Multicomp as (un)distributed dividends on foreign direct investment. The point of view of Multicomp is reflected by case 1.2.1.2. The financing of ChipM should be registered as import of an IPP, leading to gross fixed capital formation in the balance sheets of Multicomp’s parent in country B. No transfers of IPPs will be recorded to the subsidiaries in countries C and D. The IPPs will remain unobserved in those countries and no IPP related transactions need to be recorded.

### **Country Case Study 4.4**

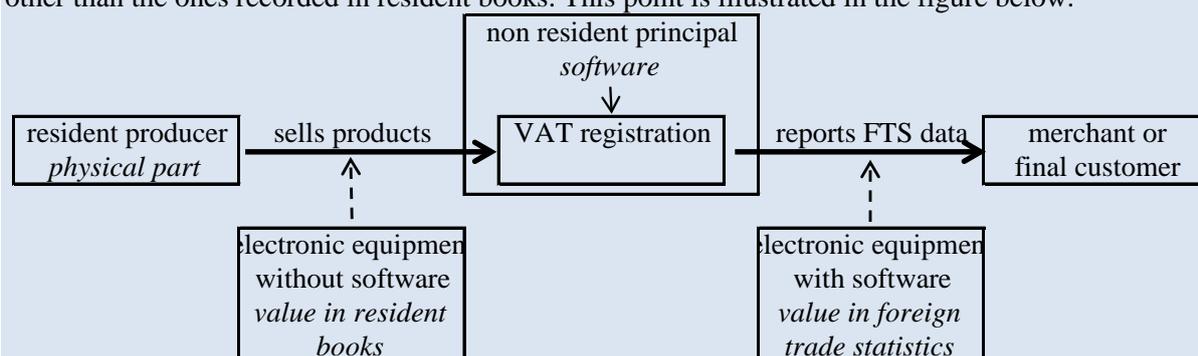
#### **Intragroup supply of R&D (2)**

“SwiftC” is a very small company in country A with very few employees. SwiftC is the subsidiary of a MNE “Bigcomp” with headquarters in country B. SwiftC appears the legal owner of patented software named “SoftPat” and obtains royalty payments from two subsidiaries of Bigcomp operating their production activities in countries C and D. Both subsidiaries use SoftPat in their manufacturing activities. SwiftC is not engaged in the development of software or any other production activities. The decision tree in Figure 4.1 points out that SwiftC is according to case 1.2.2. a brass plate company. Following related recommendations, for analytical purposes all income and expenditure linked to SoftPat should preferably be registered separately. The situation of headquarters in country B may not differ very much by the rerouting of IPP related income via SwiftC. Without existence of

this SwiftC, IPP related income would probably be obtained directly from the subsidiaries engaged in manufacturing in countries C and D.

### Country Case Study 4.5 IPPs recorded in the VAT registers of Hungary

The decision tree presented in this chapter suggests that when IPP assets or IPP related flows are observed a judgement is needed of economic ownership and the kinds of transactions that take place. This case study from Hungary shows what may happen if VAT registrations enter this process. The issue of these registrations is also discussed in Chapter 10. In the European Union the presence of VAT traders may require additional attention. Since VAT registrations are obliged to report foreign trade data in the resident economy, their reported export figures reflect values of these transactions other than the ones recorded in resident books. This point is illustrated in the figure below.



Some producers in Hungary manufacture electronic equipment. Subsequently, software will be installed on this equipment, developed and owned by non-resident firms. The installation of software takes place in Hungary, but after a change of ownership, i.e. after selling the electronic equipment without the software to a non-resident principal. The non-resident principal sells the electronic devices together with the installed software to customers outside Hungary. The installation of software should be considered an industrial service on inputs owned by the foreign principal. The latter's presence is shown in the VAT register. Following the VAT register the exported good (including the software) is almost twice the value of the output reported by of the domestic manufacturer. The VAT register represents the basis for compiling merchandise trade statistics.

If no adjustment is made, this difference will result in errors and omissions in national accounts and balance of payments. The question arises which adjustment should be made. The decision tree does not provide direct answers under such specific circumstances. Although the observed software embedded in the exported good may easily be associated with the domestic producer, it does neither own or (re)sell the software. The main problem is really the presence of the VAT registration. Without this information the software would not appear in any statistics in Hungary.

As a result, the merchandise trade statistics of Hungary are adjusted to report only the hardware parts of the exported good before their incorporation into the national accounts and the balance of payments. These adjustments are not easily made and require a careful, case-by-case, investigation. This example shows that in addition to harmonisation of BPM6 and SNA 2008, further attention should be given to bridging the underlying concepts of merchandise trade statistics to these macroeconomic statistics.

## 4.5 Conclusions and recommendations

4.49 The measurement challenges of IPP production, transfer and use are widely acknowledged, particularly in the context of global production and MNEs. Guidance to statistics compilers can be

found in the OECD *Handbook on Deriving Capital Measures of Intellectual Property Products*, in Chapter 7 of the *Globalization Guide* and in this chapter.

4.50 Initiatives are undergoing to improve data collection, such as the proposed refined classification in MSITS statistics to better keep track of intracompany transfers related to IPPs. It should be acknowledged that the expected increase in respondent burden may pose an important restriction for most NSIs. Another promising initiative is the development of the Euro Group Register covering MNEs with their business spread over Europe.

4.51 The recommendations following from this chapter, which are supplementary to those found in the other manuals, are formulated as follows:

4.52 The data collection on the international trade in services is in many countries underdeveloped and needs improvement. The refined classification as presented in MSITS 2010 provides a solid point of departure. The funding questions in the R&D survey are considered a second best alternative to obtain information on R&D related international trade flows.

4.53 The international coordination of data collection on MNEs between NSIs, the pooling of efforts and systematic exchange of results, should be further pursued.

4.54 The principles laid down in the decision trees presented in this chapter should be used as guidance to attribute IPP ownership and for accounting of IPP related flows inside MNEs and global production chains. The guidance relies inevitably on information on IPP control and ownership and other characteristics of units engaged in IPP related transactions.

4.55 The income flows received by IPP holding SPEs should be classified under a separate heading such as “IPP related services provided by SPEs” as the provision of these services is not really reflecting economic transactions (see also Chapter 3). Separating these artificial IPP services in the accounts from other output will support a correct interpretation of national accounts and balance of payment statistics.

4.56 Recommendations in this chapter may need to be updated in the near future according to the further development and refinement of measurement methodology. One may expect that the implementation of SNA 2008, ESA 2010 and BPM6 will lead to new experiences and a need to compare country results and the underlying applied methods and data sources.

## Chapter 5

# Measuring global production: data sources and compilation challenges

### 5.1 Introduction

5.1 This chapter focusses primarily on the measurement challenges related to the first three categories of global production as introduced in Chapter 2: Goods sent abroad for processing (case A in Table 2.1), Merchanting (B) and Factoryless goods manufacturing (C). These challenges become particularly apparent in the context of the changed accounting conventions, the 1993 and 2008 versions of the SNA, and the fifth and sixth versions of the BPM. This calls for a review of the data collection methods and the data analysis.

5.2 Attention is given to the changing accounting conventions between the 1993 and 2008 versions of the SNA, and differences between the fifth and sixth versions of the BPM, particularly with respect to the data needs and analysis required for each of these three forms of global production. The conceptual underpinnings of these changes are explained in the Globalization Guide. The changing concepts are generally well understood, while the required modifications in data collection are not always straightforward. The International Merchandise Trade Statistics (IMTS 2010) have a different conceptual basis and their reconciliation with the imports and exports as recorded in the national accounts and the balance of payment requires several steps (see Table 10.2 in the BPM6).

5.3 However, the data items needed to make these adjustments may not be readily available, so these deserve further attention. Without guidance there is concern that NSIs and other compiling agencies will employ approaches that are different enough to hamper international comparability of national accounts and balance of payments statistics. However, it is acknowledged that compilers will use different methods depending on the specific characteristics of institutional arrangements and statistical systems in their countries.

5.4 This chapter follows a step-by-step approach by reviewing the data items needed to measure outward processing, inward processing (in Section 5.2), merchanting (5.3) and factoryless goods production (5.4) properly. This guidance is not only limited to the recording of international trade flows but also addresses some aspects of measuring production such as the recording of output, intermediate consumption and inventories.

5.5 Available data sources may be incomplete, or may be found insufficiently reliable to carry out some of the steps needed to obtain the required estimates. Section 5.5 provides a list of existing and relevant data sources and suggests how relatively small adjustments in these source statistics may leverage their use in measuring certain aspects of global production and improve the quality of the estimates. This information may help to assess additional data needs against all current and potential sources of information with a view to minimize collection cost and response burden.

5.6 This chapter benefits substantially from the work carried out by the Eurostat Task Force on ‘Goods sent abroad for processing’ and the related manual that was compiled as a follow up of the

task force report. However, the chapter reflects the experiences from a broad range of countries including Canada, China, EU member states, Israel, Ireland, Kyrgyzstan, Mexico and the United States.

## **5.2 Goods sent abroad for processing (A)**

### **Outward processing**

5.7 The name ‘outward processing’ is used to address the situation in which a resident company, the principal, sends goods abroad for processing while retaining economic ownership of these goods. After processing the goods may be sent back to the company, or to customers that are resident in the country. However, it is also possible that after processing the goods do not return and are directly delivered to customers in the country where the processing takes place or yet another country.

5.8 The conceptual differences between the 1993 and 2008 versions of the SNA of recording goods sent abroad for processing are explained in detail in the Globalization Guide (Chapter 5). Under the 1993 SNA treatment, an ownership change value is imputed for the raw materials or semi-processed goods sent abroad for processing, as an export of goods. After processing a second transaction is imputed exposing the import of the manufactured good in a similar way. This imputation of processing related imports and exports is not required in the 2008 SNA as their recording should be fully based on the observation of international product transactions. The main transaction taking place in the context of outward processing is the fee paid for the delivery of processing services.

### ***Measuring production***

5.9 Conceptually, moving from 1993 to 2008 SNA leads to a number of changes in the production accounts of companies that send goods abroad for processing. These changes are reflected in Table 5.1 which turns back to the athletic shoe example as introduced in Chapter 2. The table shows that according to the 1993 SNA, output needed to be upwardly adjusted to include the delivery of goods sent abroad for processing. Similarly, intermediate consumption is increased by the imputed purchase of processed goods. As long as the difference between imputed output (30) and imputed intermediate consumption (50) represents the processing fee, the 1993 and 2008 SNA recommendations lead to the same value added.

5.10 One may expect that, not many national accountants were able to follow the 1993 SNA recommendations to accurately make such ownership imputation adjustments in the production account. However, there were cases where NSIs brought production and intermediate consumption carefully in line with international trade statistics as reported by a limited number of companies engaged in outward or inward processing and other adjustments. Without such adjustments, the balancing of supply-use tables were disturbed by the (implicit) mix up of different recording concepts. This is one of the reasons why these accounting recommendations were changed in the 2008 SNA, as it is expected to improve the internal consistency of the national accounts.

**Table 5.1**  
**Outward processing, the production account according to 1993 and 2008 SNA**

	<i>SNA 1993</i>	<i>SNA 2008</i>
<b>Output</b>	<b>140 (=110+30)</b>	<b>110</b>
Goods	115 (=85+30)	85
Services	25	25
<b>Intermediate consumption</b>	<b>87 (=37+50)</b>	<b>57</b>
Materials	80 (=30+50)	30
Processing services	0	20
Other services	7	7
<b>Value added</b>	<b>53</b>	<b>53</b>
Compensation of employees	17	17
Gross operating surplus	36	36

5.11 Another consequence of the 1993 SNA recording method of outward processing was that the purchase of processing services (20) was not separately recorded, since this fee is assumed to be included in the value of the return flow of the good after processing.

5.12 One may conclude that in the case of outward processing the 2008 SNA guidelines lead to simplification of the recording of production. The accounts can be constructed straightforwardly by following the transactions as reported in business surveys, without the need of making imputations. However, this entails an effort to bring trade flows in line with the reality of manufacturing.

5.13 Regarding the correct observation of outward processing, it is recommended to explicitly include in the questionnaires of business surveys a data item on purchases of manufacturing services. Further, a distinction should be made between services purchased from domestic suppliers and from suppliers abroad. It can be that the wording associated with industrial processing (sometimes addressed as custom work) is cumbersome and possibly not clear to respondents and might benefit therefore from a review.

5.14 Further, outward processing may lead to inventories of raw materials or processed goods that are under ownership of the principal but have a physical presence in the country of the processor. It is recommended that the instructions in business surveys highlight explicitly that also inventories held abroad must be reported. Of course, adding a separate question in the questionnaire on inventories held abroad would be particularly helpful.

5.15 Keeping in mind that not all firms are engaged in outward industrial processing, there should be an assurance that (i) the survey frame is comprehensive and includes such firms and (ii) the sample size is sufficient and with an effective sampling strategy. A priori information or company profiling can be of assistance in identifying large companies engaged in processing. Such companies would ideally be in the take-all portion of the sample. At the very least, they should be in the take-all portion of the annual survey, if such a survey is used to supplement and benchmark the monthly or quarterly surveys.

5.16 According to ISIC Rev.4 the principal is classified to the class that corresponds to the activity representing the complete production process, i.e., it is classified as if it were carrying out the

complete process, including the contracted work, itself. For national accounting purposes it may be useful to head these companies, engaged in substantive outward processing, under a separate subcategory. This may be important for compilation reasons as well as for analytical reasons, as the cost structure of such companies may differ substantially from companies that carry out the physical transformation themselves.

### ***Measuring international trade in goods and manufacturing services***

5.17 Table 5.2 exposes the international transactions in the simplest case of outward processing in which the goods after processing re-enter the country of the owner. As illustrated in table, the required changes in the recording of international transactions logically follow those made in the production account. In the 2008 SNA the imputation of export and import flows is no longer required. The only transaction that needs recording is the processing fee paid to the processor abroad. One key measurement challenge is the adjustments that must be made in the merchandise trade statistics for their incorporation in the national accounts and balance of payments. Another challenge poses the situation in which the processed goods do not return to the country of the principal. Both measurement issues are further discussed below.

**Table 5.2**  
**Outward processing, international transactions according to 1993 and 2008 SNA**

	<i>SNA 1993</i>	<i>SNA 2008</i>
<b>Exports</b>	<b>30</b>	<b>0</b>
Goods	30	0
Manufacturing services	0	0
<b>Imports</b>	<b>50</b>	<b>20</b>
Goods	50	0
Manufacturing services	0	20

5.18 Practically each national accounts, or balance of payments, compiler will use the International Merchandise Trade Statistics (IMTS) 2010 data collection framework as a starting point for the estimation of imports and exports of goods in national accounts and balance of payments. Like previous editions, IMTS 2010 gives priority to the need for statistics that reflect physical cross-border movements of goods. This recording concept of cross-border flows differs in several important aspects from the conceptual framework adopted in the 2008 SNA and BPM6, which is the recording of imports and exports purely on transaction basis.

5.19 In IMTS 2010 (par. 1.20) it is mentioned that all cases of goods sent for processing, and goods resulting from the processing, are to be included in the merchandise exports and imports of the countries at their full (gross) value. As these shipments of goods do not coincide with economic transactions they should not be recorded as imports or exports in the national accounts or the balance of payments. Essentially, goods for processing (where there is no change of ownership) need to be separately identified so that they can be removed from the IMTS source data, before they are integrated in the national accounts or balance of payments. The options to make such adjustments in a sufficiently robust way may differ from country to country.

5.20 More generally, in the context of outward processing the following data items, and corresponding data adjustments, are required:

- a. Adjustments in IMTS to remove (i) the merchandise trade exports for the goods being sent abroad for processing and (ii) to remove the merchandise trade imports for the goods being returned to the domestic economy following processing;
- b. In case the processed goods are purchased abroad, include a recording of these imports of raw materials or semi-processed goods;
- c. Estimate export of processed goods, in case these do not physically return to the country of the principal;
- d. Estimate the import of services associated with the purchase of processing services from abroad;
- e. Estimate (changes in) inventories held abroad in connection to outward processing.

5.21 Each of these items is further discussed below.

***a) Adjustments in merchandise trade statistics***

5.22 In many countries customs information form the basis of merchandise trade statistics. As mentioned these need to be translated to national accounts and balance of payments concepts. The adjustments can include coverage, timing, valuation and country attribution (origin-shipment) adjustments, but also adjustments needed to record international trade on a change of ownership basis for goods under processing arrangements (or goods under repair).

5.23 Some or most of the merchandise subject to processing may qualify for exemptions from normal customs duties (exempt or partially exempt). Under these circumstances, it is expected that customs' records would identify such merchandise. For example, information on re-exports may be widely available in the customs information. It is quite possible in some countries that available customs information is not fully utilized in the merchandise trade statistics. Some of this information may already exist on available customs fields that are not fully captured or ignored for merchandise trade statistics purposes. In other words, existing but non-tabulated or analysed fields might be able to provide important information for adjustment purposes. This might involve additional efforts by compilers as well as negotiations with customs agencies for access to additional records on customs documents.

5.24 The desired additional information from customs records would include the values and commodity codes of the merchandise that has been sent abroad for processing, the processing fees paid on these goods, where the work is undertaken and where the processed goods are destined, etc. The information may also include the dates of departure and return of all temporarily shipped merchandise.

5.25 The commodity detail that would be associated with any of these categories of temporarily shipped merchandise would then form the basis of a national accounts or balance of payments change in ownership adjustment for trade in goods. Exports related to outward processing would have to be removed in the period in which they were sent abroad as well as for the period in which they returned.

5.26 For example within the EU, specific customs procedures are used to identify certain types of trade, including goods for inward and outward processing. These types of trade are identified by “nature of transaction codes” within customs procedures. While these codes are typically used to compile IMTS, the information collected can be a source of information to identify goods for processing.

5.27 In the context of the nature of transaction codes, outward processing is defined as the customs procedure under which goods that are in free circulation in an economy may be temporarily exported for manufacturing, processing or repair and then re-imported with total or partial exemption from import duties and taxes.

5.28 While such nature of transaction codes may be a useful source of information to the compiler, they do not readily identify whether there is a change of ownership or not, just that the goods are intended for re-export. However, identifying whether the goods are being returned to the domestic economy seems a reasonable proxy for determining whether there is no change of ownership.

5.29 The nature of transaction codes can be used as a source for detecting and extracting commodity flows subject to processing, but only when this classification is in effective use by the customs authority. If goods for processing are exempt from certain taxes, the incentives are in place to report high quality data. Without such tax breaks the quality of the obtained data may not be sufficient.

5.30 The EU Manual on Goods Sent Abroad for Processing recommends consulting the customs administrations regarding the quality and use of information obtained from transaction codes. As mentioned it is important to understand companies’ practices with respect to the declaration of goods for processing and the suitability of actual customs records to identify them. This may require a one-off survey coordinated by custom administrations on behalf of balance of payments and national accounts compilers.

5.31 Alternative options need to be considered when information on nature of transaction codes of sufficient quality is not available from the merchandise trade statistics. It is possible that information on the (magnitude of) value of goods sent abroad for processing be obtained from business surveys in combination with questions on payments of processing fees to foreign processors. This information can be used to make the required adjustments in the merchandise trade statistics.

5.32 Obtaining these data items from business surveys may lead to increasing response burden that is considered undesirable. Under such conditions the fall back option is to make crude adjustments based on information on payments of processing fees to foreign processors as derived from business surveys and international trade in services surveys. The assumption used may be that the processing fee reflects the difference between the value of goods sent for processing and the value of goods returning to the home country of the owner. This would imply that the size of downward adjustments of exports and imports are such that the trade balance for goods reflect the service fee. As the fee is recorded separately, the overall trade balance would be unaffected.

5.33 A possible way to measure the unknown gross flows to be removed is through measuring the processing fees to processing goods ratios estimated for a sample of similar firms in terms of

economic activity, country of origin/destination of the goods, etc. for which all this information is readily available.

5.34 However, such adjustments may give rise to disturbances in the trade balance, particularly when there is uncertainty about the amount of goods not returning after processing to the country of residence of the principal. Again, under such data conditions it is advised to run a one off survey to obtain at least a general picture of the importance of flows of processed goods not re-entering the domestic economy.

### **Country Case Study 5.1**

#### **International Merchandise Trade Statistics (IMTS) in the European Union**

The compilation of the IMTS (named International Trade in Goods Statistics ITGS at the level of the European Union) relies principally on customs records complemented, as appropriate, by additional sources to enhance their coverage (e.g. to include electricity, or trade in vessels and aircrafts). These statistics essentially reflect the physical movement of goods across borders.

The IMTS in the European Union is based on two data collection systems, called Intrastat and Extrastat. The European Union is a customs union and there are no customs frontiers between its Member States. The introduction of the single market on 1 January 1993 led to the abolition of customs formalities between the Member States which had served as the traditional source of trade statistics, and to a clear distinction in the observation methods and collecting systems between the intra-EU and extra-EU trade, giving existence to two observation methods, i.e. the Intrastat system and the Extrastat system.

Companies that trade within the European Union with other Member States (so-called Intrastat trade) have seen substantial changes. Detected by means of the value added tax (VAT) information, they declare directly to the statistical authorities. Companies that trade with countries outside the European Union (so-called Extrastat trade) declare, as before 1993, only to the customs authorities, and a copy of the customs documents is processed by the statistical authorities.

The Intrastat system is linked to the value added tax system, based on enterprise surveys and data according to the country of consignment for arrivals (imports) and the country of destination for dispatches (exports). Enterprises registered in the VAT register with a foreign trade turnover exceeding the statistical threshold submit Intrastat declarations. In the Intrastat declaration the information related to the country of origin is not obligatory. The reporting agent in the country of final destination may therefore not know at all the non-EU country of origin of the goods. Only the information related to the country of consignment (imports) is available.

The trade of Member States with non-member countries (Extrastat) is recorded on the basis of customs declarations (single administrative document). The Extrastat statistics collect data according to the country of origin/final destination.

Goods for processing are recorded on a gross basis in the IMTS. An export is recorded when a semi-finished good is transferred to a foreign processor for processing under contract (outward processing) and an import is recorded when a national processor receives foreign owned goods for processing (inward processing). Goods for processing can to some extent be identified in the IMTS by the nature of transaction codes or the customs procedure codes. It is mandatory for Member States to collect the nature of transaction code in Intrastat. The nature of transactions is the sum of characteristics (e.g. purchases or sales, goods sent for processing), helping to determine the different transactions in Intrastat/Extrastat. The nature of transactions is specified by a two digit code as follows:

Operations with a view to processing under contract:

- 41. Goods expected to return to the initial Member State of dispatch;
- 42. Goods not expected to return to the initial Member State of dispatch.

Operations following processing under contract:

- 51. Goods returning to the initial Member State of dispatch;
- 52. Goods not returning to the initial Member State of dispatch.

In Extrastat, and in the customs procedure code, it is optional for Member States to collect the nature of transaction. It is envisaged that the collection of the nature of transaction should become mandatory with the implementation of the modernized customs code in 2013. The customs procedure codes are four digit codes. The two first digits shows the current procedure while the third and fourth digit indicate the previous procedure that the goods were placed under.

Some procedures indicate goods for processing:

- 21, 22: Temporary export under outward processing
- 41: Inwards processing procedure – drawback system
- 51: Inwards processing procedure – suspension system
- 91: Processing under customs control

Some procedures can only exist as a previous procedure:

54: A previous procedure indicating that goods were under inward processing procedure in another Member State (suspension system).

92: A previous procedure indicating that goods were under processing under customs control in another Member State.

Codes 41, 51 and 91 are import procedures used by the companies (requires an authorisation) when there is a tariff on the materials that are going to be processed. The extent of goods imported for processing where the procedure for normal imports is used is unknown. Customs procedure codes 41 and 51 are used when the goods are expected to be re-exported. In case of code 51 the goods are not in free circulation of the EU ('T1 goods') and after processing the exports of the processed goods must be documented. In case of code 41 the customs duties are paid and the goods are in free circulation ('T2 goods'). When the goods are subsequently re-exported the duties are refunded. Since the goods are in free circulation the goods can without any further notification of the customs authorities stay in the processing economy even though this was not anticipated initially. Due to the re-export of the processed goods both 41 and 51 might represent processing activities under contract. Concerning customs procedure code 91 there is no requirement or intention that the goods must be re-exported following processing. Only when the goods are re-exported it seems reasonable that the goods might have been processed under contract. Only a fraction of the goods imported for processing under customs control should be associated with processing under contract. The ratio between the value of goods that are re-exported and goods that are not re-exported provides an indication of the share of imports for processing under contract. Codes 54 and 92 exist only as a previous procedure indicating that the processing activity has taken place in another Member State. Codes 21 and 22 are export procedure codes that are used when the processed goods are expected to return. When there is a tariff on the finished goods the company has an economic incentive to use the codes for processing. The amount of goods imported following processing but which are reported under the procedure for normal imports is unknown. When semi-finished goods are not expected to return after processing, the procedure for normal exports is likely to be used.

### ***b) Estimate purchases of goods (raw materials, semi-processed goods) abroad as imports***

5.35 Goods (raw materials, semi-processed goods) to be processed by a foreign processor may be purchased abroad. In such cases these purchases will not show up as imports in merchandise trade statistics as these goods do not cross the borders of the country in which the principal is resident.

5.36 The only way these imports are observed is asking the respondents of business surveys to report domestic purchases of intermediate goods from purchases abroad. Such a split is particularly recommended for industry branches in which outward processing is known to exist more widely. A coherent approach is to combine questions on foreign expenditure on processing services abroad (see the following item) with related imports of goods subject to outward processing.

5.37 In absence of information coming from business surveys a possible approximation would be to subtract the processing fee paid from the value of the imports after processing as reported in customs records. An error that could easily be made is removing imports after outward processing from merchandise trade statistics, but without replacement with the actual import value of the goods purchased abroad before processing.

***c) Estimate exports directly following processing***

5.38 The exports following outward processing will not show up in merchandise trade statistics either as the goods have already crossed borders before the transaction in processed goods takes place. The nature of transaction codes in merchandise trade statistics may be helpful to detect goods sent for processing that will not return to the domestic economy after processing. If this information is available, and of sufficient quality, the values of these goods sent for processing could be replaced by the eventual transaction value after processing. The best approach would be to match turnover from foreign sales (as reported by the principal in business surveys) with goods sent for processing and not returning back to the home country. A rough approximation of the transaction value would be to add the processing fee paid by the exporting principal to the commodity value at the moment it is shipped abroad for processing as reported in customs records.

5.39 Without information of sufficient detail and quality on the nature of transactions, adjustments in merchandise trade statistics cannot be made and are not without risk. Again, an error that could easily be made is removing shipments for outward processing from merchandise trade statistics, but without replacement with the actual export value of the good after processing.

***d) Estimate the import of processing services***

5.40 There are two data sources in particular that may provide information on the import of processing fees: business surveys and the international trade in services surveys. The latter source is sometimes also referred to as balance of payments surveys. Both types of surveys may not be geared to measure aspects of global production, in particular with respect to services associated with goods that cross the border for processing. However, both surveys can be amended to collect information on purchases of processing services from foreign suppliers. The Manual on Statistics of International Trade in Services 2010 (MSITS 2010, O.1.) addresses explicitly in its classification the coverage of manufacturing services on physical inputs owned by others.

5.41 One challenge is to ensure that surveys adequately cover firms engaged in (outward) processing. In this context, one big advantage of business surveys is that they usually cover total domestic activity while the international trade in services survey often have a smaller scope in terms of coverage and sample size. Another advantage of the business survey is obviously the integrated view in which these characteristics of production and output are obtained.

5.42 An alternative approach is to measure the processing fee indirectly as the difference in the values of the goods before and after processing, as observed via the export and the import flows of goods subject to an outward processing arrangement. Box III.2 in the MSITS 2010 explains that the value of the fees charged for manufacturing services on physical inputs owned by others is not necessarily the same as the difference between the value of goods sent for processing and the value of goods after processing. In addition to the processing fee, value differences may also include holding gains and overhead costs. At the same time, such calculations become particularly problematic in case goods do not return to the country of the principal. Further, as the result of physical transformation, the product classification may change before and after processing and this may equally complicate the indirect estimation of the processing fee. Therefore it is recommended to observe the processing fee directly rather than indirectly.

*e) Estimate (changes in) inventories held abroad*

5.43 The data on inventories are usually collected as part of the business survey. It was recommended before that the design of business surveys should be such that also inventories held abroad are captured. Of course a split between domestic and foreign held inventories would be very helpful. Also a split of raw materials versus processed goods, would be useful, particularly in providing a broader picture of the commodity flows subject to outward processing. This split would also help to properly measure revaluations.

***Data validation***

5.44 From a theoretical point of view, it is possible to collect information on data items a-d, and to estimate each of them, independently. Many compilers will be making their estimates under less favourable conditions and therefore data validation must be part of the estimation procedure. These data validations can be done at various levels of detail.

5.45 Even if information on processing services is largely or solely obtained from the trade in services surveys, it is possible that the coverage of this activity in merchandise trade statistics is superior to that of services surveys. In other words the merchandise trade statistics may be used to detect omissions in the observed payments of processing fees. There should be a rough relationship between the values of commodity flows and processing fees. Data errors can be detected as well by comparing processing flows as observed from the nature of transaction codes information in merchandise trade statistics and the processing fees as observed in the trade in services statistics. Also, information from business surveys can help to validate both the coverage of processing in international trade in services and the international trade flows in customs data.

5.46 All of this could be enhanced by the existence of so-called ‘importer-exporter’ registers associated with merchandise trade statistics. The alignment of these registers with the business register would facilitate data confrontation with other surveys. Some countries have developed importer-exporter registers, which will be linking the merchandise trade by commodity to the firms engaged in this activity. Importer-exporter registers allow tracing detailed commodity trade back to the trading establishments and importer-exporter firms. This can provide valuable possibilities for linking trade data to the related business surveys, especially manufacturing surveys and trade in services surveys, in the case of cross-border processing activity. Tying the aforementioned

merchandise trade adjustments to firms in manufacturing via record linkages as well as commodities can increase the accuracy and the alignment of production and trade related data of the examined firms.

5.47 Finally, the above discussed adjustments in IMTS focus primarily on obtaining the total exports and imports according to 2008 SNA and BPM6 principals, however, without necessarily taking into account a product breakdown. This latter aspect is particularly relevant for the compilation and balancing of supply-use tables. A product breakdown may also help to provide a correct representation of external trade in the context of global production. And even the sub-annual balance of payments and the quarterly GDP estimates usually require some degree of commodity detail.

5.48 Referring back to the athletic shoe example of chapter 2, if a principal sends the midsoles to a foreign processor for final assembly, and the shoes do not return to the country of the principal but are shipped directly to the country of the final user, the exports of the principal, for example estimated as the sum of the value of the midsoles and the processing fee paid, have to be registered as exports of shoes and not as exports of midsoles. Classifying these exports correctly on the basis of the Central Product Classification is not straightforward. A default assumption could be to assume that the product breakdown of the goods before processing is the same after processing. This may indeed be plausible assumption on a higher aggregation level. These classification issues are equally relevant when making corrections in IMTS in connection to inward processing.

### **Inward processing**

5.49 The name ‘inward processing’ is used to address the situation in which the resident company, the processor, is engaged in the physical transformation of goods that are before and after processing under ownership of a foreign principal. After processing, the goods may return to the resident country of the principal, or be supplied to customers in the same country of the processor, or shipped to yet another country.

5.50 Inward processing arrangements are usually easier identified and observed than outward processing because the nature of the arrangement is usually explicitly reflected in business surveys.

### ***Measuring production***

5.51 Following 2008 SNA and BPM6 recommendations, the output of the processor represents the manufacturing processing services and not the imputed ownership change values of the manufactured products, as was required according to 1993 SNA. Without the need of making these imputations, the production account can be derived straightforwardly from the revenues and costs as reported in business statistics.

5.52 Following up on the athletics shoes example, introduced in Chapter 2, the output of the processor represents the processing services (20), corresponding in this example to the compensation of employees.

5.53 According to ISIC Rev.4 contractors, or units carrying out an activity on a fee or contract basis, are classified in the same category as units producing the same goods or services on own account. For national accounting purposes it may be useful to present companies that mainly provide

industrial services under a separate subcategory. This may be important for compilation, as well as analytical, reasons as the cost structure of contract manufacturers will substantially differ from companies carrying out production on own account.

**Table 5.3**  
**Inward processing, the production account according to 1993 and 2008 SNA**

	<i>SNA 1993</i>	<i>SNA 2008</i>
<b>Output</b>	<b>50 (=30+20)</b>	<b>20</b>
Goods	50 (=30+20)	0
Services	0	20
<b>Intermediate consumption</b>	<b>30</b>	<b>0</b>
Materials	30	0
Processing services	0	0
Other services	0	0
<b>Value added</b>	<b>20</b>	<b>20</b>
Compensation of employees	20	20
Gross operating surplus	0	0

### *Measuring international trade*

5.54 From the processor's country perspective, the required changes when moving from 1993 to 2008 SNA are the mirror image of the changes illustrated in Table 5.2. The shipments of raw materials, and possibly the processed goods, will show up in merchandise trade statistics but these should not be recorded as imports and exports in the national accounts or balance of payments of the country in which the processor is resident. So the new 2008 SNA and BPM6 guidelines require that the international trade flows related to inward processing, as reported in the IMTS source data, are removed from the import and export estimates in the national accounts and balance of payments.

5.55 In the context of inward processing the following data items, and corresponding data adjustments, are required:

- a. Adjust trade in goods to remove (i) the merchandise trade imports for the goods received from abroad for processing and (ii) to remove the merchandise trade exports for the goods being returned to the domestic economy following processing;
- b. Estimate the exports of services associated with the sale of processing services to abroad;
- c. If relevant, estimate the value of exports of goods (raw materials, semi-manufactured goods) purchased on the domestic market by the principal abroad, and which are subsequently processed by the domestic processor.

5.56 One may assume that inventories of raw materials or finished products held in the neighbourhood of the processor, but under ownership of the principal, are not reported by the processor in its business statistics. Each of these three above mentioned items are further discussed below.

### ***a) Adjustments in merchandise trade statistics***

5.57 As discussed in the former subsection (5.2.1) in the context of outward processing, nature of transaction codes similar to those used by the EU can also be used as a source for detecting and extracting commodity flows subject to inward processing, but only when this classification is in effective use by the customs authority and the incentives are in place (the existence of tax breaks) to report to the customs authorities information of sufficient quality.

5.58 Alternatively, information on the value of goods for inward processing can be obtained from business surveys in combination with questions on payments of processing fees by foreign principals. This information can be used to make the required adjustments in the merchandise trade statistics. But it must be stressed that the principals of processing generally have a much better view on the value of goods sent abroad for processing than the processors. The processors may not have precise information on value of the goods sent to them for processing as they are not the owners.

5.59 A fall back option is to assume a certain relationship between the value of processing services and the value of goods sent for processing, on the basis of which general adjustments can be made in merchandise trade statistics. Import and exports may be downwardly corrected in exactly similar way. However, such adjustments may give rise to disturbances in the trade balance, particularly when there is uncertainty about the amount of goods that remain in the country of the processor. In this situation it is advised to run at least a one off survey to obtain a general picture of the relationship between processing fees and the product flow values subject to inward processing, and to obtain a view on the significance of those flows that stay after processing in the domestic economy of the processor.

### ***b) Estimate the export of processing services***

5.60 There are two data sources in particular that may provide information on the export of processing services: business surveys and the international trade in services surveys. As already mentioned, both surveys can be amended to collect information on the production and export of processing services. The output of processing services of the processor is probably easier observed than the intermediate consumption of processing services in the accounts of the principal. The indirect measurement of exports of processing services as the difference in the values of the goods before and after processing is not recommended (for other reasons than data confrontation) because of the same reasons highlighted in the context of outward processing (5.2.1).

### ***c) Exports of goods purchased on the domestic market by the principal abroad which are processed by a domestic processor***

5.61 From the perspective of outward processing there is no obvious mode of observing these exports. Before processing no cross-border flow of goods is observed and as such these exports will remain unobserved in the merchandise trade of goods statistics. As the domestic processor is not directly involved in the transaction (the domestic purchase of raw materials) it is not obvious to burden the processor with questions about the origin of country of goods it processes (domestically purchased or shipped from abroad).

5.62 Alternatively, the value of the export of raw materials or semi-manufactured goods could be obtained by subtracting the processing fees from the value of the export flow after processing. The

latter information may be obtained from the cross-border registration as followed in the merchandise trade statistics. A complicating factor is that only part of the processed goods is purchased by the principals in the domestic economy.

### ***Data validation***

5.63 The procedures of data validation were already discussed in the context of outward processing. The need of such procedures is equally relevant for analysing the outcomes on inward processing, particularly when the underlying source data is incomplete or not of sufficient quality.

## **Country Case Study 5.2**

### **The effects of manufacturing services on the balance of payments of China**

Thanks to the open-up policy in the late 1970's, the importance of goods for processing has increased rapidly and this contributed greatly to the development of foreign trade, employment, GDP growth and industry restructuring in China. According to *Monitoring Measures of General Administration of Customs of the People Republic of China on Goods under Goods for Processing*, the following three main types of processing arrangements are identified:

1. Processing with imported materials where domestic entities import and purchase the materials, do some manufacturing domestically and sell abroad the finished products after processing. This form of processing may have correspondence with the contract producer under a factoryless arrangement (C) as discussed in Chapter 2;
2. Processing with supplied materials, where the domestic processors receive but do not purchase materials supplied and owned by foreign entities, process or assemble on order and charge only processing fees when returning the finished products (arrangement A);
3. Outward processing is the opposite of (2), foreign entities receive but do not purchase raw and supplemental materials, parts, components and semi-final products supplied and owned by Chinese entities, process or assemble on order and send the finished products to the same Chinese entities after processing.

The total exports and imports related to processing increased rapidly in the past decades. Comparing 1981 and 2011 data for example, the total volume of goods sent for processing in 1981 was USD 2.5 billion, only 6 percent of total foreign trade of China. In 2011, the total volume of goods under processing amounted to USD 1306 billion, 36 percent of total foreign trade of China. Industrial processing is the main source of foreign trade surplus in China. Processing with imported materials dominates, while the ratio of processing with supplied materials decreased over time. Processing activities have extended from low value-added downstream manufacturing to more sophisticated upstream manufacturing, with domestic contribution increasing over time.

In China the Customs is the authority to disseminate goods for processing (GFP) exports and imports data. Applying the principles of BPM6 leads to the following classification of the above mentioned processing arrangements. Only processing with supplied materials (2) and outward processing (3) are in line with the manufacturing services without a change of ownership, while a substantial part of processing with imported materials should be reclassified from goods for processing to general merchandise under goods account in the balance of payments because changing of ownership on goods occurs. Based on Customs data, only net exports of processing can be derived, which in many cases do not equal to the service charges. Also, a complicating factor is that the Customs' classifications on foreign trade are different from those set in BPM6.

Data analysis and cross-check of inter-agency data in the so-called International Transaction Reporting System leads to improvements in the estimates of processing with imported materials, processing with supplied materials and outward processing. To some degree, this additional data

analysis also enables the State Administration of Foreign Exchange to collect service fees of different types of GFP and improve the data quality in the future. Cross-border receipts and payments of processing with supplied materials and outward processing may be potential alternatives to the statistics on the relevant GFP by the Customs. This is because the former is in better position to meet BPM6 requirements. Furthermore, conceptually speaking, the difference between cross-border receipts and payments is Manufacturing Services on physical inputs owned by others. However, to get more accurate data, in-depth study on this issue should be made in the future.

### **Country Case Study 5.3**

#### **The ‘Maquiladora’ Industry Program in Mexico**

The ‘Maquiladora’ Industry Program consisted of enterprises that, with the authorization of Mexico’s Secretariat of Economy, temporarily imported goods for manufacturing, assembly or repair with the intention of subsequently exporting them. The ‘Maquiladora’ regulation was replaced by the IMMEX program in 2006. Enterprises under the Maquiladora regulation were exempt from the payment of duties and taxes if their finished products were sold abroad. The regulation began in the mid-1960s with the Policy for the Industrialization of the Northern Border and the purposes were promoting foreign direct investment, developing the manufacturing industry and creating employment.

Enterprises admitted to the Maquiladora Industry Program spread across Mexico, with the majority located in the north of Mexico, where they took advantage of the proximity of the United States. The Mexican authorities determined which goods in terms of their Harmonized System (HS) codes could be imported and exported. Any change in the registered and approved items was reported to the authorities for re-approval under new HS codes. Goods produced by the ‘Maquiladora’ industry could leave Mexico without any restriction on their destination. It was assumed that all goods temporarily imported by the ‘Maquiladora’ enterprises were goods for processing. These enterprises were delivering manufacturing services on inputs owned by others. Change of ownership was only recognized when the enterprise paid duties and taxes on the imported goods to sell the finished products to the domestic market. These transactions were identified by specific customs records.

The sources for the statistics on goods for processing until 2006 were the customs records used for the merchandise trade statistics and the monthly survey of the ‘Maquiladora’ Industry carried out by the National Institute of Statistics and Geography (INEGI). It was mandatory for the ‘Maquiladora’ enterprises to respond to the survey that asked about employment and salaries, purchases and consumption of goods and services as well as the value added of exports. The value added of exports corresponded with the processing fee since it was including the wages and salaries, domestic expenses and profits. The 2006 statistics showed that there were almost 3,000 ‘Maquiladora’ enterprises employing 1.2 million persons and the total value of processing fees was USD \$24 billion. With the start of the IMMEX Program the customs records changed. As a result there was no longer information available to distinguish the goods for processing and calculate the manufacturing services on inputs owned by others because the IMMEX Program involves different kind of enterprises, production processes and foreign trade transactions. This is why INEGI started collecting statistics for this new group of enterprises on merchandise trade by enterprise characteristics, including a linkage of customs records to obtain information on export market relationships, with a key focus on goods sent to Mexico for processing.

### **5.3 Merchanting (B)**

5.64 The characteristics of merchanting are explained in Chapter 2. A trader engaged in Merchanting purchases goods from a foreign supplier and sells them subsequently to customers

abroad. The goods do not physically enter the domestic territory of the trader, and the trader does not carry out substantial transformation on the goods.

5.65 According to the 1993 SNA and BPM5, the difference between the sale and purchase of goods under merchanting were recorded as merchanting services. The goods subject to merchanting remained unrecorded as imports and exports and this was acknowledged in BPM5 as an exception to the change in ownership principle. The 2008 SNA and BPM6 are brought in line with this principle and the net export of goods under merchanting is shown in the accounts of the country in which the merchant is resident. These new accounting conventions do not alter the production account of the merchant as its output remains to reflect the trade margin.

5.66 The differences in recording are highlighted in Table 5.4 based on the athletics shoe example as introduced in Chapter 2. The key aspect of this change is that the transactions in goods are explicitly recorded and the trade service provided by the merchant is added to the value of the good sold under merchanting. Moving from the 1993 SNA (or BPM5) to the 2008 SNA (BPM6) basically resembles a shift from the recording of merchanting in terms of services to its recording in terms of goods. Distribution services are not measured independently within the balance of payments services account, because the value of the trade service is included in the value of the sale of the good.

**Table 5.4**  
**Merchanting, adjustments in international transactions, 1993 versus 2008 SNA**

	<i>SNA 1993</i>	<i>SNA 2008</i>
<b>Exports</b>	<b>25</b>	<b>25</b>
Goods	0	25
Net exports of goods under merchanting	0	25
Goods acquired under merchanting	0	-85
Goods sold under merchanting	0	110
Services	25	0
<b>Imports</b>	<b>0</b>	<b>0</b>

5.67 With regard to merchanting the following data items, and corresponding data adjustments, are required:

- a. Estimate of the trade service of the merchant;
- b. Estimate of the imports (or negative exports) and exports under merchanting;
- c. Estimate of (changes in) inventories held abroad.

5.68 Each of these items is further discussed below.

### ***Identification of merchanting***

5.69 As trade services related to merchanting are not necessarily identified as such, additional analysis is needed to identify cases of merchanting, also because merchanting related imports (or negative exports) and exports remain unobserved in merchandise trade statistics. The kind of investigations required are similar to those developed by NSIs to identify factoryless goods

producers. These are later on discussed in this chapter. The following examinations could be carried out to detect merchanting activities:

- a. Merchanting related transactions may be observed within the scope of business surveys, particularly the surveys for the wholesale industry, but this would require questionnaire adjustments as noted below;
- b. Data comparisons and analysis of different data sources, preferably on the basis of single company identification numbers, particularly (but not necessarily only) in the Trade Section G, that carry out international transactions (as far as observed);
- c. Detailed banking data on transactions in foreign currency classified as exports of goods could be compared with customs data on exports for individual enterprises. Whenever banking data on exports of goods for an enterprise are significantly higher than customs data, it may be suspected that there is a case of merchanting and further data analysis (or surveying) is recommended;
- d. Alternatively, a method used to find cases of merchanting is the comparison of data for enterprises covered in business surveys with customs data. Business surveys may help identify trade related transactions with foreign suppliers or customers.

***a) Estimate of the trade service of the merchant***

5.70 Information on trade margins is typically obtained from business surveys, though there may, or may not, be a split for merchanting versus other sales. Merchants will usually be classified under Section G (Wholesale and retail trade; repair of motor vehicles and motorcycles) of ISIC Rev.4. It should be noted that enterprises in other industry branches are engaged in merchanting as well.

5.71 The business surveys for companies in the wholesale and retail trade section are usually designed to measure the turnover from distributive trade, as well as purchases of goods which are subject to distributive trade. This information will allow compilers to estimate the trade margins of wholesale and retail trade as the difference between trade related purchases and sales (turnover).

5.72 In the production account, the output of distributive trade (the trade margin) is recorded as all sales made by the unit irrespective of the location of where the good is purchased. Supplementary questions in the survey address the merchanting portion of trade related activities, following a structure is proposed below:

- a. Goods purchased abroad, which are sold:
  - i. domestically;
  - ii. abroad.
- b. Goods sold abroad, which were purchased:
  - i. domestically;
  - ii. abroad.
- c. Changes in inventories as a result of timing differences between (a) and (b).

5.73 The merchanting related purchases of goods are represented by item (a.ii.) while merchanting related sales are represented by item (b.ii.). The difference between the two may include the trade

service but also possible holding gains and losses resulting from revaluations of goods subject to merchanting which should be removed from the value of trade services.

5.74 Another source of information on merchanting services may be the international trade in services statistics. The Manual on Statistics of International Trade in Services 2010 indicates that valuing of the service provided by commission agents, wholesalers and retailers (distribution services) would present a particularly useful complement to services statistics covered in the balance of payments. It is possible that some of the revenues from merchanting are already observed in the trade in services statistics. Estimating and providing this information on a complementary basis, excluding holding gains and losses, would enable a more complete analysis of the international supply of services.

### **Country Case Study 5.4**

#### **Surveys used in the US to identify merchanting and inventories held abroad**

In the United States a combination of information collected on various surveys is needed to appropriately record the transactions related to merchanting activities and the corresponding changes in inventories held abroad. Two separate agencies are responsible for the collection of the survey data. The Bureau of Economic Analysis (BEA) conducts mandatory surveys under a law known as the International Investment and Trade in Services Survey Act. Among its provisions, this act requires the periodic collection of data on international trade in services and direct-investment-related activities. The United States Census Bureau conducts the annual wholesale trade survey (AWTS) and the annual retail trade survey (ARTS) which collects information on sales (turnover) and inventories.

The BEA conducts the Benchmark Survey of Transactions in Selected Services and Intellectual Property Products with Foreign Persons (BE-120) to track U.S. imports and exports of services and intellectual property products. A U.S. corporation reports transactions for the fully consolidated U.S. domestic enterprise which excludes foreign branches and other foreign affiliates.

BPM6 recommends classifying merchanting as a component of trade in goods under the new category “net exports of goods under merchanting,” and presenting the gross transactions in goods associated with merchanting. The BEA currently collects net receipts from merchanting on its surveys of selected services and records them as a component of “other” private services. BEA’s current source data on goods do not cover gross transactions associated with merchanting because these goods do not cross the U.S. customs frontier. Therefore, BEA has added questions to its 2011 benchmark survey to identify the purchases and subsequent resales of goods under merchanting.

**Schedule F — ADDITIONAL REPORTING OF TRANSACTIONS (WITH FOREIGN PERSONS)  
IN MERCHANTING SERVICES**

**1. Did you report receipts for merchenting services (transaction code 22) on Schedule A?**

- F1001<sup>1</sup> 1  Yes  
2  No – Schedule F is complete.

**2. Are you able to report the value of sales and purchases of the goods sold under the merchenting transactions you reported on Schedule A** (Note: Sales of merchenting services are equal to the **difference** between your cost and the resale price of goods (such as crude oil, grain, and other commodities) that are both purchased and resold abroad; that is, the goods are neither imported to, nor exported from, the United States and they do not undergo significant processing during the time between when they are purchased and resold.)

- F1002<sup>1</sup> 1  Yes – Go to question 3.  
2  No – Schedule F is complete.

**3. (Voluntary) Enter the value of sales and purchases of the goods sold under the merchenting transactions you reported on Schedule A.**

Thousands of U.S. dollars				
F1003	1	Sales	2	Purchases
	\$		\$	

**4. The sales and purchases recorded in Question 3 were (check the appropriate box):**

- F1004<sup>1</sup> 1  Based on accounting records.  
2  Estimated by persons knowledgeable regarding these transactions.

After contacting potential survey respondents, BEA determined that some respondents may have difficulty identifying these transactions in their accounting records and accurately reporting them. Therefore, BEA has requested information on the underlying goods transactions on a voluntary basis. BEA will evaluate the survey responses to determine if they can be used to develop estimates for these transactions.

The reporting unit on the Census Bureau’s AWTS or ARTS survey cover all wholesale (or retail) establishments in the United States reporting payroll under a single employer identification number (EIN). The EIN is a Federal Tax Identification Number, and is used to identify a business entity. The end-of-year inventories and inventories held outside the U.S. are collected by industry and not by type of product. Below is an excerpt from the annual wholesale trade survey for the questions specific to inventories. The same questions appear on the ARTS survey.

The questions do not specifically target goods bought and sold under a merchenting arrangements. The data collected could reflect timing differences of when a good is imported into the U.S. and when the change in ownership occurs. However, the data could be used as an indication of the amount of inventories held abroad under merchenting arrangements. The highest percentage of inventories held abroad for merchant wholesalers excluding manufacturing sales branch offices was in the petroleum and products industry, an industry known for its merchenting type arrangements. The results also show that in the year 2011 inventories held abroad by merchant wholesalers represent 4 percent of total inventories.

**7 VALUE OF INVENTORIES**

**INCLUDE**

- All inventories of products covered by this report, including auxiliary locations (such as warehouses, garages, and central administrative offices) servicing these establishments, regardless of where held
- Inventory held in Foreign Trade Zones or in bond warehouses in the United States
- Report at cost or market value as of December 31 (or the end of the period for which you are reporting)

**EXCLUDE**

- Items such as fixtures, equipment, and supplies not held for resale
- Products owned by others that are being held on consignment

**A. Did this EIN own inventories, regardless of where held, at the end of 2012 (or the end of the period for which you are reporting)?**

- Yes
- No - Go to 9 on the next page

**B. What was the value of inventories?**

Mark "X" if None

- 1. Total inventories (if applicable, before Last-in, First-out (LIFO) adjustment)** . . . . .
- 2. LIFO reserve (if applicable)** . . . . .
- 3. Book value of inventories**  
**7B1 minus 7B2.** . . . . .

2012			
\$ Bil.	Mil.	Thou.	DoI.

**C. Were inventories reported as of December 31?**

- Yes - Go to 7E
- No

2012		
Month	Day	Year

**D. If not December 31, inventories were reported as of what date?** . . . . .

**E. Were any of the inventories reported in 7B1 stored outside, or en route to, the 50 states and the District of Columbia in 2012?**

- Yes
- No - Go to 8

**F. What was the value of the inventories stored outside, or en route to, the 50 states and the District of Columbia in 2012?**

*Exclude inventory held in Foreign Trade Zones or in bond warehouses in the U.S.* . . . . .

2012			
\$ Bil.	Mil.	Thou.	DoI.

**8 INVENTORY VALUATION METHOD**

**A. Were any of the inventories reported in 7B1 subject to the LIFO valuation method?**

- Yes
- No - Go to 9 on the next page

**B. How much of the inventory reported in 7B1 was subject to:**

Mark "X" if None

- 1. LIFO valuation method before adjustment** . . . . .
- 2. Any other valuation method** . . . . .
- 3. Verify Total**  
*Sum of 8B1 and 8B2. Total must equal 7B1.* . . . . .

2012			
\$ Bil.	Mil.	Thou.	DoI.

### ***b) Measuring net exports of goods under merchanting***

5.75 One could say that, compared to industrial processing, merchanting leads to the opposite data situation. Industrial processing results in flows of goods in merchandise trade statistics which should not be recorded in the balance of payments. Merchanting leads to net exports (exports minus imports) which remain unobserved in merchandise trade statistics. This means that supplementary sources are needed for their observation.

5.76 As previously discussed, the transactions of goods under merchanting could either be observed by making corresponding adjustments in the business statistics of wholesale traders, or in the international trade in services statistics. The minimum data requirement is to measure at least the trade margin obtained from merchanting. Without information on product transactions, the corresponding product values (purchases and sales) could roughly be derived from the trade service value by making assumptions, however details on the specific commodity categories will remain unknown. Information on the trade service alone would probably provide a reasonable approximation of the contribution of merchanting to the trade balance. This approximation of imports and exports is obviously a second best alternative that should only be used when the data collection cannot be expanded in the process of moving from BPM5 to BPM6.

### ***c) Estimate (changes in) inventories held abroad***

5.77 The above presented country case study (5.4) shows that inventories held abroad as part of merchanting should be observed by making the appropriate arrangements in the business surveys of wholesale traders. In connection with information on purchases and sales of goods under merchanting, the business survey may be able to provide a comprehensive view of merchanting activities and may support making the distinction between trade services and revaluations of related inventories.

### ***Data validation***

5.78 Cases of merchanting which are significantly contributing to (trade related) domestic turnover, or are significant from a balance of trade perspective, may require an individual approach on the basis of all available information that is collected for these companies. This may lead to data improvements and filling in the missing bits of the entire merchanting arrangement. An example of such a custom-made analysis is illustrated in the following country case study of Kyrgyzstan.

## **Country Case Study 5.5 Merchanting in Kyrgyzstan**

Like most countries in the world, Kyrgyzstan is caught up by the process of globalization. International flows of goods, services, capital, labour and income, affect the national economy and - (pose challenges for the statistical measurement?). The *National Statistical Committee of the Kyrgyz Republic* (NSC) is responsible for detecting new phenomena accurately and developing measurement solutions.

Regular statistical reporting does not distinctly show the effects of globalization in the activity of national enterprises. In order to detect aspects of global production, an analytical tool was developed and put into practice in 2010 by the NSC. This tool deals mostly with the data of wholesale trade enterprises. While processing regular statistical reports, an automatic comparison is conducted

regarding domestic wholesale trade volumes, volumes of production, and exports and imports by products. These quasi balances provide current estimations at the level of product groups. The tool enabled the NSC to discover some important facts.

There are two large resident enterprises in Kyrgyzstan which occupy a significant place in the national economy. The revenues of these enterprises in 2011 were equal to 0.7 % and 0.4% of GDP respectively. These enterprises are monitored through several indicators within regular statistical reporting: gross income (trade margin), goods for resale, expenditures on heat supply and electricity, railway transport, communication, rent, payments of interest on credit, compensation of employees, travel allowances and other expenditures. These indicators reflect the domestic production activities carried out by these companies as recorded in the Kyrgyzstan national accounts.

Most of these enterprises' activities consist of wholesale trade in oil products. A specific feature is that these enterprises buy oil products in Russia which are sold in Kazakhstan. The goods (oil products) are being shipped from Russia to Kazakhstan directly without entering the economic territory of Kyrgyzstan. This trade in oil products remains unrecorded in the customs statistics and, consequently, they do not show up in the foreign trade statistics of Kyrgyzstan.

At the same time, the sales of these oil products are reported by these enterprises as wholesale turnover of domestic trade. Although this turnover is correctly assigned to these two companies, it does not relate to domestic trade de-facto as the oil products do not enter the national territory. Taking into account that Kyrgyzstan is a country with a small market for oil products, the volumes under consideration are quite important regarding the scale of the national economy. The resulting misbalance between the data on trade in the domestic and foreign economies, intermediate consumption, and all other data in the input-output framework required reconsideration.

The CIS-STAT experts together with the NSC statisticians considered the question of how the activity of the described enterprises should be reflected within the compilation of Kyrgyzstan national accounts and the following solution was adopted. Recognising these clear cases of merchanting, the corresponding recommendations in the 2008 SNA (14.79, 26.21) and BPM6 (10.41-10.49), as well as the recommendations in the Guide "The Impact of Globalization on National Accounts" (6.22-6.23) were applied. This means that the acquisition of goods by these two merchants is shown as a negative export of goods under merchanting while the subsequent sales of the goods is shown as positive export of goods under merchanting. The difference between sales and purchases of merchantable goods represents the "net exports of goods under merchanting" which equals the produced trade services by these two merchants in Kyrgyzstan.

## **5.4 Factoryless goods manufacturing (C)**

5.79 The characteristics of factoryless goods producers (FGPs) are explained in detail in Chapter 2. The measurement challenges associated with factoryless production are perhaps less related to international trade transactions. Simply stated, from a trade balance perspective, factoryless producers show a great resemblance to enterprises engaged in merchanting. On first sight, FGPs purchase goods from contract producers abroad and will subsequently resell these goods to either domestic or foreign customers. In the latter case, the related imports and exports will not show up in merchandise trade statistics and additional sources are needed to estimate related imports and exports, as discussed in the context of merchanting.

5.80 Where FGPs typically divert from (merchanting) traders is they are engaged in managing global production and are typically expected to be significant investors in intellectual property. Secondly they are expected to employ highly skilled employees. Product design and production

chain management are typically the business functions carried out by factoryless goods producers in the global production chain.

5.81 This section continues with discussing the identification of factoryless goods producers. This under the precondition that such enterprises should not be represented in the national accounts as traders but instead as belonging to a special category of manufacturers, as argued in Chapter 2. This makes the separate identification of factoryless goods producers expedient.

### ***Identifying FGPs***

5.82 The key challenge of factoryless producers is identifying the nature of their activities and to distinguish them from trading. In Chapter 2 it was highlighted that different activities such as factoryless goods production and trading (including branding) may be combined. This may complicate the picture and the classification of companies engaged in this mixture of global production arrangements.

5.83 As already indicated, a first signal helping to identify a FGP is when seemingly traders appear to be huge investors in intangible capital and generating higher than average trade margins. These relatively high trade margins encapsulate the returns to intangible capital. A complicating factor is of course that such companies may not be included in the sample of R&D surveys, when these companies are classified as traders.

5.84 Manufacturers associations may be consulted to list known factoryless producers of goods, particularly when these companies are known to operate in specific industry branches in which factoryless goods producers are typically active, the most obvious being consumer electronics and semi-conductor industries. Secondly, FGPs will employ workers with above average wages per hour, so this information may serve as another indicator.

5.85 In a following step the financial reports of these enterprises could be examined to derive the proper estimates of their output. Additional detection methods include data comparisons and analysis involving various data sources, preferably on the basis of a single company identification number, such as:

- a. Detailed banking data on transactions in foreign currency classified as exports of goods could be compared with customs data on exports for individual enterprises. Whenever banking data on exports of goods for an enterprise are significantly higher than customs data, it may be suspected that there is a case of factoryless production of goods (or merchanting), and the financial reports have to be further examined. However, banking data may be subject to classification problems. Time lags in recording may play a disturbing role as well;
- b. Yet another detection method is the comparison of VAT data on exports with customs data on exports for individual enterprises. Whenever for a particular enterprise VAT data on exports are significantly higher than customs data, it may be suspected that there is a case of global manufacturing (or merchanting) and further research is probably required.

5.86 A more structural solution is to capture the FGP in the framework of enterprise surveys, preferably based on their explicit identification in the business register. Obviously, the proposed adjustments in the ISIC, as discussed in Chapter 2, will support this approach.

5.87 Recent country experiences show that questions in business surveys on offshoring the production of goods leads to satisfying results. However, the surveys necessitate a relatively large amount of specific guidance and follow-up with the respondents compared to other surveys, since the observed arrangements may even be more complicated than foreseen at the stage of survey preparation, particularly because enterprises may be engaged in several forms of global production. Enterprises may report payments to sub-contractors, however, without the corresponding sales of products abroad being observed. This may indicate the building up of inventories abroad. Preliminary country results also indicate that the difference between merchanting and factoryless production cannot always be clearly made. This issue is further discussed below.

### **Country case study 5.6**

#### **Identifying manufacturing services and factoryless goods production in the U.S.**

The U.S. Census Bureau and the Bureau of Economic Analysis (BEA) have been studying how to classify and collect data from entities that are part of GVCs. A key element is identifying the relationship between firms that outsource the fabrication of products, while still controlling the production process, and firms that perform the processing as contract manufacturing services. Through preliminary outreach conducted by the Census Bureau, respondents appear to understand the concept of contract manufacturing services and the need for U.S. statistical agencies to collect the data. Collecting data, however, could be challenging. Some respondents indicated that they were generally unable to provide data because either accounting or production management systems did not include a searchable characteristic that would distinguish these services. To determine whether data collection can be robust, the U.S. Census Bureau and the Bureau of Economic Analysis (BEA) have added questions to their respective surveys to determine whether U.S. businesses can accurately report purchases and sales of contract manufacturing services.

#### *Direct Investment Abroad Survey*

Every five years, BEA conducts the mandatory Benchmark Survey of U.S. Direct Investment Abroad (BE-10) to track the economic activity of U.S. multinational companies and their foreign affiliates. The BE-10 benchmark survey covers the entire universe of U.S. direct investment abroad in terms of value, and is BEA's most comprehensive survey of such investment in terms of subject matter. The survey collects detailed information on the financial structure and operations of U.S. parent companies and their foreign affiliates and on the transactions and positions between the parents and their affiliates. Any U.S. person (which includes companies) that had a foreign affiliate is required to report. If the respondent is a U.S. corporation, the respondent reports transactions for the fully consolidated U.S. domestic enterprise, which excludes foreign branches and other foreign affiliates.

To understand the activity of U.S. multinationals with respect to manufacturing services, BEA added questions on purchases and performance of contract manufacturing on the 2009 Benchmark Survey of U.S. Direct Investment Abroad for U.S. parents that are not banks (BE-10A). The questions were added to identify a group of firms engaged in manufacturing services that could be used either as a sample frame for a special survey on that topic or as a way to identify firms engaged in contract manufacturing that may be linked to data collected by the Census Bureau. A data link is performed when company identification codes from BEA files are matched to the corresponding companies in the Census Bureau files. The BE-10 survey defined contract manufacturing as "Contracting with a firm to process materials and components, including payments for fabricating, assembling, labelling,

and packaging materials and components.” Because BEA was trying to identify a group of firms that engaged in contract manufacturing only yes/no questions were added to the survey. The BE-10 definition was broader than the international guidelines definition of manufacturing services as processing of materials and components owned by others. However, BEA requested respondents to answer if they owned some or all of the materials used by the contract manufacturers or if they did not own the materials.

BEA is in the process of collecting data from the Benchmark Survey of Transactions in Selected Services and Intellectual Property Products with Foreign Persons (BE-120) on manufacturing services on materials and components owned by others covering processing, assembly, labelling, packing and so forth undertaken by businesses that do not own the goods concerned. Reporting by companies on the contract manufacturing questions is voluntary and initial review of these questions indicates a low response rate.

### *Company Organization Survey*

The Company Organization Survey (COS) covers all multi-unit companies with 250 or more employees and a selection of smaller companies to support other Census surveys. Companies with less than 250 employees are only selected for the COS when administrative records indicate that the company may be undergoing organizational change and is adding or dropping establishments. The Census Bureau focuses its efforts on collecting establishment information for large companies because of their importance to the economy. The COS is conducted annually in the four years between economic censuses. The COS is designed primarily to maintain the Business Register.

Several inquiries were included in the 2011 COS to enhance the Census Bureau’s understanding of the relationship between the enterprise and its establishments, business models and global economic activity. In particular, the purchase and sale of manufacturing services and the impact of domestic factoryless goods producers, firms that are integrated manufacturers in their global reach but offshore manufacturing activities and would be classified as domestic wholesale trade under current U.S. industry classification guidance, has been problematic for capturing and interpreting national economic statistics in a global economy.

In 2010, an initial test by the Census Bureau to collect more detailed information on contract manufacturing services from several large firms found that the terminology was well understood. However, most of the characteristics of the data sought, such as the value of the materials and components provided to overseas contract manufacturers, would have to be collected below the enterprise level. Based on this pretesting, the level of detail sought was reduced. A pilot test of 180 reporting units was conducted in the 2010 COS. Results from the pilot test indicate that reporters largely understood contract manufacturing as “outsourced transformation of own product” and were able to distinguish it from simple purchases of goods for resale.

The 2011 COS included contract manufacturing inquiries on approximately 40,000 surveys. Respondents to the 2011 COS survey were asked a series of questions as to whether they operate manufacturing facilities, provide contract manufacturing services incorporating patents, trade secrets, or proprietary technology owned by the principal, or purchase contract manufacturing services incorporating patents, trade secrets, or proprietary technology owned by the respondent’s company. Questions on R&D performance and revenues from royalties and license fees for the rights to use intellectual property were also included.

Responses were analyzed by the Census Bureau to determine if respondents purchased or sold manufacturing service and are engaged in factoryless production. For example, if a company has R&D conducted in the U.S., does not have foreign ownership, does not operate manufacturing facilities, but does purchase contract manufacturing services incorporating the company’s own patents, trade secrets, or proprietary technology; it is likely to be classified as a factoryless goods manufacturer. Initial analysis of the results of the survey showed that the potential “factoryless” producer population is likely to be small regardless of where a bright-line may be drawn for classification purposes. There is no “simple” set of criteria that is likely to identify the factoryless

producer (as of yet). Ownership and large, complex, global enterprises may have business segments that would be factoryless producers even though they would not be at the enterprise level.

In addition to the contract manufacturing questions at the company level, special inquiries have been added to the 2012 Economic Census to collect information at the establishment level. The Economic Census is the Census Bureau's most comprehensive measurement of the U.S. economy and is conducted in reference years ending in "2" or "7" and contains highly detailed industry, geographic, and product statistics. The Census Bureau directly collects data from establishments of multi-establishment businesses and larger single-establishment businesses. For establishments currently classified in the manufacturing, wholesale trade, and management of companies sectors, questions on purchases of contract manufacturing services were added. In addition, for establishments currently classified in the manufacturing sector, questions on receipts from contract manufacturing services were added.

#### *Next Steps*

The results from the BEA BE-120 survey will be available soon. Once available, BEA can evaluate whether the value of receipts and payments for contract manufacturing services can be reported along with the destination of the goods after processing. The contract manufacturing services questions on the COS enterprise level survey discussed in this case study represent initial steps in determining if further data collection is likely to be robust and if the Census Bureau can identify factoryless producers in their surveys. As a next step, the Census Bureau will evaluate the special inquiries on the 2012 Economic Census to see if information at the establishment level can better identify factoryless manufacturers and to assess whether sufficient data can be collected on the value of the manufacturing service and the associated revenue on sales of products produced by contract manufacturers.

### ***Identifying borderline cases***

5.88 FGPs may contribute in various ways to a global value chain. Two types of activities will often be combined:

- a. Research and product development, and other IPP related activities;
- b. Trade related activities.

5.89 Again, the IPP related activities represent a critical aspect of factoryless goods producers. A key role of these companies is product development and design. Once the contract producer has handed over the manufactured product, the FGP must ensure that customers appreciate the technical features and design sufficiently to provide the factoryless producer with a reasonable return on investment in IPPs. One may say that the degree of engagement of the principal enterprise in IPP related activities indicates its involvement in the production process as a factoryless producer.

5.90 In addition, the factoryless producer is often carrying out trade related activities. Of course it is possible that these trading activities are handed over to a separate (affiliated) company, as illustrated by the athletic shoe example in Chapter 2. But this is not necessarily the case.

5.91 For illustrative purposes one may examine firstly a case where these activities are recorded explicitly in the national accounts. Table 5.5 presents perhaps a hypothetical example in which a company is acting as the principal that provides a contractor with IPP related services for a fee (X). The principal should not be regarded as a factoryless goods producer. Instead it is responsible for two separate stages in the global value chain:

- a. Delivery of IPP services at a value  $X$ , and,
- b. Trading, i.e. purchasing the manufactured good from the contractor at a value  $Y$  before selling it on to households in its economy for value  $Z$ . The obtained trade margin equals  $Z-Y$ .

5.92 The purpose of this hypothetical example is showing explicitly the values of both types of output which are inseparably combined when looking at the production activities of factoryless goods producers.

5.93 The contractor uses the IPP services to produce goods, combined with material inputs purchased by himself. It subsequently sells the manufactured good to the principal ( $Y$ ) before the principal sells the goods on to households in its economy (for value  $Z$ ).

5.94 The assumption is made that the contract producer pays the IPP fee and that the transaction value between contract producer and principal embodies the value of the IPP service. So the output of the principal has two components: the production of IPP related services ( $X$ ), and the production of a trade service ( $Z-Y$ ). Its classification in terms of ISIC depends on the relative size of both activities in terms of output value. If  $X$  is larger than  $(Z-Y)$  the company is classified under Section M (Professional, scientific and technical activities). Otherwise this company is classified under Section G (Wholesale and retail trade; repair of motor vehicles and motorcycles).

**Table 5. 5**  
**A producer engaged in IPP and trade related activities**

Supply table					Use table		
	Principal	Imports	Margin	Total	Principal	Consumption	Exports
Goods		$Y$	$Z-Y$	$Z$		$Z$	
Output of IPP services	$X$			$X$			$X$
Output of margin	$(Z-Y)$		$-(Z-Y)$	$0$			
Total	$X+(Z-Y)$	$Y$		$Z+X$	$X+(Z-Y)$	$Z$	$X$

Following the recommendations in Chapter 2, factoryless goods producers are considered a special kind of manufacturers and not traders. Although both companies carry out roughly the same kind of activities, the production account of a factoryless goods producer will look different from the previous example presented in Table 5.5, and the different kind of transactions a factoryless goods producer is involved in changes the picture. These changes reflect the supplementary management and control functions carried out by the FGP.

5.95 The example in Table 5.5 shows a case where the use of IPP in production is managed by the contract producer. In the example presented in Table 5.6 the principal purchases an output from a contract producer which does not include the value of IPP use. This implies that the output specifications are predetermined by the principal, which is a key feature of factoryless goods production. Please be aware that the use tables presented in tables 5.5, 5.6 and 5.7 do not contain a value added row entry which would expose the balance between the output and intermediate consumption of the principal.

**Table 5.6****The production account of a factoryless goods producer**

Supply table					Use table		
	Principal	Imports	Margin	Total	Principal	Consumption	Exports
Goods	Y	Y-X	Z-Y	Z+Y-X	Y-X	Z	
Output of IPP services				0			
Output of margin	(Z-Y)		-(Z-Y)	0			
Total	Z	Y-X	0	Z+Y-X	Z	Z	

5.96 The use value of the IPP is included in the value of the final good and not recorded separately. The principal's output at basic prices represents the product value including the IPP capital service (Y). The output at purchasers' prices includes also the trade margin (Z-Y).

5.97 Table 5.6 shows that the FGP purchases the output from the contract producer for a price (Y-X) that does not include the IPP services value. This transaction is recorded as intermediate consumption in the use table.

5.98 The remaining value added ( $Z-Y+X$ ) originates from two kinds of activities of the factoryless producer: the IPP service (X), and the trade service (Z-Y). In case the trade related component dominates, one may wonder whether the company under consideration should still be classified as a factoryless goods producer. There are at least two important points to consider:

- When trade services dominate the net output (or value added) of the company under consideration, its identification as factoryless producer would disturb the classification proposal in Chapter 2 as this new class will capture companies that are more engaged in trade related activities than anything else.
- If it is decided to classify the enterprise under trade, the IPP service will become disconnected from manufacturing. Alternatively it will be recorded as an implicit element of the trade margin. This recording creates without doubt a deficiency in the accounts. This situation is reflected in Table 5.7.

**Table 5.7****The production account of a trader**

Supply table					Use table		
	Principal	Imports	Margin	Total	Principal	Consumption	Exports
Goods		Y-X	Z-(Y-X)	Z		Z	
Output of IPP services				0			
Output of margin	Z-(Y-X)		-Z+(Y-X)	0			
Total	Z-(Y-X)	Y-X		Z	Z-(Y-X)	Z	

5.99 The first argument is probably leading, since one should classify the enterprise according to its major activity, if it engages in more than one activity. Of course, this is under the condition that separate units for each of these activities cannot be identified which would enable establishing separate production accounts. This implies that for borderline cases a careful analysis of (1) IPP and (2) trade related service components of value added, or net output, is required to classify expected factoryless goods producers accordingly. When the principal is considered a FGP, its output at basic prices represents the full value of the product including the IPP service (Y), and the enterprise will be classified in a separate category under the relevant manufacturing industry according to the type of final goods produced. Again it should be emphasized that the output of the FGP reflects the entire good, including the contract producer's part, and not a trade margin.

5.100 When considered a trader the output of the principal represents a trade margin that implicitly includes the IPP service element ( $Z-(Y-X)$ ).

5.101 The trade related activities may include:

- a. Activities specific to the distribution of goods (e.g. (re)selling, packing, storage);
- b. Branding;
- c. Advertising;
- d. Franchising.

5.102 Following SNA 2008 categorisation of IPPs, the most obvious IPP related activities in the context of factoryless goods production are:

- a. Research and development;
- b. Mineral exploration and evaluation;
- c. Computer software and databases.

5.103 Although some argue that brands have properties similar to IPPs and branding is also a characteristic feature of factoryless producers, brands fall outside the SNA scope of fixed assets. Further, branding seems to be more closely related to trading than to manufacturing. Other categories of IPPs that fall inside the SNA scope of fixed assets could be brought into the picture as well (e.g. product design), if necessary.

5.104 A judgement should be based on those IPP related capital service flows (from R&D, software, artistic originals) that are actually embodied in the final good. The firms under consideration may also own IPPs created to manage the distribution process. However, such a distinction is not easily made.

5.105 It is imaginable that factoryless goods production includes mineral mining. For example, a principal may be responsible for mineral exploration and owning the natural resource, while local contractors are responsible for mineral exploitation and related activities.

5.106 The required decomposition of the 'net output', i.e. all cost elements excluding the purchase of the manufactured good, in an IPP related, and a trade related, component is not straightforward. But even when the company under consideration is beyond doubt identified as a factoryless goods producer, the trade service component still has to be identified and measured for computing its output at basic prices.

5.107 The most important step in this decomposition is calculating the capital service of the relevant IPPs on the balance sheet of the company under examination. The size of these capital services may give a reasonable indication of whether or not the company is indeed to be classified as factoryless goods producer. The residual income element may be allocated as trade margin.

5.108 The concept of capital services is introduced in Chapter 20 of the SNA 2008. The capital service represents the service flow of an asset to production. Conceptually a capital service should correspond to a capital rental value. This relationship is used in the first example (Table 5.5) where the IPP is rented out to the contract producer and where X reflects the IPP capital service fee.

Without the possibility of observing such capital related transactions, the capital service value can be derived from so-called age-efficiency and age-price profiles as used in perpetual inventory methods to calculate capital stock values and consumption of fixed capital. Ideally, perpetual inventory methods are developed in such a way that they provide fully consistent information on stock values, consumption of fixed capital and capital services. For a deeper understanding of the subject, reference is made to the OECD manual on Measuring Capital.

5.109 A supplementary step may be analysing the quality aspects of labour input. Dedicated R&D or ICT surveys may show that substantial parts of the labour input is actually involved in IPP development and related to IPP investment on own account. Substantive shares of high educated labour will usually indicate that employees are engaged in managing production chains rather than in trading.

5.110 More generally, there are two important indicators that mark the presence of a factoryless goods producer. Firstly, a trade margin that encapsulates the value of IPP related services will be substantially larger than that of a pure trader. Secondly, substantive ownership of IPPs, and R&D in particular, does not match very well with purely trade related activities, and this may indicate the presence of a factoryless goods producer.

5.111 It is possible that a factoryless goods producer obtains the R&D services of a dedicated R&D service provider. These services could be in the form of a purchase of an R&D asset or the purchase of R&D related capital services. This does not change the nature of the factoryless goods producer. One advantage of such a situation is that IPP related asset values or capital service values can be directly observed from market transactions.

5.112 For ‘true’ borderline cases a final judgement may be complicated by variability in the outcomes of the analysis over time. This may reflect reality as the relative size of trading and factoryless goods production in total output may vary over the course of several reference periods.

### **Country case study 5.7**

#### **Factoryless production of furniture**

A few years ago a former manufacturer of furniture, company X, closed down its production in country A. Production was transferred to various contract manufacturers all over the world. Company X remained responsible for design (the blueprints), testing of products, marketing and sale. The goods designed by company X, many of which are patented, have developed over the years. Present output includes chairs for children, other equipment for the nursery and prams.

Currently parts of the furniture and equipment are produced by contract producers all over the world according to the blue prints developed and owned by company X. Suppliers are chosen according to price, delivery reliability and quality. The different parts delivered by the suppliers are sent to logistics centres. From these logistic centres the completed product is subsequently sent to customers. Company X completely controls each of these deliveries. Almost all final output is shipped to customers outside of country A. Sales and related profits worldwide are reported in the business accounts of company X.

As recommended by ISIC Rev. 4 the NSI in country A classifies company X in its business register within retail and wholesale trade. However, determining the industry classification of a factoryless producer is not straightforward. A special feature in this case is that the raw materials as processed by the suppliers are not owned, while the produced parts as delivered to the logistics centres are

under ownership of company X. The activities of the logistics centres could be regarded as industrial processing, which would make company X a manufacturer. In any case, the intellectual property embedded in the products resembles a vital part of the production chain. As shown before, trading represents only a limited part of the economic activities carried out by the factoryless producer X.

## 5.5 A review of data sources

5.113 This section reverses the angle of the discussion on data requirements by reviewing the main characteristics of the most important data sources available to measure various aspects of global production. Rather than providing a sequence of methodological steps, as exposed in the former section, this section reviews particularly the potential of different data sources, providing the reader with some degree of flexibility in how these data sources are used in practice. This section also discusses some of the main conditions and requirements of these data sources in order to use them effectively in the context of global production measurement.

### Business surveys, manufacturing

5.114 Manufacturing surveys are typically directed at establishments with annual and sub-annual cycles. Keeping in mind that not all firms are engaged in any particular form of global production, there should be an assurance that the survey frame is comprehensive and includes such firms. In addition the sample size should be sufficient and with an effective sampling strategy, also for the purpose of simply identifying those companies engaged in any form of global production. A priori information, for example obtained from company profiling can be of assistance in identifying large companies engaged in any form of global production. Such companies would ideally be in the take-all portion of the sample. At the very least, they should be in the take-all portion of the annual survey, if such a survey is used to supplement and benchmark the quarterly survey.

5.115 As factoryless goods producers should, according to international guidelines at present, be classified under trade, as a special case of merchanting, they may fall outside the frame of manufacturing statistics, and are likely to be captured by trade statistics instead. It should nevertheless be emphasised that enterprises in the manufacturing industry may also be engaged in merchanting or factoryless goods production as part of their secondary output. Business surveys for the manufacturing industry are usually designed to collect information on trading activities (trade related turnover and trade related purchases of goods) in order to estimate trade margins. A split in domestic and foreign trade related sales and purchases may help to observe merchanting as secondary output.

5.116 So, in manufacturing surveys, there needs to be a means to identify total revenues associated with main output, aside from revenues obtained from:

- a. Carrying out processing services (i.e. processing fees) on goods subject to foreign ownership;
- b. Factoryless goods production, where the physical transformation is carried out abroad;
- c. Merchanting (as a separate category of turnover from trade).

5.117 Similarly, purchases of goods should preferably be subdivided into:

- a. Intermediate goods used for main (manufacturing) output;
- b. Purchases from contract producers (under a factoryless goods production arrangement) abroad;
- c. Foreign purchases of goods subject to trade.

5.118 The terminology used in surveys may be a point of concern. As mentioned, processing or outsourcing more generally, is often referred to as *custom work* in surveys. As these kinds of activities have been around for some time, it is likely that most manufacturing-based surveys would already have such a split. It can be that the wording associated with various forms of global production is cumbersome and possibly not clear to respondents and might benefit from a review.

5.119 It is particularly helpful if manufacturing surveys cover all purchases and sales of goods subject to each of these three global production arrangements, including sufficient detail on the characteristics of these goods (in terms of CPC). This information may help to make the required adjustments in merchandise trade statistics as discussed previously in this chapter.

5.120 Similarly it is recommended to add questions on (changes in) inventories of material inputs and (unfinished) goods held abroad, in relation to outward processing, factoryless goods production and merchanting. Business surveys are probably the only means to obtain information on inventories held abroad. The survey design should be such that the principle of economic ownership of inventories is leading, and not the physical appearance of inventories at a certain production location, particularly in cases where there is a difference between the two observation concepts. To be more specific:

- a. Inventories held abroad (due to e.g. processing abroad, goods sent abroad for repair, merchanting), but under ownership of a domestic principle, should be recorded in the balance sheet of this principal and thus in the balance sheet of the national accounts in which this principal is resident;
- b. Reversely, inventories held domestically, but are owned by foreign principals for similar reasons, should not show up in the balance sheets of the national accounts.

### **Wholesale and retail trade surveys**

5.121 As a first step it is advisable to profile those distributors engaged in either merchanting or factoryless goods production and make sure these companies are sufficiently covered in the survey. The size of their representation may determine whether adjustments in survey designs are required to cover the specific features of these companies appropriately.

5.122 As a second step it is recommended to classify those companies that are predominantly engaged in factoryless goods production under a separate class of 'traders', particularly because the businesses of these companies are very different from distribution. A future step may be classifying these companies under (a special class of) manufacturers, pending on the adoption of such recommendations in the international standards.

5.123 The coverage of merchanting depends on the extent to which reporting addresses foreign (trade related) purchases and sales, and inventories held abroad. Otherwise, if merchanting (or factoryless production) is considered sufficiently important, trade surveys may need to be adjusted to specifically capture purchases and sales subject to merchanting. There is probably no other source available to obtain this information. Goods subject to merchanting may remain completely unobserved in merchandise trade statistics. Sufficient detail provided in the classification of foreign purchased and sold goods is another precondition for recording the net export from merchanting in the national accounts and balance and payments.

5.124 The survey may also need to be adapted to capture inventories of goods held abroad, as a consequence of carrying out merchanting activities.

### **International trade in services surveys**

5.125 International trade in commercial services surveys (SITCS) are typically enterprise-based surveys, with details on service categories and probably also on industries and geography (countries and regions). Maintaining good coverage can be challenging as firms engaged in international service transactions are not always that easy to identify. Often these surveys are smaller in terms of sample size compared to business surveys covering total domestic production activity. Links to a centralized business register with a flag for international activity, based on information obtained from other surveys, can help to keep the SITCS survey frame and the applied sampling method up to date. More generally, such registers are equally important in bringing together and validating a wider range of survey results, including those of business surveys. A quarterly survey may be supplemented with a more detailed (in particular for geography) annual survey, which may be used to benchmark the sub-annual surveys.

5.126 The SITCS survey may not necessarily be geared to measure aspects of global production, such as processing fees, trade margins obtained from merchanting or the IPP flows inside global production chains. Surveys may require improvement in terms of coverage and design. In doing so, it will be essential to ensure adequate coverage of both service and goods producing industries as both can be engaged in international processing and merchanting. Any profiling related to the cross-border dimension undertaken in the case of the manufacturing surveys and distributive trade's surveys as well as their survey frames would be useful in this regard.

### **Merchandise trade statistics**

5.127 Merchandise trade statistics measure cross-border flows of goods. The national accounts/balance of payments required adjustments needed to move to a recording of international trade on the basis of ownership transfer have been discussed at detail in this chapter, including the use of 'nature of transaction codes' derived from custom's records.

5.128 So-called importer-exporter registers may help combining the usually few sources available for making the adjustments in merchandise trade statistics. Such registers help to establish the link between commodity trade data and business statistics. Various countries developed importer-exporter registers which may also be linked to the centralized business register. Tying the

aforementioned merchandise trade adjustments to firms in manufacturing via record linkages as well as linkages at commodity level can increase the accuracy and data confrontations and adjustments.

### **Foreign direct investment (FDI) surveys**

5.129 FDI surveys are also briefly discussed in Chapter 3. These surveys on inward and outward foreign direct investment are enterprise-based, or legal entity-based. The purpose of FDI surveys is to collect information on multinational enterprises' ownership structures. For both inward and outward FDI, it is typically possible to identify and isolate majority owned affiliates by industry. In fact, majority-owned foreign affiliates are the basis for foreign affiliate statistics.

5.130 Combining FDI statistics with other data sources may help to obtain a better understanding of parent-affiliate relationships in terms of their roles in global production chains, particularly when information on the nature of economic relationships (and transactions) between these affiliated companies is incomplete. For example, a majority-owned foreign affiliate engaged in manufacturing, and a principal parent with no production plants in the domestic economy, may nevertheless report significant purchases (abroad) of raw materials and sales of final goods (abroad), which may then be assumed to be processed by the foreign affiliate.

5.131 Tying information from FDI statistics on ownership structures into manufacturing surveys and, or, merchandise trade data will likely necessitate the use of record linkages. To do this properly, the FDI frame is preferably connected to, or based on, the centralized business register.

### **Foreign affiliate statistics (FATS)**

5.132 FATS contain two components: *inward* and *outward* FATS. Inward statistics on foreign affiliates represent those statistics describing the activity of foreign affiliates resident in the compiling economy. Outward statistics on foreign affiliates represent statistics describing the activity of foreign affiliates abroad controlled by the compiling economy. FATS cover both financial and non-financial industries. Variables collected within the FATS framework are e.g. turnover, value added, purchases of goods and services, R&D expenditure, personnel costs, number of employees, gross investment in tangible goods and international trade.

5.133 FATS requires that international trade data is somehow linked to the business or enterprise register. In this regard the FATS framework is already very valuable for improving the quality of data obtained from MNEs. Perhaps more importantly, FATS may specifically focus on trade in goods and services between affiliated companies in different countries. This part of the FATS may only be obtained by carrying out supplementary surveys.

5.134 The Eurostat (2007) guidelines explains that intra-group trade transactions may be subject to transfer pricing, a fact that companies are unlikely to be transparent about. Nevertheless, FATS may help to identify transfers of goods subject to processing, or IPP related intra-group transfers, particularly when dedicated supplementary surveying is done to obtain these pieces of information.

## International data comparisons

5.135 For the largest and most complex enterprises the issue of data confrontations at national level are discussed in detailed in Chapter 6. Attuning survey designs and combining outcomes may be the obvious way to optimize coverage aspects of global producers in a concise way and at minimum cost and response burdens.

5.136 The increasing complexity of global production chains and MNE structures underlines the importance of international data confrontations. Such forms of cooperation may entail:

- a. *Alignment of business registers.* A clear initiative is the EU framework on Modernization of European Enterprise and Trade Statistics (MEETS), a cooperation project that started in 2008 to establish an inventory on the current implementation in the member states and to prepare guidelines for a more consistent data system. One of the key features is the development of a EuroGroups register. Another important objective is to develop a methodology for measuring global value chains and linking of micro-data on international trade and business statistics. This project may not only lead to further harmonisation of register designs, units and survey designs but may particularly be helpful to address also issues related to global production.
- b. *Alignment of approaches to measuring global production.* There is likely a role for the international organisations on this front, for example by providing a platform for regularly exchanging methods and identifying best practices, also based on the international comparisons of country results.
- c. *Alignment of international trade statistics.* Several so-called mirror exercises have been carried out at bilateral or multilateral level to adjust for asymmetries in international trade statistics. Globalisation makes such analyses more relevant than ever and such exercises may particularly focus on intra-company flows of goods, services and IPPs in particular. One obstacle to such efforts is that legislation may exist in some jurisdictions that restrict the amount of information that can be exchanged with compilers in other countries. Another limitation may be that such an exercise is usually very resource demanding. Nevertheless, processes could be sought to facilitate this kind of work.

## 5.6 Conclusions and recommendations

5.137 This chapter discusses the measurement aspects of goods sent abroad for processing, merchanting and factoryless goods production by reviewing the required data items and associated adjustments in source statistics. Each of these global production arrangements require adjustments and additions in existing data collection systems and the need for the changes may be amplified by the on-going globalised dispersion of production chains. Yet these measurement challenges may not easily match the ongoing attempts of NSIs to reduce costs and respondent burdens.

5.138 The recommendations in this chapter are summarized as follows:

- a. One of the biggest challenges is the required adjustments in merchandise trade statistics for their use in the national accounts and the balance of payments. Sufficient detail in nature of transaction codes is often not available, nor sufficiently reliable, to make the required adjustments. In these cases it is recommended to add extra data items to business surveys, at least on annual basis, needed to observe the international flows of goods related to processing (or merchanting), preferably in close correspondence to questions about processing fees paid to, or received from, foreign companies. A particular concern is the estimation of exports of goods directly following processing. Without this information, corrections in merchandise trade statistics may be wrong and this will disturb the trade balance.
- b. It is quite possible in some countries that available customs information is not fully utilized in the merchandise trade statistics. Some of this information may already exist on available customs fields that are not fully captured or ignored for merchandise trade statistics purposes. In other words, existing but non-tabulated or analysed fields might be able to provide important information for adjustment purposes. This might involve additional efforts by compilers as well as negotiations with customs agencies for access to additional records on customs documents. The ultimate goal is to have trade declaration documents that would allow the compilation of data both on shipment of goods and economic transactions.
- c. The transactions of goods under merchanting could either be observed by making corresponding adjustments in the business statistics of wholesale traders (asking for the purchases and sales of goods under merchanting), or in the international trade in services statistics. The minimum data requirement is to measure at least the trade in services connected to merchanting.
- d. When data sources are incomplete, or insufficiently reliable, data validation is recommended by bringing together, and reconciling, the results from business surveys, merchandise trade statistics and the international trade in services statistics, preferably on the basis of an integrated business register, and were needed at the individual enterprise level. This would be supplemented by the balancing of the supply-use tables.
- e. The value of processing fees, paid or received, should be observed from business surveys, or the international trade in services. The indirect calculation of these fees as the difference in the values of the goods before and after processing is not recommended as this is generally expected to give low quality results. It could be used, however, as a validation tool or to extend the result to full coverage of the activity.
- f. The design of business surveys should be such that inventories held abroad are explicitly captured. A split between domestic and foreign held inventories is quite helpful.

- g. The identification of actors engaged in merchanting or factoryless goods production may require special attention and methods to detect such cases are highlighted in this chapter.
- h. The activities of expected factoryless goods producers should be examined to decide whether these are genuinely production related (which means the observed company is indeed a factoryless goods producer) or predominantly trade related (which means the company should be considered a trader). The required methods to make this distinction are discussed in this chapter.
- i. The exchange of data between NSIs may help to complete the picture of companies and industries engaged in each of the discussed forms of global production, and is therefore recommended.

## Chapter 6

### Large and complex enterprises units

#### 6.1 Introduction

6.1 The Guide “The impact of globalization on national accounts”, published in 2011, concluded that the activities of large multinational enterprises (MNEs) should be examined case by case, in close cooperation with statisticians working in relevant statistical domains such as Industry and Services Statistics, Balance of Payments (BoP), Prices etc. Some national statistical institutes (NSIs) have established organizational units to examine MNEs and other units that are important for the quality and consistency of statistics.

6.2 Consistency analysis is a practical tool for quality assurance. It includes collecting data from different sources and comparing them in a systematic way. Consistency means that data from different statistics fit together and provide a coherent picture of developments in the economy.

6.3 Organizational units, responsible for consistency analysis, are called large and complex enterprises units (LCUs). The work done by LCUs is crucial for ensuring that the data of large corporations is incorporated coherently across economic statistics. The above mentioned Globalization Guide presented case studies of LCU work in Finland, Ireland, Netherlands and Sweden as annexes of chapter 2.

6.4 The Task Force on Global Production conducted a survey to get a better understanding of the organization of work and the type of analyses carried out by LCUs. The results of this survey will provide statistical offices with a possibility to identify best practices across countries. Some of the initial results were discussed at the meeting of the Group of Experts on National Accounts in April 2013.

6.5 The survey was sent to 14 countries where consistency work had already started as far as the Task Force was aware. Countries were asked to fill in the questionnaire attached in the Annex. In total, 10 countries replied: Canada, Czech Republic, Finland, France, Hungary, Ireland, Netherlands, New Zealand, Norway and Sweden. Czech Republic and Norway replied that they do not have an LCU. New Zealand also reported not having a dedicated LCU, but provided a summary of their work related to surveying and dealing with large and complex enterprises. The work is distributed across the organisation. Their Integrated Data Collection (IDC) unit conducts relationship management and ensures supply of data from large units, but does not currently contribute to data analysis or consistency work. However, since this practice is in many ways similar to those of LCUs, for simplicity the work carried out in New Zealand is reported together with the countries that have established an LCU.

6.6 This chapter focuses mainly on the findings of the survey. It first provides a brief background and considers the reasoning behind the consistency work. Section 6.3 presents the results of the survey, including a discussion of the organisational aspects, human resources, use of different data sources, selecting the target population and managing respondent relationships. The section then continues by considering the challenges of data reporting, data linkage and data exchange and the

process of solving inconsistency issues. It also touches briefly on issues other than globalization that cause data inconsistencies since these are part of the focus of the LCUs. These other issues include the use of different statistical units and definitions, and differences in data processing across statistical domains which may lead to an incomplete or inconsistent picture of the economy. The chapter also presents how LCUs examine the different cases of global production arrangements according to the typology presented in chapter 2. The chapter concludes by highlighting some important country comments and giving recommendations for dealing with large and complex enterprises in section 6.4.

## 6.2 Background

6.7 The impact of MNEs on national accounts and balance of payments statistics is substantial. This is especially true for open and globalized economies where the importance of international trade is large, and where a relatively small number of MNEs accounts for a major part of total output and value added of national economies. For this reason, MNEs are generally included in most surveys carried out in the area of economic statistics. This means that almost all of the business and economic surveys are affected in some way by the activities of MNEs.

6.8 For example, in Sweden the 50 largest enterprises accounted for almost 30 per cent of non-financial enterprises' contribution to GDP in 2005 (see Eriksson 2008). Data on the largest enterprises is, thus, critical for improving the quality of economic statistics. That is why LCUs also concentrate mostly on MNEs. For instance, in Ireland all LCU client enterprises are MNEs and in the Netherlands at least 90% of the 320 enterprise groups that the LCU deals with are MNEs or part of an MNE. The scope of the LCU work account for some 40% of the turnover, 35% of the value added and 20% of the number of persons employed of all non-financial enterprise groups in the Netherlands.

6.9 International tax considerations are very important for MNEs and may change the way MNEs organize their activities. Sometimes, although physically nothing changes in the production of goods, the way the company reports on its activities may change and influence statistics.

6.10 One of the challenges, faced by statisticians, is that enterprises do not always account for their financial performance by physical establishment or by production unit as defined by NSIs. Consequently it is quite a challenge to collect data from MNEs on a country by country basis, not to mention by establishments within a country. Enterprises may account for their financial performance in ways that fit with their own requirements, such as geographical or functional divisions, type of good/service or class of customer. In general terms the economy has evolved to being more knowledge-based, where outsourcing and offshoring expand the supply chains to new markets making the MNEs more cost effective. Thus while the business world has evolved, the requirements for statistical data collection have not really changed. (Vinette 2008)

6.11 In view of these developments, already in the early 1990's many NSIs started considering how to counter the difficulties experienced in compiling national accounts, especially in measuring the activities of MNEs. This work took many different shapes: dedicated contact persons to provide large enterprises with a single contact point in the NSI for all surveys, networks of specialists or working groups within the NSI or the statistical system to discuss and analyse the data and the related inconsistencies, MNE coordinators or separate units to conduct consistency analysis and guide data collection and editing in the NSI.

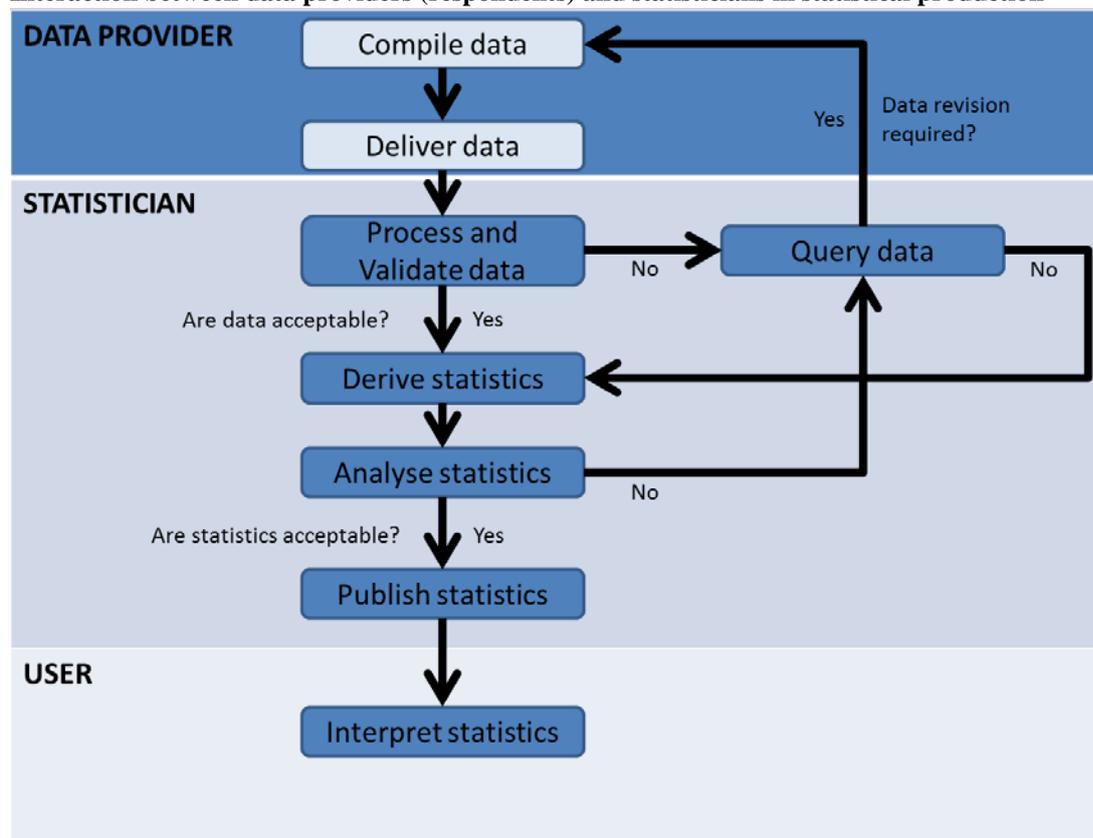
6.12 Several NSIs have realised that a more proactive dialogue with important respondents can improve the large enterprises' understanding of the statistical data requirements. A study conducted for the United States Census Bureau identified the following areas for improving respondent relationships (Marske, Torene and Hartz 2007):

- It is difficult to keep track of frequent company reorganizations and changes of contact information across multiple survey programs.
- Businesses place statistical surveys after other reporting responsibilities such as internal and stockholder financial reports, and tax and regulatory agency reports.
- Enterprise respondents would like to receive more information about the survey, including advance notice of the survey and real time responses.
- Many enterprises would prefer having a single point of contact at the NSI and in the enterprise to streamline communication.
- Respondents are unaware of how survey results are used in the statistical system.

6.13 In addition, some statistical concepts should be better explained for the respondents in the data collection forms, and the NSIs' data collection strategy should be fine-tuned especially for large and complex enterprises.

6.14 The process of supplying data to NSIs is complex (see figure 6.1) and can be costly for respondents in terms of staff time and required system changes. Because respondents have an incentive to minimise the time and resources spent fulfilling data requests, NSIs should try to make their work easier. Providing good support to the important respondents can reduce the need to do additional data queries as it can ensure that high quality data are delivered in the first instance. Ways to minimise response burden and misunderstandings include regular contacts between the NSI and the respondent, involving respondents in the design of new surveys, getting to know more about the respondent's business, communicating data requirements concisely and clearly, allowing for the possibility of customised data supply and providing timely support to the respondent. These are all tasks assigned to LCUs. As a result, after being included in the scope of work of LCUs, respondents have reported a sense of decreased response burden.

**Figure 6.1**  
**Interaction between data providers (respondents) and statisticians in statistical production**



Source: Reserve Bank of New Zealand

6.15 The main tasks of LCUs are to manage the relationships with the key providers of data, i.e. the large and complex enterprises, to achieve better coherence and quality of data. The target is to provide a coherent picture of the economy through statistics by concentrating efforts on the most important respondents and their data.

6.16 Providing effective support to respondents is not costless. It not only requires more external cooperation with the respondents but also increased activity in collaborative work among different subject matter experts in the NSI. Although in principle the same services should be available to all respondents at request, the NSIs cannot invest the same amount of time to supporting all of them. The investment of staff time needs to be prioritized to those respondents that experience the largest challenges in providing data and to those that have a most significant impact on the quality of statistics.

6.17 While the problems related to globalisation are a driving factor for consistency work, inconsistency may also arise due to other reasons. The LCUs, therefore, typically pay attention to differences in statistical units and definitions applied across statistical domains, and to unnecessary deviation from common tools and methods in data processing.

### 6.3 Operation of the large and complex enterprises units

6.18 The following subsections focus on the findings of the survey. They generally follow the structure of the questionnaire (see Annex), which included five groups of questions covering

organizational aspects, coverage of data sources, operational aspects, the typology of global production arrangements, and specific country experiences. In certain instances additional detail is introduced to highlight specific themes, such as human resources or respondent relations. Each subsection below starts with a paragraph referring to the survey questions covered.

6.19 As the survey was sent to some countries only, it does not give a complete picture of LCU activities in the NSIs around the world. This is why more focus has been put on describing the actual practices rather than reporting the numeric country responses. In several cases, countries' replies were not strictly comparable regarding the scale or units in which they could provide information. However, some illustrative charts and tables have been used where possible.

## **Organizational aspects**

### ***Organizational arrangements***

6.20 The survey explored the kind of arrangements statistical offices have made (or are planning to make) to deal with large and complex enterprises (Question (Q) 1.1). It asked countries to report about any dedicated LCUs that they have created, and where their activities are located in the organizational chart (Q 1.2).

6.21 Seven out of eight countries that replied to the survey have created an organizational unit to deal with large and complex enterprises. In Canada, France, Hungary and the Netherlands LCUs are independent units located together with business statistics and in Finland it is located with the business register. Ireland has placed their LCU directly with national accounts. Similarly, national accounts are actually in the same department with the LCU and business statistics in Canada, France and the Netherlands. The LCU is part of a department for centralized data collection in Sweden. In New Zealand the integrated data collection unit carries out tasks in respondent relationship management and ensuring supply of data from large units, while other LCU-type work is distributed throughout the organisation.

6.22 Organizing consistency work in the form of LCUs has certain advantages, for instance:

- a. Complex enterprises become clearly a focus and responsibility of the LCU, which may allow for having a single contact point and greater flexibility in data provision for the respondent.
- b. Data from the different surveys are accessed and compared across statistics at an early stage.
- c. Changes in the data can be discussed among statisticians, and once agreed, can be solved in a consistent way across statistics.
- d. Individual statisticians know whom to contact when experiencing challenges with large and complex enterprises.
- e. Greater critical mass of specialist skills and expertise becomes available in the NSI.
- f. Possibility to standardise the design and development of data collection functions across the organisation and thus create efficiencies.

6.23 All countries recognised efficient cooperation and communication within the NSI and with respondents as an important element of successful consistency work. Instead of creating a specific unit, some NSIs have created a working group or a network of experts comprising staff from several departments of the NSI, regional offices and other producers of official statistics. Quite often, this kind of an arrangement may also complement the LCU work. For example in addition to the LCU, Hungary set up a network of experts that includes a representative of each of its seven regional offices and two working groups. One working group consists of experts from business statistics, national accounts and external trade statistics, and the other of experts of the NSI and the central bank.

6.24 In the survey, most NSIs called for exchange of experience on organizing LCU work. In this regard, the network of the European Statistical System (ESSnet) on profiling has been very useful. The ESSnet on profiling focuses on globalization in the analysis of complex and large enterprises, and aims to provide a better understanding of globalization and global production chains. The confidentiality rules of the EuroGroups register (EGR) allow data sharing among the members of the ESSnet. Otherwise, in most countries legislation restricts data sharing even with other producers of official statistics both nationally and internationally. This limits the opportunities to collaborate on the analysis of large and complex enterprises. Canada, however, mentions that their LCU also reconciles international trade data in cooperation with the NSIs of their biggest trade and investment partner countries.

6.25 The differences across countries in consistency work are partly explained by the way statistical production is organized. For example, balance of payments and merchandise trade statistics are not always compiled by the NSI. These statistics are especially important for the consistent treatment of globalization and MNEs' activities. Thus, good cooperation between the NSI, providers of administrative data, such as tax authorities, and with the other producers of statistics, for example the central bank and customs office, is crucial for data quality and consistency. In some countries this cooperation is based on ad-hoc contacts, whereas others organise regular meetings. Restrictions of data exchange among producers of official statistics cause challenges nationally, and in these cases cooperation is limited to macro level issues only.

### ***Human resources***

6.26 The survey asked for an estimate of working time annually spent in the LCUs on dealing with large and complex enterprises measured in full time equivalents. For comparison, the same estimate was asked for the entire statistical institute (Q 1.3). The NSIs were requested to allocate the LCU labour capacity to different activities, such as surveying, data analysis (imputations, data adjustments), profiling of enterprises, company visits, coordination or other activities (Q 1.6). NSIs also provided information on the required staff skills and competencies (Q 1.4), and whether they consult experts from outside the NSI such as from central banks or tax authorities (Q 1.5).

6.27 Among the respondents, the average size of the LCUs was between 0.2-0.4 per cent of the total staff of the NSI. In Finland and Hungary the resources allocated to LCUs are about 4-5 staff years in full time equivalent units (FTEs). A similar amount is used in LCU type of work in New Zealand. Two countries, the Netherlands and Sweden have created somewhat larger units in relative terms 1.5 per cent (30 FTEs) and 0.7 per cent (10 FTEs) respectively. Canada has allocated 18 FTEs to their LCU, France 12 FTEs and Ireland 10 FTEs.

6.28 The amount of time spent dealing with large and complex enterprises, in reality is larger than what is reported in this survey. Plenty of time is invested in this work also in the statistical production units, but is usually not measured.

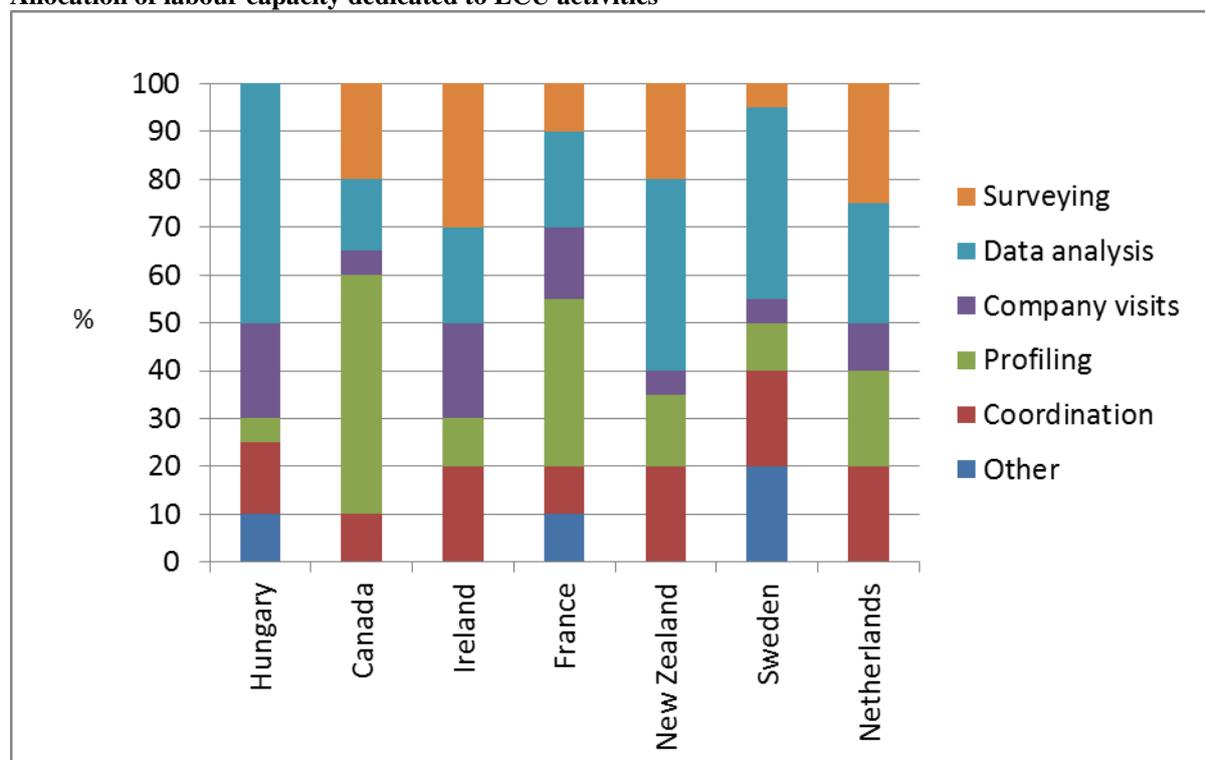
6.29 The tasks of LCUs vary across countries, but the following are most often identified:

- a. **Surveying** and monitoring the data collection process to identify current and forthcoming problems in data provision. Participating in drafting instructions for respondents and common and/or tailored tools for surveying.
- b. **Data analysis** (imputations, data adjustments) to solve problems related to large and complex enterprises arising in statistical production. The aim is to improve coherence and reduce the need for ad-hoc data editing in the longer term.
- c. **Profiling enterprises** is defined in the “Business Registers – Recommendation Manual” (Eurostat, 2010) as “a method to analyse the legal, operational and accounting structure of an enterprise group at national and world level in order to establish the statistical units within that group and their links, and the most efficient structures for the collection of statistical data”. Profiling helps to achieve consistency over statistical domains and to collect more relevant data for the business register and other statistics through economically meaningful units instead of artificially created administrative business units.
- d. **Coordination** involves providing a contact point between the statistical office and the respondent. The coordination task is two-fold involving both communication of the statistical needs to the enterprise, and harnessing expertise and providing learning opportunities within the office about changes in the enterprise and their treatment. **Visiting companies** is a way to establish a dialogue and start building relationships with large respondents. The significance of the enterprises’ data for statistics is typically explained during company visits. This enables better understanding of the data requests and personalises the process. Knowing the enterprise, its business and organisation, and being updated on changes in the enterprise helps to solve data problems more efficiently. Knowledge of the enterprises’ accounting systems, administration and their capacity to provide data may be helpful as well.
- e. Other tasks include for example **development of standards** and tools which can create efficiencies and help to improve consistency. This task requires continued re-evaluation of the points in the statistical production process where the LCU can best contribute to the quality of statistics.

6.30 An analysis of the labor capacity dedicated to different activities of LCUs shows that they are quite different across countries. In some NSIs the LCU is not very involved in surveying while in others the share of time used in this task is 20-30 per cent. Time used in data analysis (including coherence analysis) varies from 15 to 50 per cent. Profiling is also a key activity for example in Canada where it takes up to 50 per cent of the LCU working time. Yet, the average time used in profiling in the other countries is about 15 per cent. Visiting enterprises takes 5-20 per cent of the

working time, and coordination of work around 10-20 per cent. On average, most of the time is allocated to coordination, data analysis and profiling. (See figure 6.2.)

**Figure 6.2**  
Allocation of labour capacity dedicated to LCU activities



6.31 Some NSIs focus on respondent relationship management and the steady supply of the requested data. They plan to extend the work more towards profiling and maintaining consistent data through the EuroGroups Register. In New Zealand, the LCU work is currently mainly focused on respondent relationships, but will engage more substantially in business profiling and data quality checking in the future.

6.32 Successful operation of LCUs requires a good combination of specific skills and competencies. Countries listed the following as important skills for the LCU:

- Good **communication** and interpersonal skills for dealing with the representatives of large businesses.
- Proper knowledge of **accounting** and business economics with insights into how and why MNE groups organize their operations.
- **Understanding of economic statistics and surveys**, for instance, how the collected information fits together and is used in statistical production throughout the organization. Broad experience in economic statistics would provide such understanding.
- **Subject matter expertise on particular industries**, commodities and services produced.

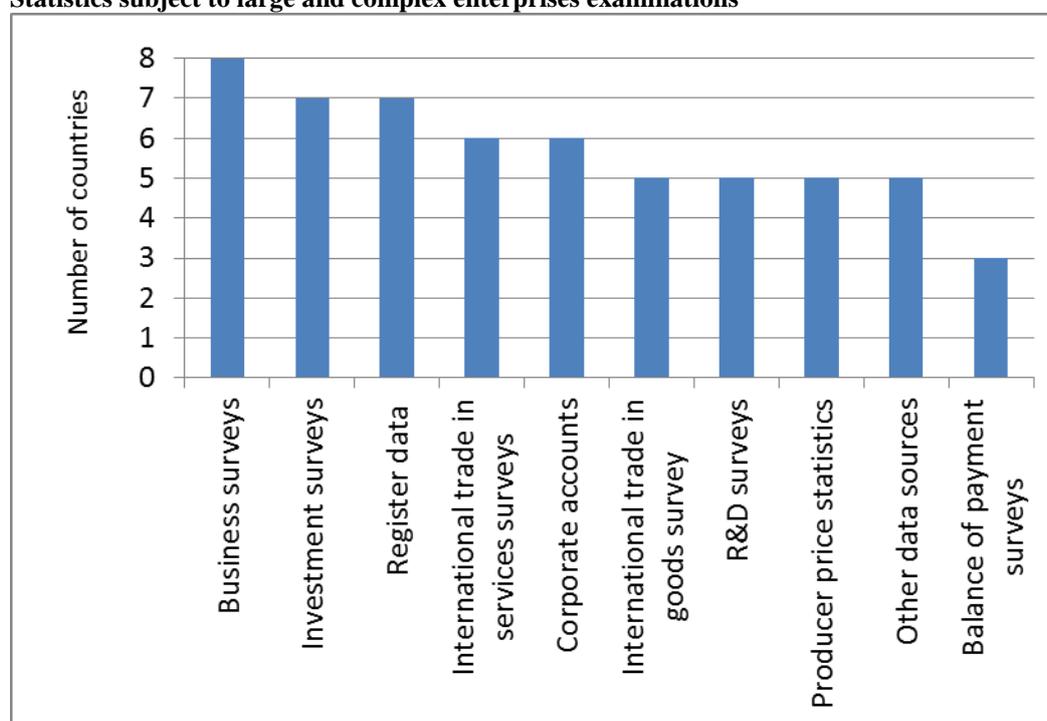
- Good **analytical skills** for making conclusions on the data.
- **Solid technical skills** for data mining and using different tools and software for combining data from various databases.

### Coverage of data sources

6.33 The survey requested that the countries sum up the various statistics that are subject to LCU's examinations (Q 2.1), and asked to specify what kind of registers were used as data sources(Q 2.1.h). The frequency of analysing the different data sources was also explored (Q 2.2).

6.34 Various statistics are used as a source of data to examine large and complex enterprises (see figure 6.3). All countries that responded to the survey reported using business surveys for consistency analysis. In addition, all except one country rely on register data and investment surveys. Register data used includes the business register, enterprise groups register, EuroGroups register, different tax registers and customs registers.

**Figure 6.3**  
Statistics subject to large and complex enterprises examinations



6.35 The enterprise group register and the EuroGroups register are often an integrated part of the business register. The structures of enterprise groups they record are a very useful source of information for the LCU work.

6.36 Most of the countries also analyse data on international trade in services and corporate accounts. Five countries reported using the survey of international trade in goods, the research and development (R&D) surveys and producer price statistics.

6.37 Use of data from the balance of payments surveys was mentioned by three countries only. This probably reflects the fact that the balance of payments is often compiled by the central bank. NSIs typically use the data they collect themselves or the register data sets they have in their possession.

6.38 Five countries mentioned using other data sources for consistency work. These included business outlook, statistics on the production of manufactured goods (PRODCOM), specific surveys such as Information and Communication Technology (ICT) surveys, enterprises' quarterly and annual reports and balance sheets of enterprise groups. Furthermore, New Zealand explained that the structure of their business demographics, where large units dominate many industries, mean that large and complex enterprises are significant in all surveys and statistics. In Canada, the LCU is focused on business surveys only, but may examine other data sources on an ad-hoc basis. France has plans to include data on international trade and foreign affiliates statistics (FATS) in the analysis.

6.39 The LCU staff analyses these data sources usually on a quarterly and annual basis depending on the frequency of the data in each data source. Two countries also analyse short-term statistics on a monthly basis. More careful analysis is usually carried out annually when all datasets are available. France also benchmarks monthly and quarterly data on large and complex enterprises with annual statistics.

## **Operational aspects**

### ***Population of large and complex enterprises***

6.40 The population of large and complex enterprises (or enterprise groups) is typically determined and maintained according to a certain criteria. The survey explored how the target population of the LCU is defined (Q 3.1.a) and how many enterprises and enterprise groups are included (Q 3.1.b). Countries were asked to evaluate how important measurement problems related to globalization were taken into consideration when deciding whether or not an entity should be included in the LCU group (Q3.1.c).

6.41 The LCU aims to target the most important and the most challenging respondents that may have a serious impact on the quality of national accounts and other statistics.

6.42 The criteria for identifying large and complex entities comprise measures of size, complexity and significance of the enterprise or enterprise group for data collection.

- Size is measured by some of the following variables: gross value added, turnover, annual income, value of production, balance sheet total and/or number of employees.
- Complexity is assessed by the number of layers in the enterprise group structure, number of enterprises in the group, and complexity of operations by industry or geographical area.
- Significance for data collection means selecting the most important respondents among businesses i.e. those who have problems in data provision, to whom a large number of questionnaires is sent, whose response performance needs improvement or whose enterprise group is very dominant in a certain industry.

6.43 Some countries mention using profiling programmes or algorithms to calculate a “complexity and size score” based on a combination of the parameters listed above. For example, Canada ranks enterprises on the business register based on the size of the enterprise in terms of revenues generated and the complexity of the enterprise in terms of its operations by industry and by geography.

6.44 Usually the final list of enterprises is agreed based on both data analysis and discussions with the subject matter units and the LCU. Often enterprise groups are added at the request of national accounts or business statistics departments, because they cause challenges in statistics production. Statistical departments are also asked to identify any significant reporting issues for selecting enterprises to be included in the LCU’s work programme.

6.45 NSIs update the list of large and complex enterprises with varying frequencies: from quarterly updates to a timeframe of a couple of years.

6.46 The number of enterprises or enterprise groups handled by the LCUs depends on the size of the economy and on the share of value added created by the rather small number of largest enterprise groups. The number of enterprise groups handled by the LCUs varies across countries from 15 to more than 320 (see table 6.1).

**Table 6.1**  
**Target populations of LCU work**

	enterprises*	enterprise groups
Hungary	1000	
Canada	320	
Finland	350	15
Ireland		70
France		100
New Zealand	1800	110
Sweden	2000	50
Netherlands	2400	320
Average	1312	111

\* domestic enterprises

6.47 The largest and most complex enterprises are analysed more intensively, while the rest may be analysed more or less automatically. For instance, France profiles intensively around 100 large and complex enterprise groups. The medium-sized groups are profiled lightly (about 2000 units) and small groups automatically (about 40 000 units).

6.48 Countries report that challenges related to globalization are a high priority when determining the target population of large and complex enterprises. What matters for the selection phase is the complexity of the enterprise, not what is causing it, but often the most complex cases belong to multinational enterprises. The LCU work usually focuses on the domestic enterprises. In some cases the units abroad have to be taken into account as well. Sometimes the objective of the work is to get a good understanding of the production process of an enterprise group, rather than mapping all its global production structures.

## ***Respondent relationships***

6.49 The NSIs were asked if, in their view, company representatives consider centralized surveying and having one contact person in the enterprise feasible and desirable (Q 3.2.a). It was also inquired if customized survey forms or survey methods are used for large and complex enterprises (Q 3.2.b), and how the respondents are consulted in setting up these customized surveys (Q 3.2.c). Finally, the NSIs were asked if electronic surveying methods are used, for example based on extended mark-up language (XML) or extended business reporting language (XBRL) (Q 3.2.d).

6.50 One argument in favour of respondent relationship management by LCUs is the possible decrease of response burden. Having only one contact person at the NSI who knows all the surveys sent to the enterprise makes the work easier for the respondent and is supposed to increase the quality of data received by the NSI. For this reason in Ireland the LCU became, among its other tasks, a “one stop shop” for MNEs in all their dealings with the NSI.

6.51 Similarly, directing all surveys to one focal point in the enterprise may release time and attention of other staff. The usefulness of having only one contact person depends among other things on the structure of the internal reporting system of the enterprise and on the way they have organized their data management. For issues related to respondent relationships, the enterprises normally appoint one dedicated contact point. Current country experience shows, however, that often enterprises direct different questionnaires to different persons. Nevertheless, it seems that the majority of large enterprises would prefer that statistical information be managed by one central contact at the NSI. At the moment, NSIs mainly offer a single contact point only if a specific arrangement has been made with the enterprise or the enterprise group in question.

6.52 Usually, the contact person at the respondent’s end needs several dedicated persons in different departments as “subcontractors” in data provision. In rare cases the NSI sends all surveys to one contact person at the enterprise group who then distributes them within the group. Some enterprises prefer centralization by theme, for example to direct all surveys regarding human resources and administration to one person.

6.53 It seems that tailored questionnaires are quite rarely developed for MNEs. Canada, New Zealand and Sweden mention that a customized reporting form may be developed for some enterprises only if deemed useful during negotiations with them.

6.54 A couple of interesting examples of respondent centric data collection forms were reported:

- Ireland issues three electronic forms - monthly, quarterly and annual. The forms are tested with the enterprises. The forms cover all the variables required from the respondent at each frequency and thus eliminate duplication of surveying.
- In France each profiled enterprise group may receive a tailored structural business statistics survey form. To get started, though, they need to experimentally fill in the tailored survey for the duration of one year, while their legal units still answer to the regular survey forms separately.

6.55 Some other NSIs also reported in the survey on their willingness to provide customized questionnaires, but so far practical limitations have prevented wider application of tailor-made approaches.

6.56 Countries reported that customized forms should always be developed in close cooperation with the respondent and different experts in the enterprise, including consultations with subject matter personnel at the NSI. This usually requires organizing a visit to the enterprise for finalizing the questionnaires, and testing of data collection forms before use.

6.57 Electronic data reporting provides a good platform for customizing questionnaires. Several countries have developed or are currently introducing electronic tools for data reporting. They vary from questionnaires based on excel sheets to more complicated XML-based web applications. So far no country is using XBRL, but some experimenting is ongoing on behalf of Eurostat.

### ***Conceptual challenges of data reporting***

6.58 The survey explored the role of LCU activities in improving data quality. NSIs reported if they believe that respondents generally understand the concepts of “domestic economy”, “residency” and “economic ownership”, and how these concepts may relate to the information available at the corporate level (Q 3.3). The countries were asked which data sources are used when measuring for example industrial processing, merchanting, economic ownership of goods, inventories or assets held abroad? How do they overcome the conceptual differences between international trade in goods and national accounts? (Q 3.4) Does their analysis also include R&D: production, capital formation and international trade? (Q 3.5)

6.59 Some of the concepts used in data collection are complex and the related data may be difficult to collect. As MNEs are often engaged in merchanting and processing as part of global value chains, their activities constitute at least the following challenges for statisticians:

- Distinguishing between activities that are resident and non-resident in a particular economy.
- Detecting and recording merchanting activities where the actual goods do not cross the compiler’s frontier.
- Detecting movements of goods for processing abroad to be excluded from international trade in goods statistics because there has been no change of ownership.

6.60 As discussed in Chapter 3, the concept of ownership used in the International Financial Reporting Standards (IFRS) and the United States Generally Accepted Accounting Principles (US GAAP) has many similarities with the SNA concept of economic ownership. Yet, it is among the concepts that are difficult to understand and apply in practice, similarly to the concept of residency. Global organisations do not need to measure “domestic” production for reasons other than to fulfil the needs of official statistics.

6.61 Generally, the respondents understand the main concepts used in statistical data collection quite well. However, often there is a need to align the concepts to the language of the enterprises and business accountants. Data quality can improve if NSIs explain how the concepts fit the enterprise in question and its activities and characteristics. Regardless of good documentation, there may be cases

where the availability of information at the enterprise according to the desired statistical breakdown is simply restricted due to the limits of the enterprise's internal reporting system.

6.62 Possible misunderstandings lead to poor data quality and inconsistencies between statistics. To avoid misunderstandings of important concepts, efforts should be put into drafting clear and concise definitions for variables including practical examples to be given in the instructions that accompany questionnaires. Respondents need direction to understand the difficult concepts correctly. To this end, statisticians choosing the concepts and carrying out surveys should study what kinds of data are available at the corporate level.

6.63 Activities such as industrial processing and merchanting are among the special measurement challenges that LCUs need to tackle. The main source for detecting these activities is confrontation of data from structural business statistics, surveys on international trade in goods and services, PRODCOM, the monthly survey on turnover for manufacturing and value added tax (VAT) data.

6.64 For instance, since 2008, the French structural business statistics survey differentiates between five types of sourcing in manufacturing:

- a. Products bought or processed by a sub-contractor supplying the inputs.
- b. Own products processed by a contractor on material supplied by the surveyed business.
- c. Products produced in own factories (based on own concept).
- d. Products produced in own factories (not based on own concept).
- e. Products processed as a sub-contractor (manufacturing service).

6.65 This breakdown does not yet split between domestic and foreign processing, but the possibility to do so is currently studied. France also reported about the risk that data on the legal unit level become available late and is therefore less significant from an economic point of view. These data are often no longer used by the management of the enterprise. Instead they are purely administrative and fiscal.

6.66 NSIs report difficulties due to the conceptual differences in the treatment of the change of ownership principle between merchandise trade statistics and national accounts. Some NSIs are carrying out research and bridging the two statistical data sets. Analysis of data from different surveys is important in order to link trade in goods and production statistics to the national accounts. LCUs can help to identify and solve any significant or unintended conceptual differences between these statistics.

6.67 One of the major problems related to the treatment of globalization is the lack of data sources for measuring economic ownership of goods, inventories or assets held abroad. One country reports using survey data for this purpose, and one reviews quarterly and annual company reports for the related information. Additional surveying may be needed in the future to get more information on these MNEs' activities.

6.68 The survey shows that analysis of large and complex enterprises does not generally extend to data on R&D production, R&D capital formation and international trade. The LCUs seem to deal with

R&D questions to a limited extent. LCUs assess royalty flows and business expenditure on R&D only in few countries. The Netherlands explains that the comparison of the R&D data from the annual production statistics with the data of the R&D survey is difficult for two reasons:

- a. In the production survey only the costs of R&D by third parties are included, so the possibilities to confront data from different sources are very limited.
- b. The R&D survey is based on cash flows expenditures, whereas the production survey measures expenses recorded on an accrual basis. These two recording concepts do not necessarily match in terms of timing.

### ***Data linkage and exchange***

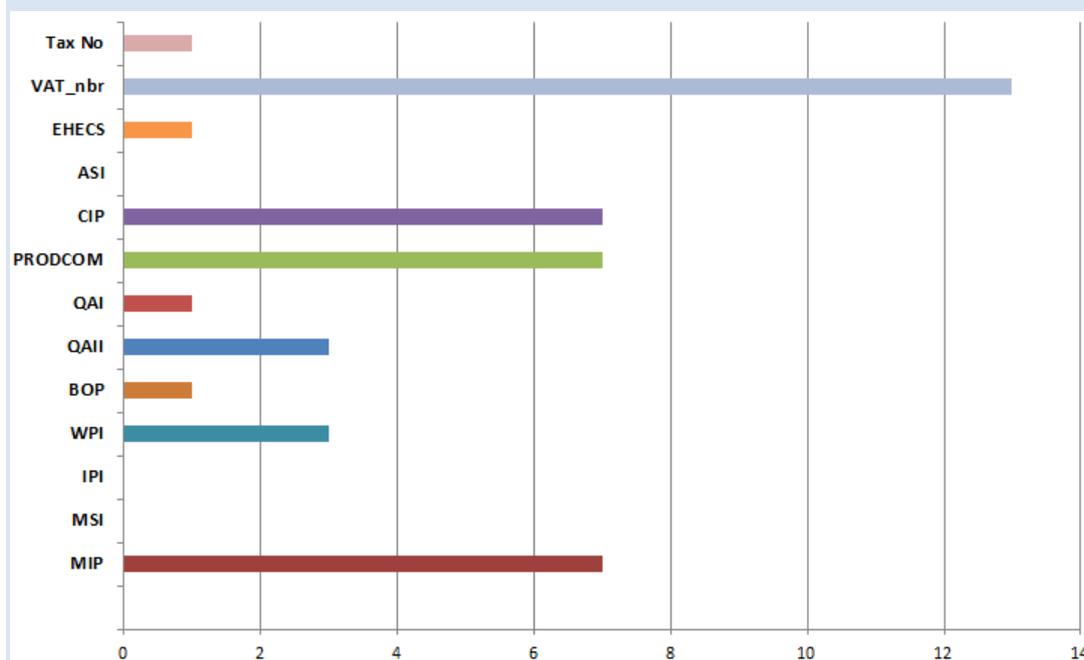
6.69 The survey examined whether NSIs are able to link unit level data from international trade surveys and business surveys (Q 3.6). It also reviewed cooperation with other NSIs in examining the activities of MNEs. In this context, the survey also asked whether a legal framework is in place for regulating (or preventing) data sharing or data linking. (Q 3.7)

6.70 In general terms, MNEs complete a considerable number of statistical questionnaires since they tend to be large and have a significant impact on several statistics (see the country case study 6.1 below). For this reason they are generally included in practically all surveys that cover economic and business activities. Consequently, an MNE completes various surveys that are transmitted to different statistical domains in the NSI such as industry, services, producer prices, international trade and balance of payments.

6.71 Often the activities of the MNE need to be aggregated in statistical production based on data reported by different units of the MNE. It is therefore critical for consistency across statistics that the same data profile emerges from the different sources. Consistency of respondents' data and how it is treated across statistics, not only on merchandising and processing, but also in respect of turnover, imports and exports etc. is crucial for the quality of statistics.

## Country case study 6.1

### Number of statistical reporting units from one MNE to statistical surveys in one period



VAT\_nbr - value added tax number, EHECS - Earnings Hours and Employment Survey, ASI - annual services enquiry, CIP - Census of Industrial Production, PRODCOM - Survey of products (CPA BASED), QAI - Quarterly Asset Inquiry, QAI - Quarterly Asset Inquiry to Industry, BOP - Balance of Payments, WPI - Wholesale price inquiry (producer prices also), IPI - Import price inquiry, MSI - monthly services inquiry, MIP - Monthly industrial production

The graph presents the different data sources and the number of units reporting for one MNE managed by the LCU in Ireland. The Central Statistical Office (CSO) of Ireland is currently working towards having unique business identifiers. This work is part of a larger project to create a new statistical infrastructure covering business, personal and geographic unique identifiers. The lack of unique business identifiers is a challenge for many statistical offices. Because of that, complex correspondence keys may be needed for data linking and consistency work. In Ireland, the CSO must link value added tax (VAT) numbers for trade data with the corporation tax number and also with the Central Business Register number of the CSO. The Central Business Register number covers most surveys issued by the CSO, but not all at the moment. The reporting units vary from enterprise level in BoP to several local units surveyed in industrial statistics, and to different types of units for trade in goods where VAT numbers provided the basis. When each data source has a separate identifier, and there are differences in the units, the difficulties are obvious, but not insurmountable. This makes the role of LCU in linking the statistical unit data essential.

Source: Central Statistics Office, Ireland

6.72 In most of the countries that responded to the survey the LCU link unit level data across statistics, including with trade surveys, although in some countries this is not done regularly. Unfortunately, some NSIs cannot link survey data with register data due to the lack of a common ID code. One NSI reported that, regardless of having a common ID code for enterprises, linking has not helped solve the large differences at the macro level. The NSI of France, on its part, is working towards an agreement with the central bank on linking the BoP micro-data on international trade in services with other business surveys.

6.73 Half of the countries reported that they exchange data internationally among NSIs on an ad-hoc basis only, most often this has been done within the ESSnet on profiling. Besides ESSnet on Profiling, data exchange is done within the ESSnet on Global Value Chains too. NSIs of Norway, Denmark and Finland exchange unit level data of FATS as a mirror exercise of inward and outward FATS data sets. One country also reported that mirror data are sometimes exchanged among NSIs on external trade statistics, in the framework of the project on the Modernisation of European Enterprise and Trade Statistics (MEETS).

6.74 The legal framework, usually the statistical law, limits or prevents data sharing among the producers of official statistics. This may not be the case in all countries. Some European regulations facilitate data exchange, such as EC No 177/2008 establishing a common framework for business registers for statistical purposes. The regulation states that “the exchange of confidential data may take place, exclusively for statistical purposes, between the appropriate national authorities of different Member States, in accordance with national legislation”.

### ***Solving data consistency issues***

6.75 Countries were asked how they solve inconsistencies encountered in source statistics, national accounts and balance of payments. They were also invited to consider any timeliness or continuity issues that need to be addressed in this respect. (Q 3.8)

6.76 The process launched to solve inconsistencies vary across countries:

- Initiative by the subject matter department: The unit responsible for the survey carries out data editing. In case of problematic cases, they contact LCU staff. LCU decides how to solve the problems that concern several statistics.
- Initiative by LCU: By comparing different sources LCU detects inconsistencies, and then contacts subject matter areas.
- Shared work with LCU: Data confrontation is done both by LCU and the national accounts department.
- Regular working group meetings: A working group of experts from various statistics and meets before quarterly publications. Problems are solved case by case as they arise.
- Ad-hoc meetings: LCU calls a meeting of experts of various basic statistics and national accountants to solve inconsistencies if needed.
- Contacts to respondents: Large enterprise coordinators contact the enterprise to discuss the inconsistencies and solve the issues related to data reporting.

6.77 In Ireland service level agreements exist between the statistical domains and the LCU. The agreements cover issues related to timeliness, data quality of aggregates supplied by LCU to the statistical domain for integration into their own statistical products, etc. Editing of the data is done by the LCU in Ireland for all the MNE groups covered by the unit.

6.78 Some countries do not have enough time to detect and solve effectively the inconsistencies of monthly statistics, such as international trade in goods. Regardless of LCU’s efforts, typically all inconsistencies cannot be solved before publishing quarterly statistics.

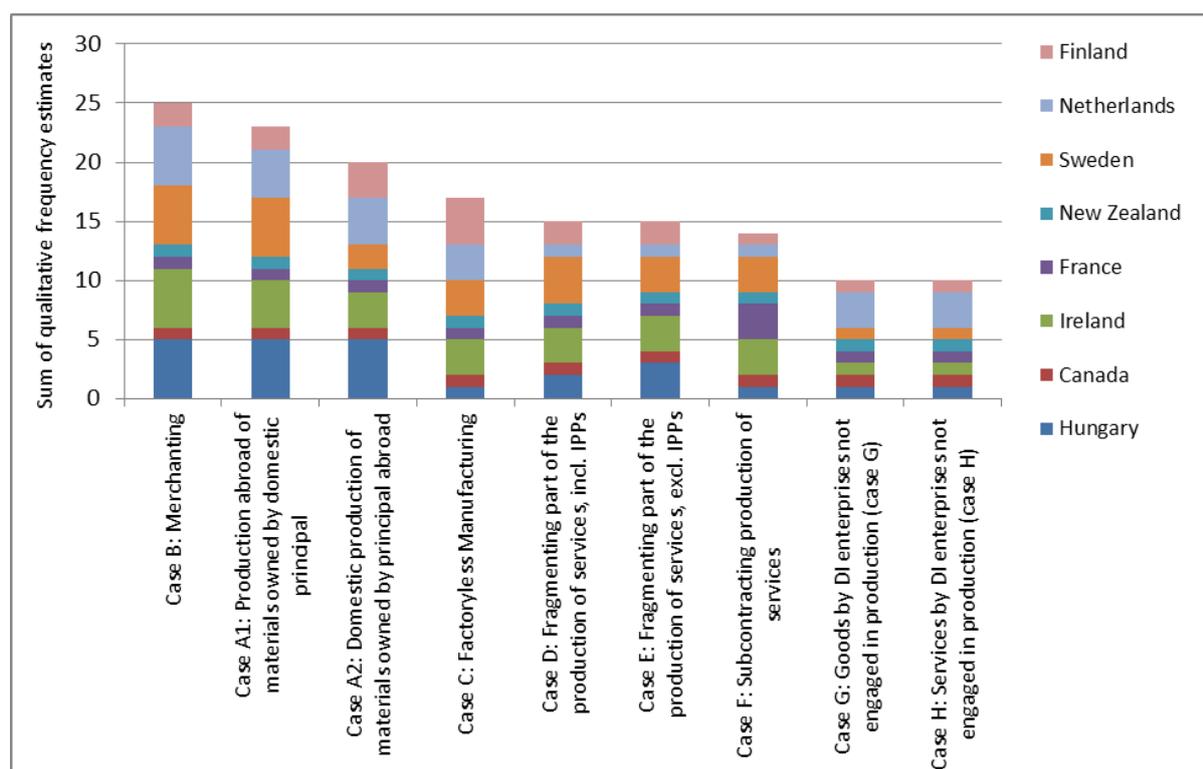
6.79 Continuity problems may occur when short-term statistics have to be adjusted because of a consistency correction. Since the main aim of short-term statistics is to measure changes across time and not levels or structures, corrections for structural correctness may not be necessary in short-term statistics. On the other hand, maintaining comparability in time requires a lot of efforts while producing short-term statistics. Therefore, important inconsistency problems in monthly statistics require timely work by LCUs.

## **Typology**

6.80 The survey explored which ‘standard’ cases of global production, as introduced in Chapter 2, are most frequently examined (Q 4.1). The countries were also asked to describe any additional cases they have encountered that do not fall under the ‘standard’ types presented in the typology (Q 4.2).

6.81 Countries were requested to report how often they examine different cases of the typology of global production using a scale from 1 (hardly examined) to 5 (very often examined). Most frequently NSIs analyse cases of global production that relate to merchanting (Case B) (see figure 6.5), followed by production abroad of materials owned by domestic principal (Case A1) and domestic production of materials owned by principal abroad (Case A2). Finland, Ireland, Netherlands and Sweden encounter most often cases of factoryless production (Case C). Fragmenting parts of the production of services (Cases D and E), including or excluding Intellectual Property Products (IPPs), is quite often examined in Sweden, Ireland, Hungary and Finland. Subcontracting services’ production (Case F) is often encountered in France, Ireland and Sweden. Direct investment enterprises not directly engaged in the production process required to make the good (case G) or the service (case H) are in practice only examined by the Netherlands.

**Figure 6.5**  
**Most frequently examined cases of global production**



6.82 All countries had not yet implemented all of the concepts suggested by the typology. For instance, New Zealand reported that global production has been considered to be insignificant in the past, but these cases will be re-assessed in 2014 in light of the 2008 SNA and BPM6 implementation.

6.83 Finland had encountered a new kind of case, namely project suppliers that mix the categories of the current typology. The Netherlands has encountered two cases that may not fall under any of the categories A-H:

- a. The use of nationally developed programme formats by foreign television stations and vice versa. Such companies seem to be specializing in renting out entertainment, literary or artistic originals;
- b. The exploration of oil and gas abroad, both in the case when there is a foreign establishment and in the case when there is not. When the exploration and production activities are controlled by a foreign company and the management decisions are effectively taken abroad, the legal entity in the Netherlands is regarded as an empty shell and treated as a special purpose entity (SPE). The legal entity in the Netherlands seems to be there merely for tax optimization. However, when the exploration and production activities abroad are controlled by a domestic company and the management decisions are taken by the Dutch headquarters, the situation is not that clear. On the one hand, it can be debated that the production abroad is controlled and managed by the Dutch headquarters, so that the resources flow to the Dutch legal entities and therefore production should be accounted for in the Netherlands. On the

other hand, most exploration and production activities last more than one year and on that basis should be treated similarly as construction projects abroad by a multiterritorial enterprise. That is, production should be accounted for in the country where the exploration and production activities take place.

### **Specific country experiences**

6.84 The countries reported in the survey some additional experiences or problems they are dealing with in relation to large and complex enterprises (Q 5.1).

6.85 Treatment of Value Added Tax (VAT) –registrations is crucial in Hungary. These data have to be examined and adjusted regularly to reconcile the differences in concepts between international trade and national accounts.

6.86 In Sweden reporting of foreign trade is difficult in cases where the enterprise regards the exported items as a project. This does not fit into the Harmonized System (HS) classification, where only the good should be included. The borderline between goods and services is somewhat blurred and not in line with what was the case when the reporting of trade in goods was first developed. Transfer pricing and internal agreements between various units within the same enterprise group are also hard to keep track of in a way in which they ought to be valued according to the national accounts recommendations.

6.87 France is presently working on the treatment of:

- Highly integrated industries (such as plane construction) in which national production is not significant. The aim is to allocate directly value added per country (without trying to calculate it through production of equipment, assembly main lines, assembly of traveller equipment, etc);
- The affiliates whose role is to centralise the whole global production of an enterprise group and to allocate it to distributive affiliates (mostly geographical) without physical movements.

6.88 Statistics Canada has achieved many objectives by implementing a program to respond to the challenges associated with the measurement of large and complex enterprises. These include:

- High quality frame for survey selection achieved by having specialized staff working directly with companies to ensure their operations are correctly identified.
- Reductions in reporting burden by having specialized staff work directly with companies to ensure the statistical information requirements are both understood and reportable.
- Mechanism is in place to rapidly respond to data quality issues. Specialized staff can quickly contact and work with company staff to resolve reporting issues.

6.89 In the Netherlands the LCU exists since 2010. One of its main benefits is that data editing for a number of surveys is now done within one unit instead of numerous decentralized units. This makes it much easier to correct data as early as possible in the statistical process. In the Netherlands each account manager works in a team with one profiler, who maintains the structure of the enterprise groups in the business register, and two analysts who review and edit survey data. This small team

deals with all the enterprise groups and the underlying enterprises in the portfolio of the account manager. In this way the knowledge on an enterprise group is concentrated and more easily shared.

6.90 For two years the Netherlands has been using a consistency tool, i.e. an automated process to retrieve production data from the production systems of the source statistics and to subject these data to a number of consistency checks. This tool allows detecting inconsistencies in an efficient way.

6.91 Within Statistics Netherlands good contacts with the national accounts department are important to ensure that attention is paid to the key issues. Good contacts with statistical departments guarantee that the work by LCU is supported, used and acknowledged. Good documentation of findings and sharing the documentation with other departments is essential.

6.92 Most respondents are also willing to supply the information requested by Statistics Netherlands to solve and explain the inconsistencies. Respondents appreciate that their data are taken seriously and that the NSI tries to adjust the data collection units in a way that fits the organization of the respondent.

## **6.4 Conclusions and recommendations**

6.93 NSIs generally acknowledge, and are aware of the measurement challenges of MNEs, particularly in the context of global production arrangements.

6.94 Collecting data from large and complex enterprises will increasingly demand a multi-disciplinary approach. Survey managers, statisticians, informatics specialists, subject matter experts, respondent relationship managers and survey design specialists need to work together to ensure availability, quality and coherence of the data. For statistical agencies this will require continuous thought of how the work should be organized to support such wide collaboration.

6.95 MNEs are generally included in practically all surveys that cover economic and business activities. Developing questionnaires in close cooperation with MNEs and tailoring questionnaires to better meet their needs may also help improve surveys in general, especially in electronic data reporting.

6.96 Data exchange among producers of official statistics is not yet as efficient as it could be. National division of work and legal frameworks currently limit the possibilities for data exchange. In some countries lack of common ID codes may also prevent proper data linking.

6.97 In most countries international exchange of data among NSIs is more an exception than a regular practice. To be able to produce high quality statistics new opportunities for international consistency work should be explored. The EuroGroups register that covers MNEs including their business activities spread over Europe is a promising initiative in this direction.

6.98 Based on country experiences highlighted in the survey responses, close cooperation with respondents ensures better understanding of data requests and reduces response burden. At the same time knowing the most important respondents helps statisticians solve inconsistencies more efficiently. Even though the activities of LCUs vary across countries they aim to provide a mechanism to support statisticians in dealing with MNEs. In all countries LCUs can also improve efficiency by promoting use of common tools, drafting clear instructions for data collection and enhancing consistent treatment of large and complex enterprises' data.

6.99 The survey confirmed that the treatment of globalization is challenging, among other things, due to conceptual differences between statistics and lack of proper data sources for example on economic ownership. Additional surveying may be needed in the future to get a clearer picture on MNEs' activities.

6.100 The target of the LCU work is to help improve statistical data so that it could provide a coherent picture of the whole economy. LCU activities presented in this chapter provide examples of how to facilitate consistency of the results of statistics for the whole economy.

6.101 The recommendations from this chapter could be formulated as follows. NSIs are encouraged to:

- a. Analyse the need for setting up an LCU, e.g. based on their challenges with large respondents, structure of national economy and complexity of the business sector. A relatively small size of national economy would make the establishment of an LCU a more containable and achievable goal.
- b. Learn from other countries that have gained experience in dealing with large and complex enterprises.
- c. Consider alternative ways to organize this work at the NSI. Engage experts from different areas to support a multi-disciplinary approach to data collection and analysis.
- d. Develop cooperation mechanisms and collaboration among producers of statistics, both nationally and internationally.

6.102 Although the organization, tasks and the analysed data sets may vary across countries, the survey revealed many common threads or issues, which statistical offices face. A platform to share experience and learn from each other would be very beneficial.

6.103 Many countries have plans to start consistency work in order to improve data quality and develop respondent relationships. Recommendations in this chapter may need to be updated when more experience has been gained.

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## Annex – Questionnaire Operation of the Large and Complex Cases Units

### 1. Organizational aspects

- 1.1. What kind of arrangements does your Statistical Institute make (or is planning to make) to deal with large and complex enterprises?
- 1.2. Does your organization have a dedicated ‘large and complex cases’ unit?  
If so, does this function as an independent unit, or as a working group with contributors from various statistical departments? If so, where are these activities located in your organization, together with business register, business statistics, national accounts, etc.?
- 1.3. What is the size of your national statistical institute in full time equivalents (or number of employees)? How much working time is annually spent on dealing with large and complex cases measured in full time equivalents (or number of employees)?
- 1.4. Are there particular skills or competencies required for dealing with large and complex cases?
- 1.5. Are you consulting experts from outside the Statistical Institute such as representatives from central banks or tax authorities?
- 1.6. Could you (roughly) allocate the labor capacity dedicated to large and complex cases to the following activities:
  - a. Surveying .. %
  - b. Data analysis (imputations, data adjustments) .. %
  - c. Profiling of enterprises .. %
  - c. Company visitations .. %
  - d. Coordination .. %
  - e. Other (please explain) .. %

### 2. Coverage of data sources

- 2.1. Please sum up the various statistics that are subject to large and complex cases examinations:
  - a. Business surveys (yes/no)
  - b. International trade in goods survey (yes/no)
  - c. International trade in services surveys (yes/no)
  - d. Balance of payment surveys (yes/no)
  - e. Investment surveys (yes/no)
  - f. R&D surveys (yes/no)
  - g. Producer price statistics (yes/no)
  - h. Register data (tax, customs, ..., please explain) (yes/no)
  - i. Corporate accounts (yes/no)
  - j. Other data sources (please explain) (yes/no)
- 2.2. Are (some of) these data source analyzed on *annual* and/or *quarterly* basis?

### 3. Operational aspects

- 3.1. Could you briefly explain:
  - a) how the population of large and complex enterprises (or enterprise groups) is being determined and maintained?
  - b) what is its size in number of enterprises and kind-of-activity units?
  - c) what prominence is given to globalization related measurement problems when determining the population of large and complex enterprises?
- 3.2. Could you briefly explain:
  - a) if respondents, or company representatives, consider centralized surveying, by approaching only one contact person in their organization, feasible and desirable from their

point of view?

b) if customized survey forms, or customized survey methods, are used for large and complex enterprises?

c) If so, could you explain how respondents are being consulted in setting up these customized surveys?

d) Do you use electronic surveying methods, for example based on XML or XBRL?

- 3.3. Do you believe that respondents, or company representatives, generally understand the concepts of “domestic economy”, “residency” and “economic ownership” applied in official statistics and national accounts, and how these concepts may relate to information available at corporate level?
- 3.4. Which data sources are leading when measuring activities such as industrial processing and merchanting? How are in this respect the conceptual differences between international trade in goods statistics and national accounts overcome? Do you use specific data sources to measure economic ownership of goods, inventories or assets held abroad?
- 3.5. Does your analyses of large and complex cases also include R&D: production, capital formation and international trade? Which data sources are examined in this respect, and on what principles is economic ownership of R&D assets inside multinational enterprises being determined?
- 3.6. Are you able to link, on enterprise or establishment level, the results from international trade surveys and business surveys?
- 3.7. Do you examine the activities of multinational enterprises in cooperation with other national statistical offices? Is there a legal framework in place that regulates (or inhibits) data sharing or data linking?
- 3.8. How are encountered inconsistencies solved in source statistics, national accounts and balance of payments statistics? Are there timeliness and continuity issues that need to be solved in this respect?

#### 4. **Typology**

- 4.1. Could you indicate on a scale of 1 to 5 which ‘standard’ cases of global production, as introduced in *chapter 2* of the task force report, are most frequently examined?  
( 1 = hardly, 5 = very often):  
Case A1: Production abroad of materials owned by domestic principal  
Case A2: Domestic production of materials owned by principal abroad  
Case B: Merchanting  
Case C: Factoryless Manufacturing  
Case D: Supplying Intellectual Property Inputs  
Case E: Outsourcing part of the production of services  
Case F: Subcontracting production of services  
Cases G and H: Direct investment enterprises not directly engaged in the production process required to make the good (case G) or the service (case H).
- 4.2. Did you encounter significant case studies, which do not seem to fall under one of these categories (A-H)? If so, could you briefly describe these cases?

#### 5. **Specific country experiences**

- 5.1. Do have specific experiences or problems that are worthwhile mentioning for the benefit of this questionnaire which are not addressed in previous questions?

## Chapter 7

### Measuring trade in value-added

#### 7.1 Introduction

7.1 Global Value Chains (GVCs), or the process of international fragmentation of production, can be analysed from a micro and macro perspective. The micro perspective is illustrated by the typology of global production arrangements in Chapter 2, but also by the well-known Apple iPod example (Dedrick et al, 2010), which showed that of the \$144 (Chinese) factory-gate price of an iPod, less than 10% contributed to Chinese value added, with the bulk of the components (about \$100) being imported from Japan and much of the rest coming from the US and Korea. This stylised approach is typically conducted for specific products and only explains part of the story of who benefits from trade and how GVCs work, as it is typically unable to reveal how the intermediate parts are created. For example the message would be significantly different if, for sake of argument, the imported parts from Japan used to make the iPod required significant Chinese content.

7.2 To deal with the bigger picture and also to capture all of the upstream effects, a number of studies have adopted a macro approach, based on the construction of inter-country or world input-output tables (Hummels et al. (2001), Daudin et al. (2006, 2009), Johnson and Noguera (2010) and Koopman et al. (2011)). And a number of pioneering initiatives, such as those of GTAP, the WTO with IDE-JETRO and also the WIOD (World Input-Output Database), have helped accelerate improvements in the underlying statistics used to construct the results.

7.3 But these studies and initiatives have generally been one-off in nature and often require the use of non-official statistical data. What has been lacking thus far has been a systematic attempt to mainstream the development of statistics in this area. In response to this need, on 15 March 2012, the OECD and WTO joined forces to develop a database of Trade in Value-Added (TiVA) indicators and to mainstream their production within the international statistics system. The first preliminary results from this initiative were released on 16 January 2013 and some highlights from this first release are presented below. But, as described in this chapter, further work is needed (and can be done) in order to improve the quality of the estimates produced under the 'trade in value-added' umbrella.

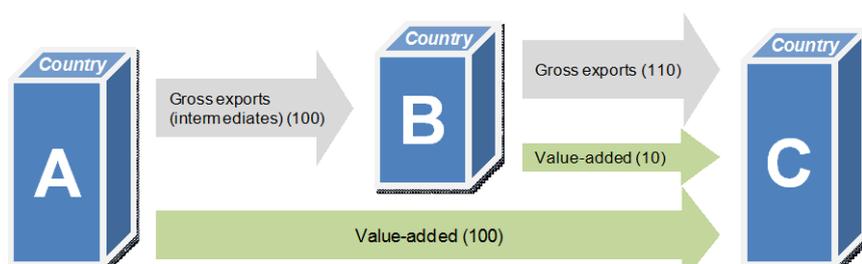
7.4 This chapter in some respects demonstrates the importance of all the preceding chapters. Ultimately the chapter acts as a clarion call, in conjunction with the previous chapters, to statistics agencies, that the world is increasingly interconnected and that conventional approaches used to understand how economies work can no longer rely solely on national statistics. Increasingly, in order to understand how economies work, and how to target and create industrial policies targeting competitiveness for example (notwithstanding trade policies and the implications and importance of trade), it is necessary to see the whole. National statistics build pictures based on inter-relationships between producers and consumers and the rest of the world. But these relationships, particularly those with the rest of the world have become increasingly more complex, and, as such, there is an increasing need to consider global production within a global accounting framework. This implies a departure from the traditional role of international organisations as compilers of internationally

comparable national statistics, such as national input-output or supply-use tables. Instead it requires that they bring together these national tables to create a global table and also act as conduits to resolve on-going differences in mirror statistics. This latter point was already highlighted in Chapter 5.

7.5 The remainder of this chapter describes the policy drivers and needs for such a framework, and the underlying methodology and assumptions used to estimate trade in value-added, before finalising on the implications for statistics offices, data collection and national input-output tables in particular. The chapter ends by describing future longer term avenues of research.

## 7.2 Key principles of trade in value-added

7.6 The Trade in Value-Added initiative addresses the double counting implicit in current gross flows of trade, and instead measures flows related to the value that is added (labour compensation, other taxes on production and operating surplus, or profits) by a country in the production of any good or service that is exported.



7.7 The simple example above illustrates this. Country A exports \$100 of goods, produced entirely within A, to country B that further processes them before exporting them to C where they are consumed. B adds value of \$10 to the goods and so exports \$110 to C. Conventional measures of trade show total global exports and imports of \$210 but only \$110 of value-added has been generated in their production. Conventional measures also show that C has a trade deficit of \$110 with B, and no trade at all with A, despite the fact that A is the chief beneficiary of C's consumption.

7.8 If instead we track flows in value-added, one can recalculate C's trade deficit with B on the basis of the value-added it "purchases" from B as final demand, which reduces its deficit on this basis, to \$10, and apply the same approach to A's value-added to show C running a deficit of \$100 with A. Note that C's overall trade deficit with the world remains at \$110. All that has changed is its bilateral positions. This simple illustration reveals how output in one country can be affected by consumers in another and by how much (for example C's consumers driving A's output) but it can also reveal many other important insights into GVCs. For example it shows that B's exports depend significantly on intermediate imports from A, and so reveals that protectionist measures on imports from A could harm its own exporters and hence competitiveness. Indeed, by providing information at the level of specific industries, it is possible to provide insights in other areas too, such as the contribution of the service sector to international trade.

### 7.3 The need for TiVA

7.9 While the literature on trade in value-added is quite technical, it has attracted a lot of attention from policymakers. What initially seemed a concern for trade statisticians is now understood as a key issue for the policy debate. For example, Pascal Lamy, the DG of the WTO noted that “the statistical bias created by attributing commercial value to the last country of origin perverts the true economic dimension of the bilateral trade imbalances. This affects the political debate, and leads to misguided perceptions”.<sup>13</sup> Recently, the French Senate devoted a special seminar to the related statistical and policy issues.<sup>14</sup>

7.10 There are a number of areas where measuring trade in value-added terms brings a new perspective and is likely to impact on policies:

- a. *Trade, growth and competitiveness*: Better understanding how much domestic value-added is generated by the export of a good or service in a country is crucial for development strategies and industrial policies. Some countries have capitalised on GVCs by developing comparative advantages in specific parts of the value-chain. For example in China, much of its exports reflect assembly work, where the foreign content is high. Access to efficient imports therefore, and accessibility within GVCs, matters as much in a world of international fragmentation as does access to markets. Conventional gross trade statistics however are not able to reveal the foreign content of exports and so there is a risk that policies do protect industries where gross statistics reveal a comparative advantage may decrease the competitiveness of those very same domestic industries, and, so mercantilist-styled ‘beggar thy neighbour’ strategies can turn out to be ‘beggar thyself’ miscalculations.
- b. In addition domestic value-added is not only found in exports but also in imports: goods and services produced in one domestic industry are intermediates shipped abroad whose value comes back to the domestic economy embodied in the imports of other, and often the same, industries. As a consequence, tariffs, non-tariff barriers and trade measures –such as anti-dumping rights– can also impact on the competitiveness of domestic upstream producers (as well as the competitiveness of downstream producers as mentioned above) in addition to foreign producers. For example, a study of the Swedish National Board of Trade on the European shoe industry highlights that shoes “manufactured in Asia” incorporate between 50% and 80% of European Union value-added. In 2006, anti-dumping rights were introduced by the European Commission on shoes imported from China and Vietnam. An analysis in value-added terms would have revealed that EU value-added was in fact subject to the anti-dumping rights.<sup>15</sup>

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<sup>13</sup> *Financial Times*, 24 January 2011.

<sup>14</sup> WTO and Commission des Finances du Sénat, (2011) "Globalization of industrial production chains and measurement of trade in value added", Conference proceedings.

<sup>15</sup> “Adding value to the European Economy. How anti-dumping can damage the supply of globalised European companies. Five case studies from the shoe industry”, Kommerskollegium, National Board of Trade, Stockholm, 2007.

- c. Looking at trade from a value-added perspective is also able to better reveal how upstream domestic industries contribute to exports, even if those same industries have little direct international exposure. Gross trade statistics for example reveal that less than one-quarter of total global trade is in services. But in value-added terms the share is significantly higher. Goods industries require significant intermediate inputs of services (both from foreign and domestic suppliers). Looking at trade in value-added terms therefore can reveal that policies to encourage services trade liberalisation and more foreign direct investment, and so policies designed to improve access to more efficient services, can improve the export competitiveness of goods industries.
- d. *Global imbalances*: Accounting for trade in value-added (specifically accounting for trade in intermediate parts and components), and taking into account "trade in tasks", does not change the overall trade balance of a country with the rest of the world - it redistributes the surpluses and deficits across partner countries. When bilateral trade balances are measured in gross terms, the deficit with final goods producers (or the surplus of exporters of final products) is exaggerated because it incorporates the value of foreign inputs. The underlying imbalance is in fact with the countries who supplied inputs to the final producer. As pressure for rebalancing increases in the context of persistent deficits, there is a risk of protectionist responses that target countries at the end of GVCs on the basis of an inaccurate perception of the origin of trade imbalances. As shown below, the preliminary results from the OECD-WTO database point to significant changes.
- e. *The impact of macro-economic shocks*: The 2008-2009 financial crises was characterised by a synchronised trade collapse in all economies. Authors have discussed the role of global supply chains in the transmission of what was initially a shock on demand in markets affected by a credit shortage. In particular, the literature has emphasized the "bullwhip effect" of GVCs.<sup>16</sup> When there is a sudden drop in demand, firms delay orders and run down inventories with the consequence that the fall in demand is amplified along the supply chain and can translate into a standstill for companies located upstream. A better understanding of value-added trade flows would provide tools for policymakers to anticipate the impact of macro-economic shocks and adopt the right policy responses. Any analysis of the impact of trade on short-term demand is likely to be biased when looking only at gross trade flows. This was again more recently demonstrated in the aftermath of the natural disaster that hit Japan in March 2011.<sup>17</sup>
- f. *Trade and employment*: Several studies on the impact of trade liberalisation on labour markets try to estimate the 'job content' of trade. Such analysis is only relevant if one looks at the value-added of trade. What the value-added figures can tell us is where

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<sup>16</sup> See Escaith *et al.* (2010) and Lee *et al.* (1997).

exactly jobs are created. Decomposing the value of imports into the contribution of each economy (including the domestic one) can give an idea of who benefits from trade. The EU shoe industry example given above can be interpreted in terms of jobs. Traditional thinking in gross terms would regard imports of shoes manufactured in China and Viet Nam by EU shoe retailers as EU jobs lost and transferred to these countries. But in value-added terms, one would have to account for the EU value-added and while workers may have indeed lost their job in the EU at the assembly stage, value-added based measures would have highlighted the important contribution made by those working in the research, development, design and marketing activities that exist because of trade (and the fact that this fragmented production process keeps costs low and EU companies competitive). When comparative advantages apply to “tasks” rather than to “final products”, the skill composition of labour imbedded in the domestic content of exports reflects the relative development level of participating countries. Industrialised countries tend to specialise in high skill tasks, which are better paid and capture a larger share of the total value added. A WTO and IDE-JETRO study on GVCs in East Asia shows that China specializes in low-skill types of jobs. Japan, on the contrary, has been focusing in export activities intensive in medium and high skill labour, while importing goods produced by low-skilled workers. The study also shows that the Republic of Korea was adopting a middle-of-the ground position (in 2006), but was also moving closer to the pattern found in Japan.<sup>18</sup>

- g. *Trade and the environment*: Another area where the development of a global input-output table would support policymaking is in the assessment of the environmental impact of trade. For example, concerns over greenhouse gas emissions and their potential role in climate change have triggered research on how trade openness affects CO2 emissions. The unbundling of production and consumption and the international fragmentation of production require a value-added view of trade to understand where imported goods are produced (and hence where CO2 is produced as a consequence of trade). Various OECD studies note that the relocation of industrial activities can have a significant impact on differences in consumption-based and production based measures of CO2 emissions (Ahmad et al., 2003, Nakano et al., 2009).

## 7.4 Early evidence from the OECD-WTO database<sup>19</sup>

7.11 The results presented in this section are obtained from the OECD-WTO Trade in Value Added (TiVA) indicators, which are preliminary results as released by the OECD in January 2013.

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<sup>17</sup> See an application of international IO on "Japan's earthquake and tsunami: International trade and global supply chain impacts", VoxEU, April 2011 at <http://www.voxeu.org/index.php?q=node/6430>

<sup>18</sup> See WTO and IDE-JETRO (2011).

<sup>19</sup> For more information on the database see [www.oecd.org/trade/valueadded](http://www.oecd.org/trade/valueadded)

7.12 At the time of writing the database is based on a global input-output table that brings together national input-output tables for 57 economies, combined with bilateral trade data on goods and services, with a breakdown into 37 industries (see below). The following provides an overview of the key messages provided by the data.

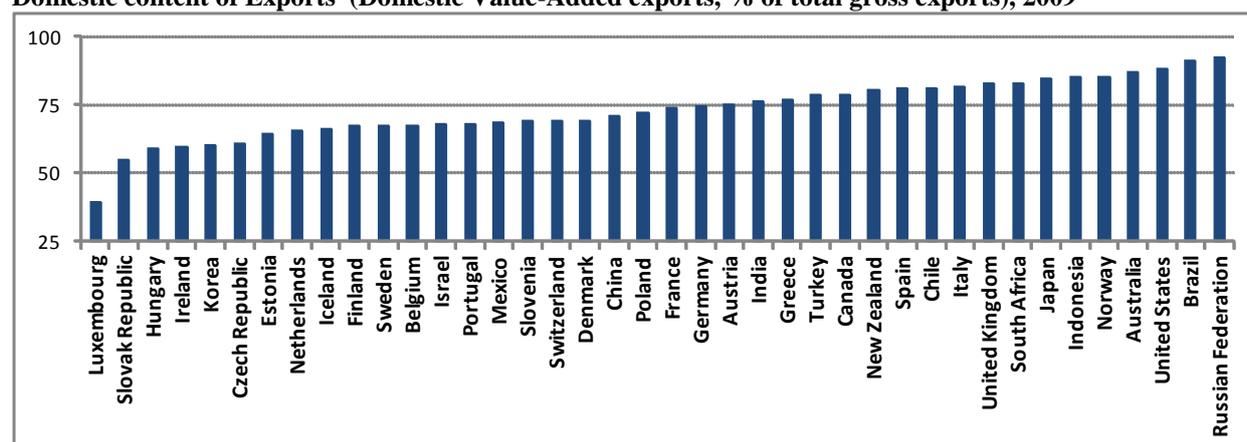
### ***Exports require imports***

7.13 The data reveals that the import content of exports (the share of value added by the export of a given product that originates abroad) is significant in all countries for which data is presented (40 at the time of writing, all 34 OECD countries, Brazil, China, India, Indonesia, Russian Federation and South Africa), see Figure 7.1, which shows the domestic content of exports, as a per cent of total exports.

7.14 Typically the larger a country the lower the overall foreign content, reflecting in part scale and cost. But a number of smaller economies also have relatively low foreign content in their exports, such as Australia, Chile, and Norway, reflecting their high share of exports of natural resource goods such as ores, oil and copper, which have not surprisingly a low foreign content. Geography also plays a role too, which helps to explain New Zealand's relatively low ratio, as well as its relatively high dependency on agricultural exports, which also have a relatively low foreign content. For mid-size economies however, particularly those in Eastern Europe, the norm is for around one-third of the value of exports to reflect foreign content.

7.15 Notwithstanding some of the interpretative caveats above, the ratio is perhaps the single most digestible indicator of the propensity of a country to engage in GVCs. It reveals the existence of European, Asian and North American production hubs and also the significant dependency many countries have on imports to generate exports. In Mexico, with its *maquilladores*, and China with its processors/assemblers, about one-third of overall exports reflect foreign content and, as described below, these are considered to be conservative estimates.

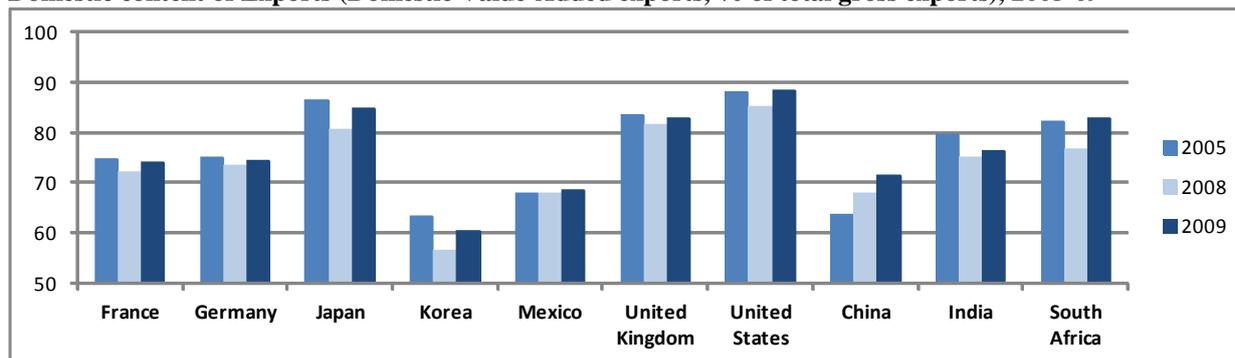
**Figure 7.1**  
**Domestic content of Exports (Domestic Value-Added exports, % of total gross exports), 2009**



7.16 Some care is needed in interpreting the results however: 2009 was an exceptional year, the year that signified perhaps the nadir of the recent financial crisis, and which was partly characterised by an unprecedented slowdown in global trade. Although the database only provides data as far back as 2005, illustrative data going back to 1995 suggests that international fragmentation of production, (the

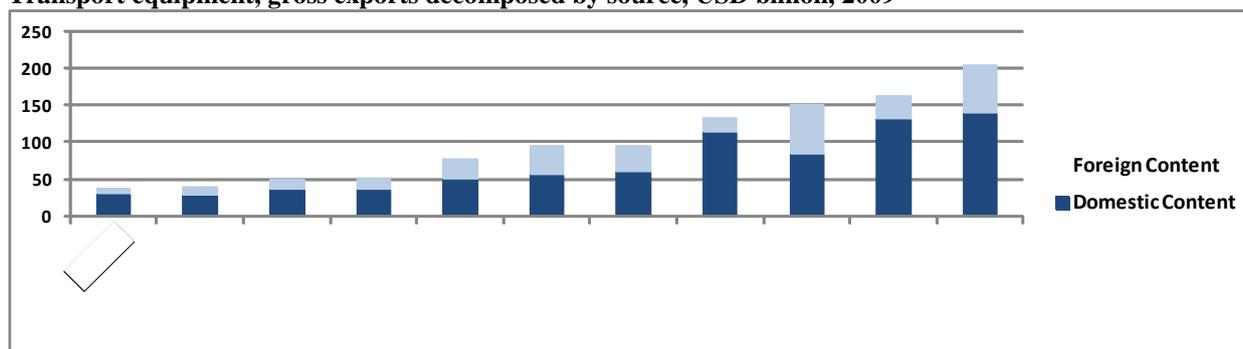
import content of exports) had been steadily rising in most countries over recent decades, which continued over the period 2005-2008 (Figure 7.2), despite the slowdown that began to occur in many countries in 2008. But 2009 saw falls in the import content of exports, and, so, rises in the domestic content, suggesting that the greater the fragmentation of a good or service, the more likely it was to be affected by the synchronised slowdown in trade. In most countries therefore, the import content of overall exports in 2009 returned to around the ratios seen in 2005 but in China the data points to a steady fall in its foreign content over the period, suggesting developments that saw China begin to move up the value-added chain.

**Figure 7.2**  
**Domestic content of Exports (Domestic Value-Added exports, % of total gross exports), 2005-09**



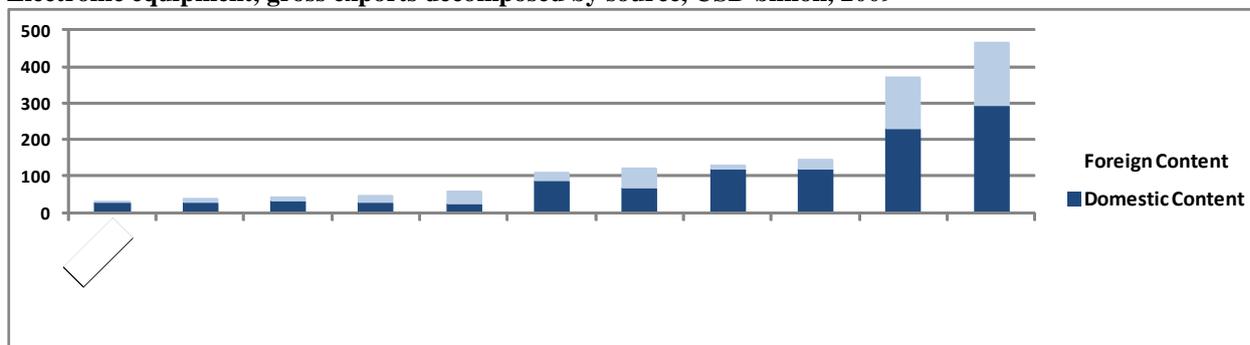
7.17 Tangible evidence of the scale of GVCs emerges more clearly when considering specific sectors. For example between one-third to half of the total value of exports of transport parts and equipment by most major producers originated abroad in 2009 (Figure 7.3), driven by regional production hubs. In the US and Japan, the shares were only about one-fifth, reflecting their larger scope to source inputs from domestic providers but this was also the case for Italy, possibly reflecting efficient upstream domestic networks of small and medium enterprises. Interestingly, in 2009, Germany exported 25% more than the United States in gross terms but only 5% more in value-added terms.

**Figure 7.3**  
**Transport equipment, gross exports decomposed by source, USD billion, 2009**



7.18 Similar patterns emerge in other sectors with a high degree of international fragmentation. For example in China and Korea, in 2009, the foreign content of exports of electronic products was about 40% (Figure 7.4) and in Mexico, the share was over 60%.

**Figure 7.4**  
Electronic equipment, gross exports decomposed by source, USD billion, 2009



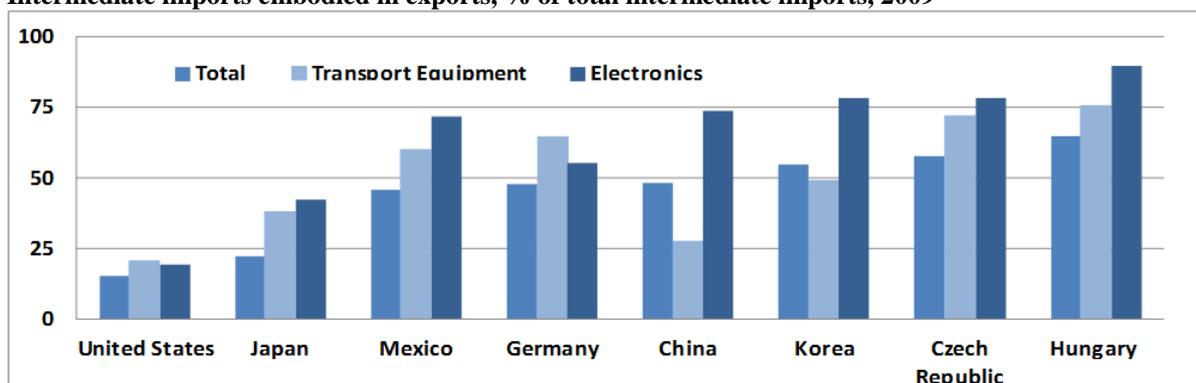
### *High shares of intermediate imports are used to serve export markets*

7.19 The figures above reveal that exporting firms require access to efficient imports in order to be competitive, and, so, highlight the potential counter-productive effects of protectionist measures. But an alternative way of indicating the adverse effects of such policies can be seen when looking at the overall share of intermediate imports that are used to serve export markets.

7.20 In most economies, around one-third of intermediate imports are destined for the export market. Not surprisingly, typically, the smaller the economy the higher the share, but even in the United States and Japan these shares are 15% and 20% respectively at the total economy level, with a higher incidence of intermediate imports in some highly integrated industries (Figure 7.5). In Japan for example nearly 40% of all intermediate imports of transport equipment end up in exports.

7.21 In many other countries, the share of intermediate imports embodied in exports is significantly higher. In Hungary, for example two-thirds of all intermediate imports are destined for the export market after further processing, with the share reaching 90% for electronic intermediate imports. In China, Korea and Mexico around three-quarters of all intermediate imports of electronics are embodied in exports. The database also shows that close to 85% of China's intermediate imports of textile products end up in exports.

**Figure 7.5**  
Intermediate imports embodied in exports, % of total intermediate imports, 2009



## Open and efficient services markets matter

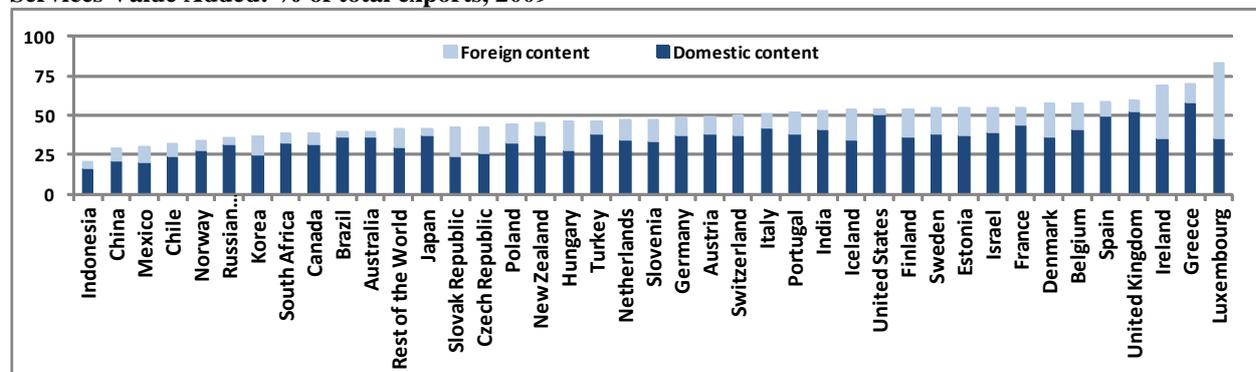
7.22 Services comprise about two-thirds of GDP in most developed economies. However, based on gross terms, trade in services typically account for less than one-quarter of total trade in most countries. This partly reflects the fact that significant shares of services output are generally not tradeable, e.g. government services, many personal services and imputations such as those made in GDP calculations to reflect the rent homeowners are assumed to pay themselves (between 6-10% of GDP in most developed economies). But it also reflects the fact that the service sector provides significant intermediate inputs to domestic goods manufacturers.

7.23 Accounting for the value added produced by the services sector in the production of goods shows that the service content of total gross exports is over 50% in most OECD economies, approaching two-thirds of the total in the United Kingdom (Figure 7.6). Canada, with significant exports of natural resources, which have typically low services content, has the lowest services content of its exports in the G7 but even here the share is close to 40%.

7.24 Typically, emerging economies and other large exporters of natural assets, such as Norway, Chile and Australia, have the lowest shares of services. But in India over half of the value of its gross exports originates in the service sector. Indonesia has the lowest share of the 40 countries in the database at around 20%.

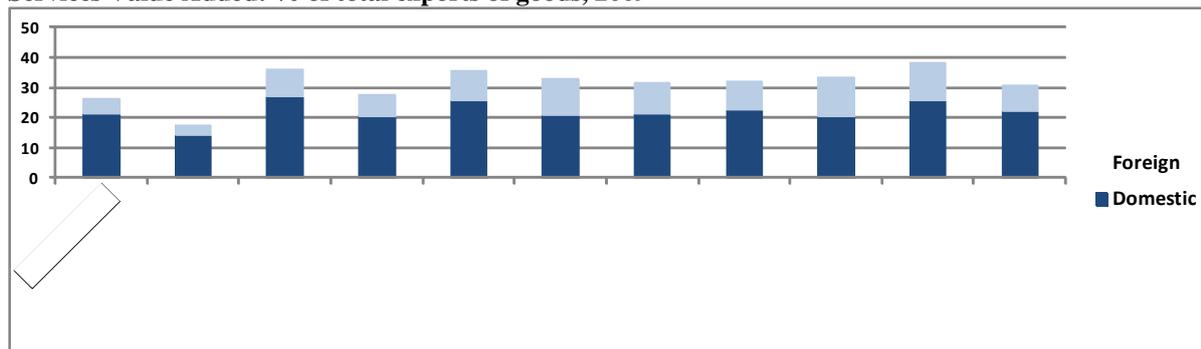
7.25 Part of the explanation for the difference between OECD countries and emerging economies reflects the relatively higher degree of (largely domestic) outsourcing of services by manufacturers in OECD countries in recent decades, suggesting that a similar process could lead to improvements in the competitiveness of emerging economy manufacturers. Figure 7.6 also reveals a not insignificant contribution to exports coming from foreign service providers.

**Figure 7.6**  
Services Value Added: % of total exports, 2009



7.26 Another, perhaps clearer way, of illustrating the importance of services to exports is to consider, the services content of specific exports in goods producing sectors. Figure 7.7 below, which takes an average of all 40 countries in the database, shows that services make a significant contribution (typically one-third) across all manufacturing sectors, with significant shares provided by both foreign and domestic service providers. For individual sectors in specific countries the importance of the service sector is often starker. In France, for example, the data reveals that over half of the domestic value-added generated in producing transport equipment originates in the French service sector.

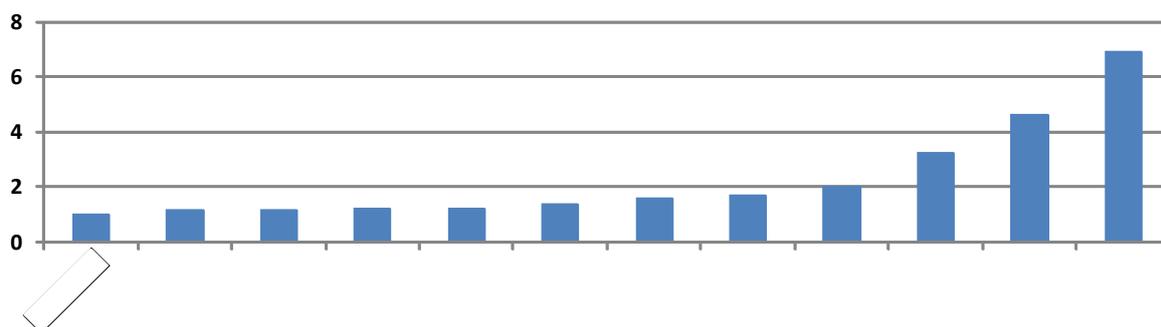
**Figure 7.7**  
**Services Value Added: % of total exports of goods, 2009**



***Intermediate imports often embody a country's own (returned) domestic value-added***

7.27 Imports can also contain ‘returned’ value-added that originated in the importing country. The preliminary, and one should stress conservative, estimates show that in the United States, for example, nearly 5% of the total value of imported intermediate goods reflects US value-added (Figure 7.8) and in China the equivalent shares are close to 7%. For electronic goods, Chinese intermediate imports contain over 12% of “returned” Chinese domestic value-added, and Korean intermediate imports contain close to 5% of "returned" Korean domestic value-added.

**Figure 7.8**  
**Domestic content of imports: % of total intermediate imports, 2009**

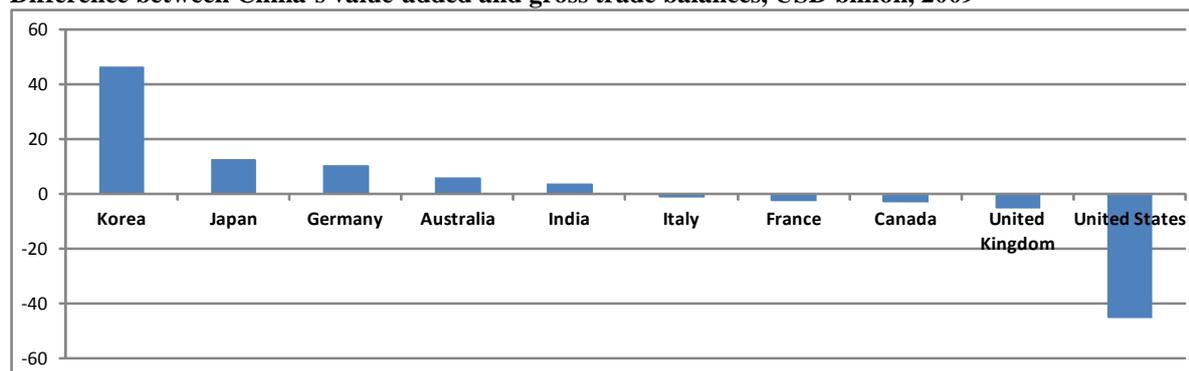


***What you see is not what you get: Trade patterns change***

7.28 Bilateral trade balance positions can change significantly when measured in value-added terms, although the total trade balance is unaffected. China's bilateral trade surplus with the United States was over USD 40 billion (25%) smaller in value-added terms in 2009 for example (and 30% smaller in 2005). This partly reflects the higher share of US value-added imports in Chinese final demand but also the fact that a significant share (one-third) of China's exports reflect foreign content which is the result of the “Factory Asia” phenomenon. The data illustrates that significant exports of value-added from Korea and Japan pass through China on their way to final consumers, resulting in significantly smaller Chinese trade deficits with these countries but also typically higher Japanese and Korean trade surpluses with other countries. Similarly the database shows that Korea's significant trade deficit with Japan in gross terms almost disappears when measured in value-added terms.

**Figure 7.9**

**Difference between China's value-added and gross trade balances, USD billion, 2009**



## 7.5 Estimating Trade in Value Added

7.29 As mentioned above, several initiatives and efforts have tried to address the issue of the measurement of trade flows in the context of the fragmentation of world production.<sup>20</sup> The most commonly used approach to develop a macro picture is based on global input-output tables, using simple standard Leontief inverses, more detail can be found in OECD-WTO, (2012).<sup>21</sup>

7.30 National input-output tables describe domestic interactions between domestic industries and between those same domestic industries and drivers of final demand (households, non-profit institutions serving households, government, investment and exports). They also reveal who purchases imports, and typically these show breakdowns by type of import.

7.31 Figure 7.10 below reveals a simple example of an input-output table for an economy with two industries.  $A_{ij}$  reflects the intermediate consumption in basic prices of industry  $j$ 's outputs by industry  $i$ . Figure 7.11 below reveals how each of the entries for imports can also be split into an equivalent industry origin of the imports.

7.32 These national tables form the basis of the global IO table needed to analyse GVCs. Indeed on their own they can be used as the basis of 'screwdriver' type analyses that drill down one level to show how output in one domestic industry uses inputs from other domestic industries and also from imports. But what they cannot show is how the intermediate imports used by these industries are produced and what imports they in turn require. In addition national IO tables cannot be used to illustrate how much of the reporting country's own value-added is embodied in its imports. In order to do this one needs a global IO table.

7.33 Figure 7.12 depicts a global table for two countries and two industries in each country, which can be generalised for all countries. In the current OECD global IO table the breakdown includes data for 57 economies and 37 industries with the Rest of the World (R.O.W) calculated using data on GDP for economies included in the R.O.W and total exports and imports of these economies. The table follows the same notation as in Figures 7.10 and 7.11 except that  $A^2_{ij}$  reflects the intermediate

<sup>20</sup> An OECD-World Bank workshop on "new metrics for GVCs" was organised on 21 September 2010. WTO hosted a Global Forum on Trade Statistics on 2-4 February 2011, in collaboration with Eurostat, UNSD and UNCTAD.

<sup>21</sup> Trade in value-added: concepts, methodologies and challenges, OECD-WTO, 2012.

consumption of industry  $i$  in country 2 of products produced by industry  $j$ . The notation for other entities follows the same logic. Note that all re-exports ( $XM$  in Figure 7.10) in the 'global' IO table are eliminated from the global table. Domestic Final Demand is equivalent to total household final consumption, consumption of non-profit institutions serving households, general government final consumption and gross fixed capital formation.

7.34 Note also that because all flows are recorded at basic prices there is an additional row 'taxes less subsidies on products' which reflects the taxes paid and subsidies received by industries and final demand consumers on their intermediate and final purchases. For most industries these entries are in practice relatively minor. In most countries this item reflects VAT, which is mainly paid by final demand consumers, as most firms in most industries can reclaim the VAT paid on their purchases, although some industries, such as financial services and non-market producers also pay VAT on their inputs, as so firms below VAT thresholds. For convenience all flows recorded as value-added in the TiVA database allocate these payments to the value-added estimates of the industries.

**Figure 7.10**  
A simplified national IO table

	Industry 1	Industry 2	Households	NPISH	Government	Investment	Exports
Industry 1	$A_{12}$	$A_{11}$	$H_1$	$N_1$	$G_1$	$I_{n1}$	$X_1$
Industry 2	$A_{21}$	$A_{22}$	$H_2$	$N_2$	$G_2$	$I_{n2}$	$X_2$
Imports	$M_1$	$M_2$	HM	NM	GM	$I_{nM}$	XM
Taxes less subsidies on products	$TP_1$	$TP_2$	HTP	NTP	GTP	$I_{nTP}$	XTP
Value-Added at Basic Prices	$V_1$	$V_2$					
<i>of which</i>							
<i>Operating surplus +mixed income</i>	$OS_1$	$OS_2$					
<i>Compensation of Employees</i>	$COE_1$	$COE_2$					
<i>Taxes less subsidies on production</i>	$TPr_1$	$TPr_2$					
Output	$O_1$	$O_2$					

**Figure 7.11**  
A simplified import flow table

	Industry 1	Industry 2	Households	NPISH	Government	Investment	Exports
Industry 1	$M_{12}$	$M_{11}$	$MH_1$	$MN_1$	$MG_1$	$MIn_1$	$MX_1$
Industry 2	$M_{21}$	$M_{22}$	$MH_2$	$MN_2$	$MG_2$	$MIn_2$	$MX_2$

**Figure 7.12**

**A simplified two country (global) IO table**

		Country 1		Country 2		Country 1	Country 2
		Industry 1	Industry 2	Industry 1	Industry 2	Domestic Final Demand	Domestic Final Demand
Country 1	Industry 1	$A_{11}$	$A_{12}$	$M_{11}^2$	$M_{12}^2$	$D_1$	$MD_1^2$
	Industry 2	$A_{21}$	$A_{22}$	$M_{21}^2$	$M_{22}^2$	$D_2$	$MD_2^2$
Country 2	Industry 1	$M_{12}$	$M_{12}$	$A_{11}^2$	$A_{12}^2$	$MD_1$	$D_1^2$
	Industry 2	$M_{21}$	$M_{22}$	$A_{21}^2$	$A_{22}^2$	$MD_2$	$D_2^2$
Taxes less subsidies on products		$TP_1$	$TP_2$	$TP_1^2$	$TP_2^2$	$DTP$	$D^2TP$
Value-Added at Basic Prices		$V_1$	$V_2$	$V_1^2$	$V_2^2$		
Output		$O_1$	$O_2$	$O_1^2$	$O_2^2$		

## 7.6 Data requirements of global IO tables

7.35 Constructing a global IO table is a data-intensive process and presents numerous challenges. The key challenge is to identify and create links between exports in one country and the purchasing industries (as intermediate consumption) or final consumers in the importing country.

7.36 Typically statistics offices are able to provide most of the blocks required to create a global input-output table (recalling that supply-use tables can be readily converted to the above format, and, moreover, that the above format can be initially constructed as a global supply-use table, which will form the long term approach to be used by the OECD). But, even though some countries are able to estimate the overall imports of a given product used by a particular industry, many are not and none are able to show, systematically, the source of that import (by originating country and industry) by the using industry (or final demand category).

7.37 Central to the construction of a global input-output table therefore is the estimation of trade flows between industries and consumers across countries. Indeed, these trade flows in intermediate goods and services are the glue which tie together the individual national input-output tables.

### *Bilateral trade in goods and services*

7.38 It is highly unlikely that countries will ever be able to collect statistics that systematically show the country source of any given import consumed by an industry nor does it seem likely that countries will be able to show which foreign industries consume their products.

7.39 But most countries are able to produce estimates of bilateral trade in goods and services showing the export of a given good or service to a given partner country and indeed most countries are able to further reveal whether any particular import or export of a good (for most imports and exports) was intermediate, investment, or a consumer good.

7.40 In constructing the import flows (and export flows) of its global IO table the OECD necessarily uses a number of assumptions. The main assumption used in creating these import matrices is the 'proportionality' assumption, which assumes that the (country) origin share of a given import consumed by a given industry in a given country is the same for all industries in that country. For

countries which are not able to provide any 'import-flow' matrices at all (i.e. the intermediate consumption of imports by product (or industry) by industries, the OECD necessarily assumes that the share of intermediate imports in total intermediate consumption for a given imported product is the same for all using industries (and is equivalent to the overall share of intermediate imports to total intermediates supplied for that product). In all cases the OECD has been able to significantly improve the quality of the assumptions it necessarily uses by creating a new database of bilateral trade (for goods) that breaks down imports (and exports) on the basis of the nature of the traded product (intermediate, household, investment, other): Bilateral Trade Database by Industry and End-Use Category<sup>22</sup>, (BTDIxE), derived from United Nations Statistics Division (UNSD) UN COMTRADE database, where values and quantities of imports and exports are compiled according to product classifications and by partner.

7.41 COMTRADE data are classified by declaring country (i.e. the country supplying the information), by partner country (i.e. origin of imports and destination of exports), and by product (i.e. according to Harmonized System (HS)). Trade flows are stored according to the product classification used by the declaring country at the time of data collection. In general, source data are held according to Standard International Trade Classification (SITC) Rev. 2 for the time period 1978-1987, the Harmonized System (1988) for 1988-1995, HS Rev. 1 (1996) for 1996-2001, HS Rev. 2 (2002) for 2002-2006 and HS Rev.3 (2007) from 2007 onwards.

7.42 To generate estimates of trade in goods by industry and by end-use category, 6-digit product codes from each version of HS from COMTRADE are assigned to a unique ISIC Rev.3 industry and a unique end-use category- and hence SNA basic classes of goods, (see Table 7.1 below).

**Table 7.1**  
**Current BEC and SNA classes of goods**

		End-use			
		Intermediate	Final demand goods		
			Household consumption	Industrial capital goods	Other
Products characteristics	Primary products	Food and beverages (111)			
		Industrial supplies (21)			
		Fuels and lubricants (31)			
	Processed unfinished		Food and beverages (112)		
			Food and beverages (122)		
			Fuels and lubricants e.g. gasoline (32)		
			Food and beverages (121)		
	Processed finished		Industrial supplies (22)		
			Parts and components of transport equipments (53)		
			Parts and components of capital goods (42)		
		Packed medicaments (part of 63)			
		Non-industrial transport equipments (522)			
Other		Non durable consumer goods (63)			
		Semi-durable consumer goods (62)			
		Durable consumer goods for households (61)			
		Durable personal consumer goods e.g. personal computers (part of 61), Mobile phones (part of 41) Passenger motor cars (51) Fixed line phones (part of 62)			
		Capital goods (41)			
		Industrial transport equipments (521)			
				Goods n.e.c (7)	

7.43 Notwithstanding the known problems relating to the asymmetries that exist within bilateral trade statistics (i.e. global exports do not equal global imports) these bilateral statistics form the basis for populating the international flows shown in the tables above.

<sup>22</sup> For more details, see [www.oecd.org/sti/btd](http://www.oecd.org/sti/btd)

7.44 But only very few countries have a consistency between bilateral trade flows (imports and exports) by partner country and the corresponding flows shown in their supply-use table (the basis for the creation of national IO tables), reflecting the fact that, for goods at least, bilateral trade flows follow merchandise trade accounting standards.

7.45 As such there are a number of recommendations that follow to improve the data conditions for compiling world IO tables:

- a. The various *forms of global production as introduced in Chapter 2 should be recorded properly*, following the recommendations in the various other chapters in this Guide.
- b. Countries should *produce import flow matrices* as a standard part of their supply-use tables.
- c. Producing *bilateral trade flows that are consistent with underlying supply-use tables* should form a high priority of national statistics offices in this regard.
- d. *Confidential trade*: In some countries disclosure rules suppress 6-digit HS components in COMTRADE and also higher 2-digit HS chapter levels. This should be avoided where possible with other forms of preserving confidentiality adopted, such as suppressing another 6-digit category.
- e. *Re-exports*: Adjustments are required for re-exports which are significant for major continental trading hubs. Sufficient data are available in order to adjust for reported trade between China and the rest of the world via Hong Kong, but not currently for other major hubs such as Belgium, Netherlands and Singapore.
- f. *Identifying used/second-hand capital goods*: HS codes, and thus reported trade in COMTRADE cannot differentiate between new and old capital goods (such as second-hand aircraft and ships). Estimating international trade in these flows in a value-added context requires an elaboration of the input-output framework that allows these flows to be recorded in a way that aligns with total global value-added produced in a given period.
- g. *Unidentified scrap and waste*: Certain types of waste and scrap do not have separate 6-digit HS codes – e.g. PCs and other electrical equipment exported (often to developing countries) for recycling.
- h. Moreover, for services, countries are encouraged to provide *more detail on partner countries* and also to on the type of products (following EBOPS 2012).
- i. Last but not least, greater efforts are needed to *reconcile asymmetries* in international trade flows.

## 7.7 IO related accounting issues

7.46 This chapter is not designed to be part of a handbook on IO or Supply-Use tables. It mainly shows the policy relevance of trade in valued indicators, and related to this, the need of good quality

and harmonised national accounts and trade statistics. As explained these statistics of individual countries are integrated in a global IO table. This section explains how various forms of global production, as elsewhere discussed in this Guide are, or should preferably be, represented in (global) IO tables.

### ***Reconciling IO tables and international trade statistics***

7.47 The recording of international trade flows on the basis of changes in economic ownership is expected to result in a better integration of trade data in SU/IO tables at both the national level and in World IO tables. In the past national accounts compilers were forced to integrate trade data into supply-use tables where the underlying concepts of measurement (gross border registration of trade versus economic transactions as observed in business surveys) did not always match. Whilst there are some challenges in converting merchandise trade data to the 2008 SNA and BPM6 recommendations provide a more coherent approach compared to their predecessors, particularly because they apply the same rules of economic ownership to domestic and international transactions, which was not previously the case.

### ***Characteristics of IO coefficients***

7.48 The new guidance on the recording of industrial processing and factoryless goods production changes the nature of IO coefficients as physical transformation is outsourced of goods owned by others. In the case of outward industrial processing, in-house transformation is outsourced and substituted by purchases of industrial services. Obviously, these changes will be reflected in IO coefficients which will have an impact on their interpretation. In the ancient Leontief world, IO coefficients could be followed along the production chain to understand in sequential steps the subsequent stages of physical transformation and manufacturing. In a globalising world this picture is disturbed by outsourcing of business functions including physical transformation. As a consequence the physical transformation perception of IO coefficients is replaced by coefficients showing the interdependencies of various companies in global production chains in terms of the business functions they carry out inside the chain.

7.49 Chapter 5 of the Globalization Guide explains that IO coefficients may change considerably as a result of ongoing globalization, for example when businesses decide to rearrange their global production chains, or decide to outsource particular business functions. . This reflects an economic reality but that is not to say that it cannot be measured and illustrated in a meaningful way. Growing globalisation, driven by global production, has changed the way that firms conduct their activities and it is important that these phenomena are understood and, most importantly, measured. Responding to this requires a new approach to the way national supply-use and input-output tables are produced. In a nutshell it requires that national statistics build in this global dimension from the outset by developing aggregations not only on the basis of their industrial classification, but also on the basis of their business function, for example by showing sub-groupings of processors, factoryless producers, foreign owned firms etc separately. Doing so would allow countries to construct supply-use tables, broken down by these new groupings, that would have a higher degree of homogeneity, certainly compared to aggregations which focus only the industrial classification of firms, where, and as this Guide illustrates, there exists considerable heterogeneity.

### ***Factoryless goods producers (FGPs)***

7.50 The recommendations in this guide to classify FGPs as (a special case of) manufactures instead of traders is also beneficial from an IO analyses perspective, as this better reflects the global production chain within which the firms are involved, whereas as traders they were basically unlinked. In such a way they are better able to reflect their role within manufacturing as providers and producers of the underlying IPP, which increasingly forms the major content of manufactured goods.. Again, the case of FGPs shows that the IO analysis of global production is partly about physical transformation but more and more related to the intangible aspects of production. This observation is in line with the previous results on TiVA identifying the direct and indirect significance of services in GPCs.

### ***Intellectual Property Products***

7.51 A broader issue concerning IPPs however and covered in Chapter 3 of this Guide concerns the coverage of flows related to the use IPPs between affiliated enterprises, where the economic owner may be hard to establish. As described in Chapter 3, a strict interpretation of the rules on economic ownership will often indicate that some flows that are currently recorded as property income flows should instead be recorded as payments for services. These issues have fairly trivial consequences for supply-use tables and are not further elaborated here.

### ***Goods for processing and merchanting***

7.52 The implications of the 2008 SNA and BPM6 changes on the treatment of goods for processing and merchanting were fully described in the Handbook on Globalisation in the National Accounts and so are not considered further here.

## **7.8 Beyond Trade in Value-Added**

7.53 Looking at trade in value-added terms provides a valuable insight into broader notions of competitiveness (in addition to providing insights into trade policies) by illustrating inter-linkages between countries and also by illustrating those activities (or tasks) that generate the most value.

7.54 But additional indicators and insights can be gained by considering extensions to the accounting framework.

### ***Trade in Jobs***

7.55 One immediate area relates to jobs. This requires consistent estimates of employment measures (employment, employers, actual hours worked) with the underlying value-added estimates produced by national statistics offices in their supply-use tables.

7.56 Countries have already begun to make improvements in this area, driven by a need to produce coherent productivity estimates (by industry), and it is hoped highlighting the important insights that can be gained by looking at trade in jobs will reinforce and support these national initiatives aimed at improving coherence. Going a step further, particularly because international fragmentation has meant industries across countries are less comparable than they used to be (as countries specialise in those

stages of the underlying activity where they have comparative advantage) it is increasingly becoming necessary to link jobs statistics to skills statistics.

### ***Trade in Income***

7.57 The difficulties raised by the recording of payments related to the use of intellectual property products in the national accounts, international trade statistics and balance of payments highlight the importance of beginning to think about broader accounting frameworks that can adequately capture who really benefits from trade.

7.58 But this is not merely a measurement issue related to the quality of statistics on international trade in IPPs. Consider for example an affiliate enterprise, recognised as the economic owner of an IPP that it uses to produce goods it sells. The affiliate's value-added would reflect in part the return on this underlying asset, realised as profits. These profits would subsequently be recorded as reinvested earnings whether or not any actual flows occur between the parent and its affiliate. Ultimately therefore it is the parent (often the entity that finances the underlying IPP) that benefits from the use of the IPP. In cases where these flows are incorrectly recorded as primary income flows and not payments (by the affiliate) of an IPP owned by the parent, the situation is the same. It is the parent that benefits from the flow of trade but an analysis of trade in value-added terms cannot reveal this.

7.59 But the flows merely illustrate a wider issue. Such interpretations extend beyond looking only at the conventional set of assets recognised as such in the SNA. Other knowledge based assets, such as brands and organisational capital can also increase an affiliate's value-added and even though these assets are not recognised in the SNA the profits recorded by the affiliate compensate for their use, and which is manifested as reinvested earnings flows in the accounts. But these flows are typically not available on a bilateral partner country basis let alone partner country-industry basis; which is what is needed for analyses of trade in income in an analogous way to trade in value-added.

7.60 Recording these flows therefore is crucial. Part of the solution lies in producing supply-use tables (or indicators) that capture foreign ownership. Clearly it is unlikely to be feasible to produce supply-use tables that capture foreign ownership by (the affiliate's owner's) country. But a separate breakdown of activities in a supply-use table that differentiates between foreign and domestic owned firms can be done.

7.61 By supplementing this with bilateral trade in primary income (from whom-to-whom) statistics (broken down by type of income (in particular reinvested earning and interest) it should be possible to create extensions to the trade in value-added accounting framework by treating the primary income flows (and components) as if they were services produced by artificial industries in the host country of the parent company.

7.62 Some of the tools to do this already exist. Foreign Affiliate Trade statistics can be combined for example with information in supply-use tables that shows breakdowns based on ownership. And there is also scope to link this further to BoP data flows. The OECD is looking at developing a more detailed accounting framework and set of recommendations in this area.

### ***Trade in CO2 (and other emissions)***

7.63 One additional extension that follows from the accounting framework for trade in value-added (and trade in jobs) is carbon footprints. Carbon footprint calculations are typically estimated using IO tables. Clearly any improvements in underlying SU or IO table as described above will lead to improvements in estimates of emissions (CO2 and others) based on footprints.

### ***Incorporating capital flows***

7.64 Other areas where extensions to the accounting framework would be desirable include the contribution made by capital more generally. Because of the way capital (gross fixed capital formation) is recorded in the accounting system (as gross fixed capital formation) analyses that look at trade in value-added do not fully capture how production across countries is linked and how capital goods (and services) produced in one country contribute to the value-added in another. For example all the value-added exported by Japan in producing machinery for manufacturers in China will be recorded as Chinese imports from Japan. But arguably the capital service values embodied in the goods produced and exported by China should show Japan as the beneficiary. This requires high quality capital flow (and capital stock) matrices.

### ***Distribution sectors and trade***

7.65 One final area of work that merits attention concerns the value added by distributors via sales of final imported goods. This will require that countries produce estimates of margin rates for all products in a use table.

## Chapter 8

### Multiterritory enterprises

#### 8.1 Introduction

8.1 The activities of multiterritory enterprises provide measurement challenges to the national statistician. Multiterritory enterprises operate their activities on a temporary or permanent basis in more than one economic territory. In the BPM6 (4.41) these enterprises are described as follows:

“Some enterprises may operate as a seamless operation over more than one economic territory. Although the enterprise has substantial activity in more than one economic territory, it is run as an indivisible operation with no separate accounts or decisions, so that no separate branches can be identified. Such enterprises may have operations including shipping lines, airlines, hydroelectric schemes on border rivers, pipelines, bridges, tunnels, and undersea cables. Some NPISHs also may operate in this way.”

8.2 Multiterritory enterprises are well described and discussed in the 2008 SNA and BPM6. However, their appearance does not seem to match very well with the model of national accounts. National accounting requires that all economic activities, including those of multiterritory enterprises, are properly assigned to individual and clearly defined economic territories.

8.3 Allocating economic output to individual economic territories is often quite challenging. Several measurement issues related to methods used and to data availability have to be addressed. Splitting the economic activities of multiterritory enterprises per country on the basis of ‘prorating’ or the creation of ‘notional units’ is recommended in the 2008 SNA (26.35) and BPM6 (4.43) in case separate branches with accounts or decisions are impossible to identify. The creation of notional units may give rise to imputations of cross border economic transactions which may be difficult to account for in practice. As some of the examples in the chapter show, there seems to be few alternatives to implementing notional units, given the need to follow the SNA/BPM framework.

8.4 This chapter reviews the concepts and principles of multiterritory enterprises as discussed in the 2008 SNA and BPM6. In addition it discusses the difficulties and measurement problems related to applying methods and obtaining the required data sources. These challenges are exemplified by several case studies presented in the chapter. Finally, the chapter will give some recommendations on the way forward.

8.5 Some examples discussed below pertain to situations where BPM6 recommends identifying notional units (i.e., branches) because significant economic activity is undertaken by a non-resident enterprise that has not created a separate local legal unit (such as long-term construction projects) or where a non-resident acquires ownership of land, buildings, or other immovable structures. Although these activities may not meet every element of the BPM6 definition of a multiterritory enterprise they are nonetheless described in this chapter for completeness.

## 8.2 Conceptual background

### Institutional units

8.6 The national accounts map the economy of a nation. A fundamental question to be answered in building the accounts is how to define the economy of one particular nation and to delimit it consistently from the economy of other nations. The point of departure is a universe of economic units (institutional units) and, mainly geographically determined, economic territories. The connection of units to a particular economic territory is determined by criteria such as physical presence and being subject to the jurisdiction of the government of the territory under observation. The most commonly used concept of economic territory is the area under the effective economic control of a single government (2008 SNA, 4.10).

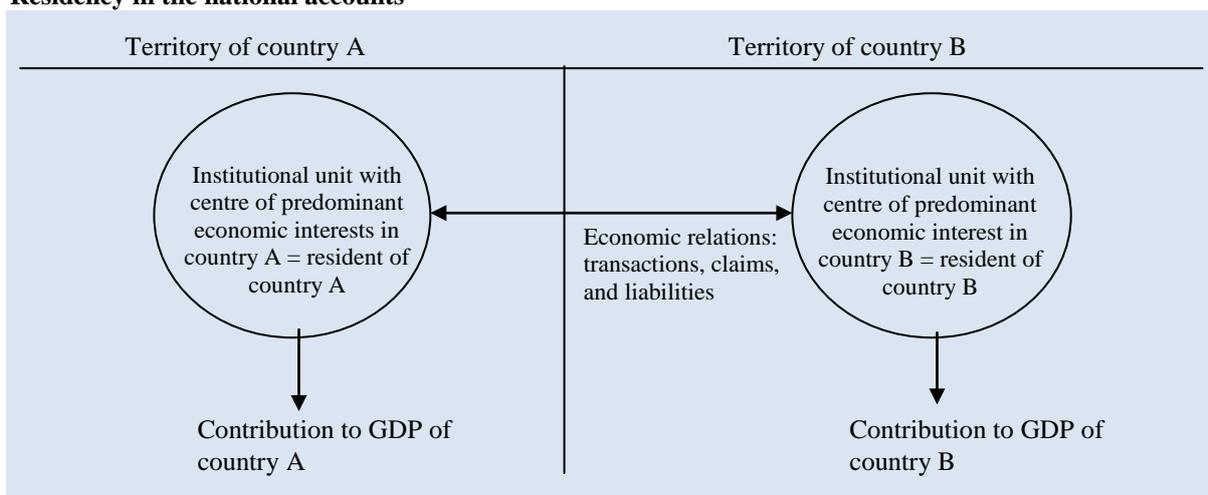
8.7 One fundamental rule is that one economic unit can be resident in one and only one economic territory, and thus resident of one country only. The residents of a country are those units with a centre of predominant economic interest in its territory, meaning engaged in economic activity in the country's territory for an extended period (2008 SNA, 4.13). However, in the same paragraph it is said that

“... Exceptions may be made for multiterritory enterprises that operate in a seamless operation over more than one economic territory. Although the enterprise has substantial activity in more than one economic territory, it cannot be broken up into separate branches or a parent and branch(es) because it is run as an indivisible operation with no separate accounts or decisions. Such enterprises are typically involved in crossborder activities and include shipping lines, airlines, hydroelectric schemes on border rivers, pipelines, bridges, tunnels and undersea cables. If it is not possible to identify a parent or separate branches, it is necessary to prorate the total operations of the enterprise into the individual economic territories.”

8.8 The economy of one particular country as defined by the national accounts can, thus, be seen as the aggregate of the economy of its resident institutional units (2008 SNA, 4.23). Resident and non-resident units will engage in transactions and establish claims with each other as shown on the rest of the world account. Figure 8.1 illustrates the basic principles of delineating one country's economy from those of other countries.

8.9 Enterprises are institutional units whose main activity is producing goods and services for market sale. Following the definitions outlined above, a particular enterprise will be deemed to be resident of one single country and its value added will contribute to the GDP of the country in which it is resident. Goods and services purchased by non-residents are recorded as exports in the rest of the world account (SNA, 16.5).

**Figure 8.1**  
**Residency in the national accounts**



8.10 Reality is not always as simple as described above. Global production is a term used to describe an increasingly common way of organizing production activities across national borders, meaning that enterprise groups operate in more than one territory. According to the 2008 SNA (6.84), GDP measures the production of all resident producers. Even though in practice most of the productive activity of resident producers takes place within the country in which they are resident, some parts of production of the resident unit may take place abroad. This will for instance be the case for mobile transport services (shipping lines) or for a resident producer of machinery and transport equipment that have on a temporary basis employees working abroad on repair or servicing of the equipment. This output is an export of the resident producer and the activity does not contribute to the GDP of the country in which these operations physically take place.

8.11 A special case is enterprises involved in cross border activities that are challenging to measure and to locate to a specific territory as long as the enterprises are run as indivisible operations with no separate accounts or management. The 2008 SNA underlines the importance of data for each national economy, and recommends to prorate the operations in multiterritory enterprises according to an appropriate enterprise specific indicator of the proportions of operations in each territory. This is the proposed solution if separate branches are impossible to identify. The SNA 2008 (26.35) states the following:

“... If possible, separate branches should be identified, but if the entity is run as a single operation with no separate accounts or decision-making for each territory that it operates in, it is not possible to delineate branches. In such cases, because of the central focus on data for each national economy, it is necessary to split the operations between economies. The operations should be prorated according to an appropriate enterprise specific indicator of the proportions of operations in each territory. The prorating treatment may also be adopted for enterprises in zones subject to joint administration by two or more governments.”

8.12 The interpretation that should be given to this paragraph is that in the absence of a legal (or institutional) unit one should ask the enterprise instead to report for a notional (artificial) unit. If that

is not possible, one or more notional units should be imputed, by prorating the outputs and inputs of all related production activities. Prorating implies a degree of judgement. Sometimes it may involve imputing transactions between a parent enterprise and its notional unit. According to BPM6 4.43:

“The factor used for prorating should be based on available information that reflects the contribution to actual operations. For example, equity shares, equal splits, or splits based on operational factors such as tonnages or wages could be considered. Where taxation authorities have accepted the multiterritory arrangements, a prorating formula may have been determined, which should be the starting point for statistical purposes.”

8.13 It should be noted that creating a notional unit is out of necessity and is an exception to the general 2008 SNA/BPM6 rule of not imputing transactions.

### **Rules for establishing notional units**

8.14 According to the international recommendations, a non-resident unit that has substantial operations over a significant period in an economic territory, but no separate legal entity for those operations, should be identified as an institutional unit or branch (BPM6, 4.26). This unit should be identified for statistical purposes because the operations have a strong connection to the location of operations in all ways other than incorporation. However, the identification of branches as institutional units requires indications that substantial operations can be separated from the rest of the entity.

8.15 To be identified as a branch requires either that a complete set of accounts, including a balance sheet, exists for the branch, or it is possible and meaningful, from both an economic and legal viewpoint, to compile these accounts if they were to be required (BPM6, 4.27 and 2008 SNA, 26.30). In addition, in general, the branch should undertake production on a significant scale in the territory outside that of its head office for a significant period. Sometimes for statistical purposes this criterion is interpreted to mean for one year or more. Indicators that could confirm the location include purchasing or renting of business premises, acquiring of capital equipment and recruiting local staff. Another indication is whether the branch is recognized as being subject to the income tax system of the economy in which it is located even if it may have a tax-exempt status.

8.16 The identification of branches has implications for the statistical reporting of both the parent and the branch. The operations of the branch should be excluded from the institutional unit of its head office in its home territory and the delineation of parent and branch should be made consistently in both of the affected economies. Each branch is a direct investment enterprise (BPM6, 4.28).

8.17 To conclude, a notional unit, separate from the institutional unit of its head office, should be established if (BPM6 4.27 and 2008 SNA 26.30):

- a. it has substantial production in a territory outside that of its head office;
- b. the operations can be separated from the rest of the entity and identified as an institutional unit, i.e., as a branch;

- c. it has a complete set of accounts, including a balance sheet, or it is possible and meaningful to compile these accounts if they were to be required.

8.18 As noted in the introduction, institutional units with substantial production in a territory outside that of the head office may not, in some cases, meet in every aspect the BPM6 definition of a multiterritory enterprise, but they are nonetheless included in the international guidelines. These exceptions include construction projects, production from a base, and land and other natural resources owned by a non-resident.

### **8.3 Cases studies**

8.19 This section introduces a range of case studies of various kinds activities undertaken by enterprises operating in more than one territory or using resources owned by more than one economy. The main purpose of these cases is providing practical guidance obtained from statisticians that encountered these examples.

8.20 Some of these examples show that the practical solutions are not always strictly in line with the international standards, for example because a breakdown of economic activities on a territory by territory basis is simply infeasible or not very meaningful.

#### ***(i) Affiliates abroad***

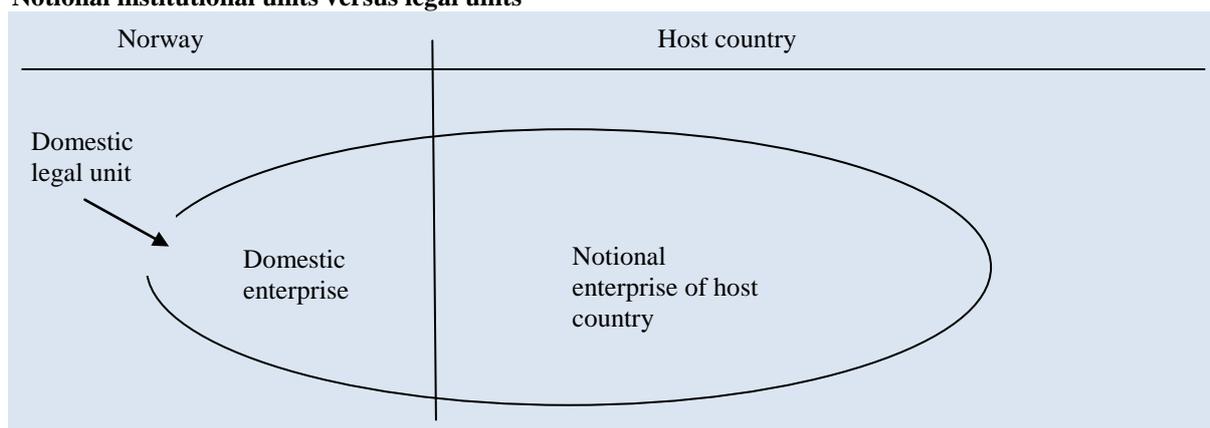
8.21 In practice, the population of resident enterprises will often be determined by the establishment-enterprise register of statistics. This is the case in Norway, where the population will be the target of different statistical surveys designed for use in compiling the national accounts. The starting point for determining the population is obtaining information from various administrative registers covering Norwegian legal units. The basis for data collection of economic variables is the business accounts of the legal units. Normally, these accounts reflect economic activities that should be included in the Norwegian national accounts.

8.22 However, an enterprise resident in Norway often engages in economic relations with other countries through ownership of economic units, for example a daughter company in the host country. The daughter company will then normally be a resident of the host country and contribute to the GDP of that country, while the mother company will receive returns in terms of primary income.

8.23 Sometimes the permanent activity abroad is not organised through a separate legal unit of the host country, i.e. a daughter company, but rather as a direct operation. In Norway, such examples are found within the petroleum extraction industry. The accounts of the mother company will include both balance sheet items and profit and loss accounts items that reflect activities carried out abroad on a permanent basis. In Norway, there are examples of limited companies with no domestic employment or reported productive activity that include in its accounts activities taking place abroad over which it has full ownership.

8.24 These examples are multinationals that do not fit the general description of a multiterritory enterprise, operating as a seamless operation over several territories. When the activity abroad is continued on a permanent basis and its activities are substantial, a notional institutional unit is deemed to exist in the host country. This situation is illustrated in Figure 8.2.

**Figure 8.2**  
**Notional institutional units versus legal units**



8.25 The Norwegian domestic legal unit is split into two notional enterprises: a resident enterprise with claims on the rest of the world and a notional institutional unit that is supposed to carry out the production activities abroad.

8.26 The rest of the world account records all economic relations between the resident enterprise and the non-resident (notional) enterprise, normally comprising various income flows and claims and debt positions. A main goal is to avoid recording the productive activity occurring in the host country as a contribution to the value added (GDP) of Norway. To achieve this, the consolidated reports from the domestic legal units need to be adapted to national accounting principles. However, there are questions of how to record output and intermediate consumption in the two economies.

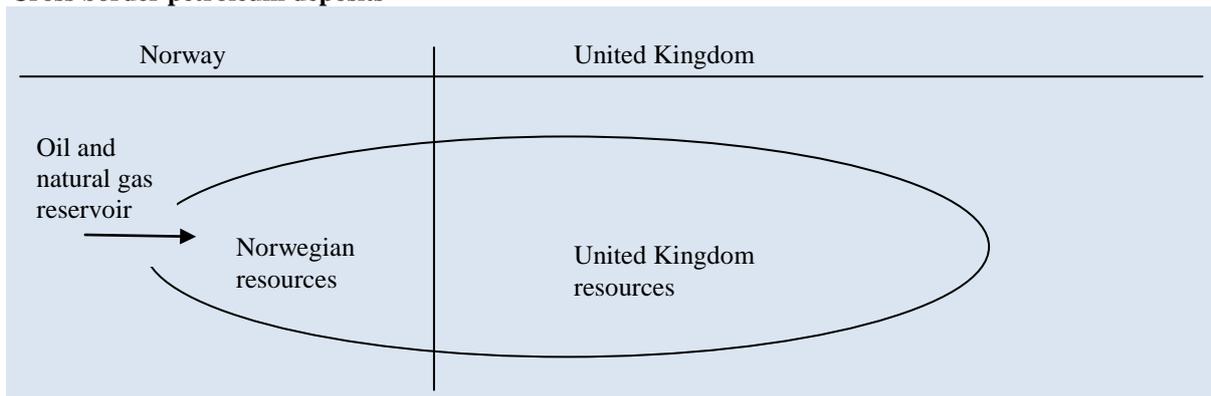
8.27 The measurement problem is related to the extraction of data for national accounting purposes from commercial accounting records that are used by enterprises mainly for reporting information on a worldwide consolidated basis. The 2008 SNA suggests to solve this problem by asking the legal unit to report separately for legal and notional units, or to “prorate” (or allocate) consolidated data. The question of how to allocate output and intermediate consumption between the legal and the notional unit is best addressed by examining which unit bears the risks and rewards of production. There may be a fee for service relationship between the units, or there may be a foreign direct investment relationship.

8.28 In some cases the allocation problems may be solved through direct contact with the companies involved, and the provision of detailed instructions on how to report data for statistical purposes.

***(ii) Cross border natural resource deposits, the North Sea***

8.29 In the North Sea lays sub-sea oil and natural gas deposits that cross the Norwegian continental border with the United Kingdom (UK). The two fields are Statfjord and Murchinson.

**Figure 8.3**  
**Cross border petroleum deposits**



8.30 One field is fully operated by Norwegian oil companies, while UK companies operate the other. This means that both the Norwegian and the UK oil companies are running seamless operations over their own and other country's economic territory. According to 2008 SNA (4.15) extraction of subsoil resources can only be undertaken by resident institutional units. Hence, in the case of Norway, the operations should be regarded as a direct investment enterprise in the UK and Norway's receipts should be in the form of direct investment income, rather than exports.

8.31 However, all the installations such as extraction rigs are placed on the Norwegian territory although part of the deposit itself crosses over to the British territory and is owned by the UK. In that sense all economic production activities take place permanently on Norwegian territory and are conducted by units resident of Norway.

8.32 The agreed treatment between Statistics Norway and the UK Office for National Statistics (ONS) for recording in the two countries' national accounts and balance of payments statistics has been to prorate the operations as recommended in the 2008 SNA and BPM6. Both income and costs are prorated according to the two countries' ownership shares of the resources. The ownership shares are based on accepted knowledge of the exact physical location of the oil and natural gas deposits.

8.33 For the field operated from Norway the Norwegian national accounts record as output only the value of the petroleum representing its ownership share to the reservoir. However, 100 per cent of the operating costs for the operation of the field are recorded as costs (intermediate consumption) in the Norwegian national accounts which lead to underestimating of the Norwegian value added. Therefore an offsetting item is recorded as an income receipt, reflecting a Norwegian produced service rendered to the UK by operating their part of the field and bringing the Norwegian value added up to its correct level, defined as the ownership share. For the other cross border field which is operated by UK oil a similar but reverse accounting procedure is followed.

8.34 On a practical level, as all activities take place and are organised on Norwegian territory, all statistical information are obtained from Norwegian units only. Seen from the British statistical office's point of view, recognizing a branch on the British territory apparently would raise some practical problems in collecting detailed data on its activity. On the other hand the ONS need to know the import of the extraction service. In Norway, the requested information is collected with the help of

a joint survey between Statistics Norway and the Norwegian Petrol Directorate (census of all units involved in oil and gas activities). The obtained information is broken down by oil field.

***(iii) Cross border natural resource deposits, the Timor Sea***

8.35 This case study is not an example of activities by multiterritory enterprises, but rather a case where the boundary of economic territory is unclear and unsettled. The Timor Sea area is not owned by the Designated Authorities (DA) that administers the Joint Petroleum Development Area (JPDA). Units operating in this area are resident in Australia, Timor-Leste or in both according to the distribution of resource royalties between the two countries. The primary purpose of the DA is to act as an agent for each government and channels funds (mainly royalty payments) to the Australian and Timor-Leste governments. For the purposes of economic statistics, the DA is considered to be operating in the JPDA itself and hence its residency should be split 50:50 between Australia and East Timor. The two conceptual entities will then be shown to transact with Australia, Timor-Leste and the rest of the world according to standard principles.

8.36 The treaty arrangements between Australia and Timor-Leste referred to in this section reflect the understanding of the Australian Bureau of Statistics (ABS) of the Treaty's statistical implications and are presented to place the statistical treatment described in context.

8.37 In measuring the economic activity of each country a logical sequence is followed to determine what economic activity should be attributed to each country. The sequence is to:

- a. split the world into discrete economic territories;
- b. assign residence for all individuals, businesses, governments and other organisations (referred to as economic units) to specific economic territories;
- c. calculate the economic activity of an economic territory as the sum of the activity of all economic units assigned residence in that economic territory.

8.38 A key feature in this sequence is that each economic unit can have residence in only one economic territory. In this regard the situation in the Timor Sea is not straightforward since there is no defined political or maritime boundary that can be used in the determination of economic territory. Indeed, since both Australia and Timor-Leste claim sovereign rights over 100% of the JPDA seabed, a definition following political boundaries would result in overlapping economic territories and a double counting of economic activity. For statistical purposes it has been decided to treat the JPDA as being part of the economic territory of both Australia and Timor-Leste, rather than allocate the area exclusively to one country.

8.39 In other words, the JPDA is to be treated as a multi-jurisdictional area, without either country having a predominant claim from a jurisdictional perspective. Both Timor-Leste and Australia consider themselves to hold sovereign rights over the seabed to the exclusion of all other countries. This being the case, the treatment of the JPDA as international waters would not be appropriate.

8.40 In recording Timor Sea economic activity in Australia's economic statistics each aspect, e.g. production, income and net worth, must be considered separately with a focus on the particular units involved and the underlying economic measurement principles. Differences in allocation between measures of production, income and net worth are a reflection of the fact that a clear delineation of

economic territory does not exist in this case. Importantly though, there is coherence across the different aspects of economic activity because of the use of common underlying principles.

8.41 The measurement of production covers the measurement of GDP and its components, including the value of output, gross fixed capital formation, imports and exports, compensation of employees and gross operating surplus. In the national accounts, production is allocated to the country in which the producer is supposed to be resident. For this reason the production of an American-owned company operating in Australia is recorded as Australian production even though a proportion of the income from that production will ultimately flow to the United States.

8.42 As the JPDA is treated as multi-jurisdictional for the purposes of Australia's economic statistics, production in the JPDA has to be allocated between Australia and Timor-Leste. Given that neither country has ceded sovereign rights over the JPDA it is considered that, on balance, production should be allocated 50:50 between Australia and Timor-Leste. This reflects the allocation of production in the national accounts on a jurisdictional basis rather than in terms of the ultimate beneficiary of any income flow from the production. In practice, this is achieved by treating all units operating within the area as consisting of two nominal entities - one with residence in the economic territory of Timor-Leste and one with residence in the economic territory of Australia.

8.43 One impact of this approach is that there will be a range of international flows recorded between the two countries. For example, suppose an entity operating in the JPDA employs people who are residents of Australia. In this case 50% of the wages paid would be treated as payments by an Australian entity to Australian residents and the other 50% of the wages would be treated as payments by a Timor-Lestese entity to Australian residents - a flow that is captured in the balance of payments. These and other production related flows can be measured and recorded following standard principles.

8.44 An exception to the allocation of production on a 50:50 basis concerns the pipeline under development between the JPDA and the Northern Territory. In this case the pipeline is not considered to be part of the multi-jurisdictional area covered by the JPDA but is under the jurisdiction of Australia. Hence the economic territory can be clearly defined as Australian and the activity associated with the construction of the pipeline and the output from the pipeline itself can be allocated 100% to Australia.

8.45 In the measurement of production some elements of income are covered. These are compensation of employees, gross operating surplus and taxes less subsidies on production and imports. But there are other relevant income flows that must be considered such as flows of interest, dividends, rent on natural assets (commonly referred to as royalties with respect to mineral deposits) and taxation other than taxation on production and imports. In order to measure a country's gross national income and its gross disposable income, as distinct from its GDP, it is necessary to take into account income flows between the country and the rest of the world.

8.46 The Treaty defines how the resource royalty and taxation income flows relating to the JPDA are to be apportioned between the two countries. For resource royalties, 90% are payable to the Timor-Leste government and 10% to the Australian government. For taxation, in general, Australia applies its tax system to 10% of income earned in the JPDA and Timor-Leste applies its tax system to 90% of the income earned in the JPDA. These proportions are applied to the relevant activities of

each conceptual entity in order to estimate the income transactions between Australia and Timor-Leste that are recorded in the balance of payments.

8.47 The final income result for each country is unaffected by the decisions relating to economic territory, residence and production in respect of the JPDA. At the same time, changes to the Treaty that affect the allocation of resource royalty and taxation flows between the countries will not affect the measured production of each country. Both of these outcomes are sound from an economic measurement perspective.

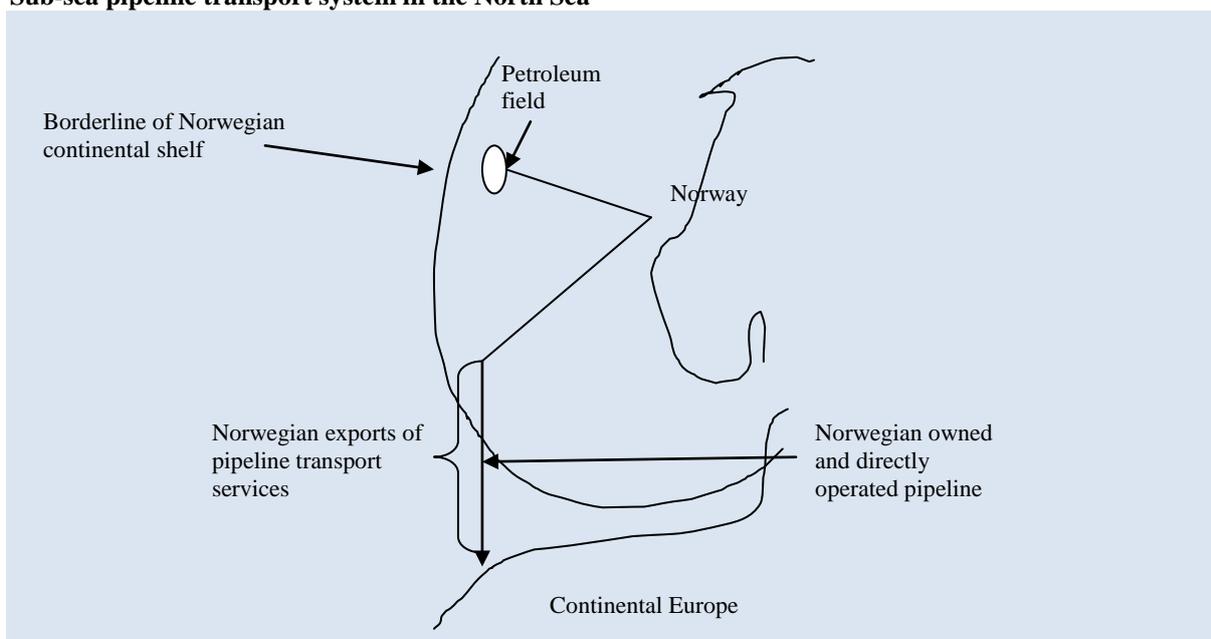
8.48 Since the JPDA is considered a multi-jurisdictional area, only a proportion of the sub-seabed petroleum deposits in the JPDA need to be recorded on the national balance sheet of each country. In Australia, all sub-soil assets are deemed to be owned by the general government sector. Without a precise delineation of economic territory, the allocation of assets within the JPDA will be based on the future income stream accruing to the various owners of the asset. For the Australian government the future income stream from its ownership of the mineral resources is directly related to the value of future resource royalty flows. As it will receive 10% of these flows, 10% of the total value of the petroleum deposits in the JPDA will be recorded in the Australian balance sheets.

8.49 No consideration has been given to any other natural resource assets which may be present within the JPDA. The allocation of the value of any other assets in the JPDA between Australia and Timor-Leste would need to be considered separately.

*(iv) Cross border pipelines, Norway*

8.50 Crude oil and natural gas are transported from the Norwegian petroleum fields in the North Sea to ashore in the UK and other North Sea continental countries. Parts of these pipelines are located on other countries' continental shelves but nevertheless for most part owned and operated by Norwegian companies. As illustrated in Figure 8.4, this truly represents a multiterritory operation.

**Figure 8.4**  
**Sub-sea pipeline transport system in the North Sea**



8.51 Following previous discussions, the pipeline should be recognized as constituting a branch if there are substantial operations over a significant period for which separate accounts are available or meaningful to compile. In this specific case there is no substantial presence and no information available to set up separate accounts for the different territories outside Norway. Also allocating production to the territories by prorating is difficult as no suitable allocation method seems to exist. Therefore, agreements are made with the respective countries that the value added generated by transporting the petroleum to other North Sea countries are to be recorded as part of the Norwegian GDP and export.

8.52 A first agreement on this recording was entered with the UK in 1974. Historically, the solution was chosen for practical reasons, as the required statistics must be obtained from the Norwegian enterprises operating the transportation systems. Foreign statistical authorities will not easily be in a position to acquire this information. However, this solution is also based on the difficulties in developing separate financial statements and balance sheets. So one may conclude that the chosen treatment is in accordance with the recommendations in BPM6 (4.31).

*(v) Cross border pipelines, Italy*

8.53 The Bank of Italy records exports of pipeline transportation services in the Italian Balance of Payments. These exports represent the revenues obtained from Tunisian enterprises for the transport of gas through a pipeline owned by an Italian enterprise. The pipeline is mainly used to transport gas from Algeria to Italy, and since it passes through the Tunisian territory it is used also to transport gas from Algeria to Tunisia. The Italian enterprise owning the pipeline does not have a separate local branch managing the transport of gas from Algeria to Tunisia and, according to the enterprise, separate accounts are not available.

8.54 Under these circumstances prorating is not a very meaningful way forward and as a logical consequence the provision of transport services to Tunisian enterprises has to be registered in the Italian balance of payments as exports of services (BPM6, 4.33) . This recording is in line with these recommendations in a similar way as the Norwegian example.

*(vi) The North Stream Pipeline*

8.55 The Nord Stream twin pipeline system through the Baltic Sea runs from Vyborg, Russia to Lubmin near Greifswald, Germany. The pipelines were built and are operated by Nord Stream AG .

8.56 The Nord Stream route crosses the Exclusive Economic Zones of Russia, Finland, Sweden, Denmark and Germany, as well as the territorial waters of Russia, Denmark, and Germany. The two 1,224 km offshore pipelines are the most direct connections between the gas reserves in Russia and energy markets in the European Union.

8.57 Construction of Line 1 of the twin pipeline system began in April 2010, and was completed in June 2011. Transportation of gas began in mid November 2011. Construction of Line 2, which runs parallel to Line 1, began in May 2011 and was completed in April 2012. Gas transport through the second line began in October 2012.

8.58 Nord Stream AG, based in Switzerland, is an international consortium of five major companies. The five shareholders are a Russian company (with a 51% share of ownership), two German

companies (15.5% each), one Dutch (9%) and one French company (9%). For the Russian and German companies, North Stream resembles a foreign direct investment while representing a portfolio investment for the Dutch and French partners (BPM6, 6.12 and 6.56).

8.59 The operation of the Nord Stream Pipeline system is remotely monitored and controlled from the Control Centre, located at the Nord Stream head office in Switzerland. This head office oversees and coordinates all commercial operations, meaning they are in contact with gas suppliers and consumers on a daily basis. In Switzerland, the Nord Stream is registered as an affiliate of the Russian major stake holder.

8.60 Although the pipelines pass through several territories they are not operated by separate legal entities in those territories. The pipelines should be recognized as constituting a branch if there is a substantial presence and availability of separate accounts in the territories. A territorial breakdown of the economic operations is not very meaningful. Hence, all output and value added of the pipeline operator is recorded in Switzerland. This implies that also full ownership of fixed assets (the pipelines) is recorded in the balance sheet of Switzerland.

8.61 Given that the Russian company sells gas directly to customers in Europe, these sales in gas are unrelated to the pipeline operator, Nord Stream AG. Nord Stream AG obtains fees for transporting the gas. Under balance of payments conventions, goods are valued fob ('free on board') and importers are considered to be the purchasers of transport services from the exporting country's border to that of the importer. If in fact payments to Nord Stream AG in Switzerland are made by the Russian gas producer, the payments should be re-routed, to be shown as imports of gas transportation services by the purchaser of the gas from Nord Stream (BPM6, 10.79)

#### ***(vii) Ocean transport***

8.62 Statistical treatment of international maritime transport activities may be challenging. The following quotation from a Norwegian newspaper may serve as an illustration:

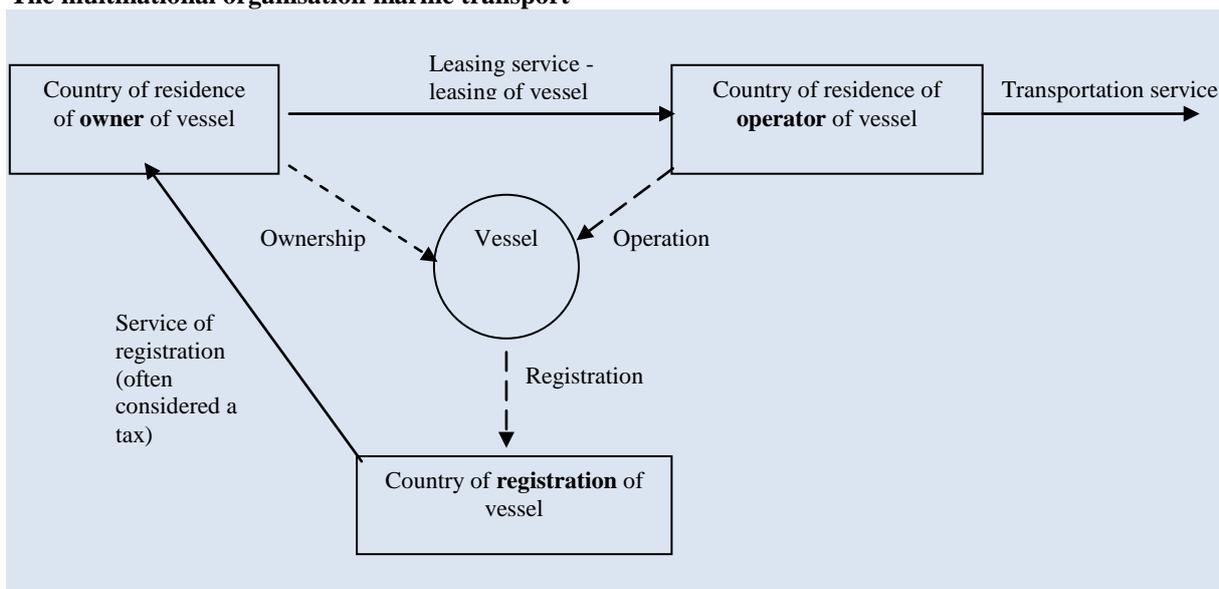
“The Norwegian shipping company X in Bergen recently sold 10 ships to an Arabian company Y. The ships are to be registered in Liberia. The company X has entered a management contract with company Y. The ships will, however, be operated by the (Norwegian) company Z.”

8.63 This example illustrates the difficulties in allocating to various countries involved in the operation of transportation equipment. Ocean marine transport is an international service activity in more than one sense, which can be hard to grasp in statistical terms. The transport activity itself takes place in several countries' economic territories, or in international waters.

8.64 Due to complex organizational structures and operating arrangements, it can be difficult to identify which institutional unit (and which country) is the producer of a specific transport service. In international shipping, a vessel's presence is often outside the territory of its operator. Furthermore the vessel's owner quite often is resident of yet another country and the vessel itself may very well be registered in a third country (see Figure 8.5). Some decades back, the country of registration, the country of ownership, and the country of operation of a ship were all one and the same. For various reasons, this is rarely the case today.

8.65 The main challenge is to determine the producer of these marine transport services and its country of residence. At least two fundamental problems should be addressed. Firstly, marine transport services must be separated from other types of services. In the last decades a growing trend of contracting-out of shipping services has been observed. The economic crisis in the shipping industry, starting in the mid-70s, forced many companies at least in Norway to sell their fleet, while others went bankrupt. What remained was the knowledge of marine operations. This led to the appearance of specialized enterprises, so-called ship management agencies, producing a range of services related to shipping on a contractual basis.

**Figure 8.5**  
**The multinational organisation marine transport**



8.66 This development has made statistical recording of marine transport services somewhat more difficult than before, as the borderline between marine transport activities and other business service activities became blurred. The dispersion of ship management functions and fleet ownership can make it difficult to identify the statistical unit actually producing the transport service.

8.67 Even when it is clear who owns the vessel, who produces the transport services and where the owner and operator of the vessel reside, it may still be challenging to compile data consistent with preferred statistical methodologies. This is because it can be difficult to adjust data for commercial or regulatory reporting needs to fit statistical purposes.

8.68 A consistent and comprehensive statistical treatment of the services requires identifying the production units involved, and this may be best accomplished through development of a business register. To support this task, operational criteria for distinguishing the various types of services producers need to be defined.

8.69 The second issue is that the trend toward increasing internationalisation of the shipping industry has highlighted some questions of residency. It is not always obvious to which country the production and hence the export of shipping services must be assigned. Even the fleet ownership is not always clearly identified.

8.70 A general principle is that it is the operator, i.e., the enterprise operating the vessel, who will often be the producer of the transport service. This implies that the allocation of the transportation activity should follow the country in which the operator of the vessel is resident, that is the country of the operator's predominant centre of economic interest (BPM6, 4.136).

8.71 The country of residence of the owner of the vessel determines on whose national balance sheet the value of the vessel should be recorded. The country of registration is irrelevant in this respect. The economic link between the country of registration and country of ownership of the vessel is that a registration service<sup>23</sup> is to be recorded between the two countries.

8.72 The international shipping industry is sometimes organised in a rather non-transparent way which makes it demanding to reveal the actual owner of a vessel. In practice one may need to accept formal ownership even knowing that lease agreements and shipping registers may not reflect economic ownership. Recording exports and imports of vessels requires that (change in) economic ownership is identified. Identifying the operator is a prerequisite for determining the geographic location of the transport service produced.

*(viii) Non-resident crew on Norwegian ships*

8.73 At present the crew on board of ships under Norwegian operation or ownership, represents 45,000 employees. In the national accounts it needs to be determined which part of this staff is actually employed by the Norwegian companies and which part represents non-resident employees.

8.74 In the past the full crew was assumed to be resident of Norway, i.e., belonging to the domestic household sector. Part of the compensation of employees paid to staff with a foreign nationality was assumed being spent on shore in foreign ports and therefore recorded as part of travel expenditures debit (or imports). The remaining part of their labour income was assumed be transferred to their home countries as remittances.

8.75 This recording was changed in the Norwegian balance of payments and national accounts after the SNA 1993 implementation when crew of foreign nationality was treated as non-residents. Their labour income was recorded as compensation of employees paid to the rest of the world. For example, staff from the Philippines, working on Norwegian operated vessels, are classified as Philippinean residents receiving compensation of employees from Norway. This treatment is in accordance with the recommendations in the 2008 SNA (26.38 c). The required information is obtained from administrative registers and from the Norwegian Ship Owners' Association.

8.76 Another issue is that part of the crew may in fact be contracted by foreign employers companies and subsequently outsourced to the Norwegian shipping companies. Such payments for labour services should be recorded as imports of services and not as compensation of employees. Due to the lack of information at present this distinction cannot be made in the Norwegian national accounts and balance of payments, and all crews on Norwegian operated vessels are treated as employees.

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<sup>23</sup> In the case where the registration fee is provided for little or no work on the part of government, the fee should be considered as a tax (BPM6 10.180).

*(ix) Unincorporated joint ventures and transport equipment – the case of ‘Smooth Airways’*

8.77 There are institutional units, for which it is infeasible or meaningless to determine unambiguously its country of residence. The economic activities of such units may be performed on two or more countries’ territories and organised in an inseparable way that makes it impossible to identify, either in real or notional terms, separate institutional units (affiliates) in each of the countries involved. In such cases the activity may be allocated to these countries in accordance with ownership relations.

8.78 Ever since its establishment as a multinational consortium, Smooth Airways has been a cooperation with strong involvement from three governments with the following ownership shares: Country A 3/7, and B and C 2/7 each. The government ownership is organised through national enterprises with 50 per cent central government ownership share. The agreement was the foundation of a joint aviation policy of the three countries.

8.79 The agreement laid down the operational principles of the joint aviation activity and established its boundaries. It also governed the registration of airplanes in the three countries to be in accordance with their ownership shares. According to the agreement, Smooth Airways is to perform all air services and aviation activities on behalf of the national owner companies, which act solely as owners. The national owner companies themselves do not perform any aviation activities.

8.80 The national accounts and balance of payments statistics in the three countries follow the same rules in terms of recording the production activities of Smooth Airways. Both turnover and capital stocks are prorated to the respective countries in accordance to their ownership shares. The consequence is that the national accounts of countries A, B and C may include certain activities that are on a permanent basis operated and performed outside its economic territory (similar to the treatment of offshore pipelines).

8.81 So the challenge is to divide or prorate all economic activities on a country-by-country basis. The 1993 SNA (par. 14.25) provides specific guidelines for operators of mobile equipment according to which three criteria must be fulfilled before following such an approach:

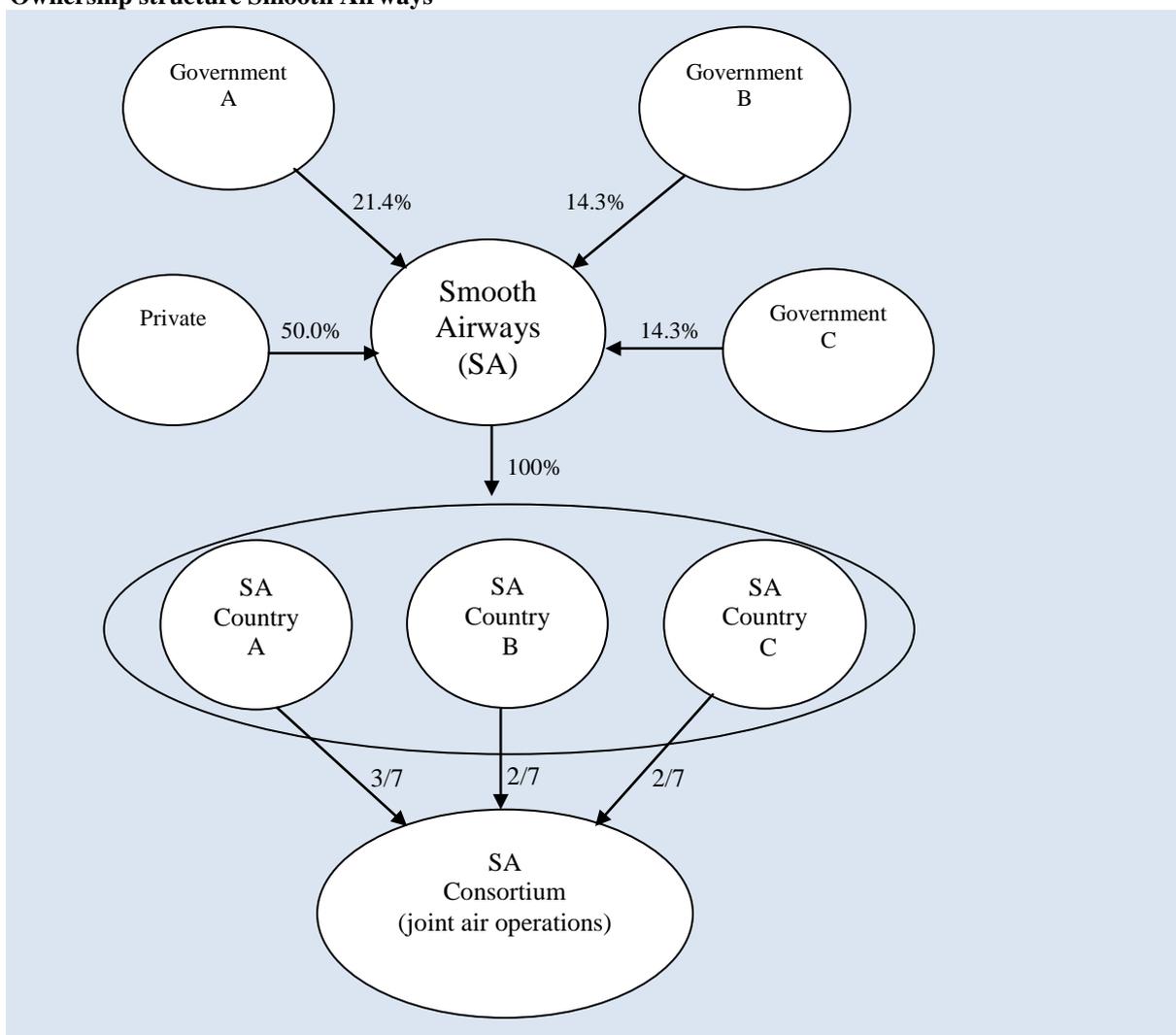
- a. The production must take place using transport equipment, implying that production activities operating stationary fixed capital falls outside the scope of this special case. Smooth Airways, an aviation company conducting international aviation operations, clearly must be regarded as meeting the first criterion;
- b. The unit must be founded by joint legislation of two or more governments. It seems plausible to assume that underlying reasoning is that such a close governmental cooperation in this policy area implies joint operations. Smooth Airways was founded and is operated to meet joint Scandinavian policy objectives within the aviation sector. Also the second criterion must thus be regarded as met;
- c. The unit must be registered in all involved countries, underlining the objective of joint governmental control over the activities. If the unit in question is registered in one of the countries only, this could be used to determine the country allocation of the activities. The three national ownership companies related to Smooth Airways were

registered in each of the three countries, reflecting the policy objectives of joint governmental control, and thus the third criterion is also met.

8.82 For cases meeting these three criteria, the international guidelines suggest two alternative treatments in the national accounts and balance of payments:

- a. All transactions and positions are allocated to each country according to their share of corporate equity, or,
- b. The unit and all its transactions and positions are allocated to the country where the headquarters is located. Units in the other countries are treated as direct investment enterprises.

**Figure 8.6**  
Ownership structure Smooth Airways



8.83 SNA recommends the second method, admitting however that practical considerations may result in choosing the first treatment. The most important aspect is to seek consistency in treatment in the statistics of the countries involved.

8.84 In the case of Smooth Airways, the first method was chosen, reasoning that Smooth Airways produces international air transport services and at the same time answers to a joint inter-governmental aviation policy.

*Compilation issues*

8.85 The NSIs of the three countries involved agreed on the following recording of Smooth Airways:

- a. Output, intermediate consumption, gross fixed capital formation and financial transactions are all prorated according to ownership shares, Country A: 3/7 and Countries B and C 2/7 each;
- b. A dedicated survey is run by Country A. This survey collects information on turnover and production costs and balance sheet on a quarterly basis. The results are disseminated to the NSIs of the other two countries and data compilations are mutually consistent;
- c. International trade in aviation services between the three countries are derived from information on domestic sales in each country. Imports of intermediate goods per country are determined in a similar way.

8.86 Country A captures 3/7 of output and production costs. Exports equal domestic output minus domestic sales. Intermediate consumption equals 3/7 parts of the total costs and the imports are calculated as the difference between the intermediate consumption in Country A and production related purchases in this country. This approach is illustrated in the following tables.

**Table 8.1**  
**Calculation of the production and the exports in country A**

	a)	b)	c)	d)
	Company's Income	Sales to units in country A	Produktion in country A	Exports in country A
<i>source</i>	<i>survey</i>	<i>survey</i>	$3/7 * a)$	$c) - b)$
Passenger	700	200	300	100
Freight	280	50	120	70
Other traffic revenues	140	55	60	5
Aircrafts rental	350	130	150	20
Engineering services	70	28	30	2
Ground services	70	10	30	20

**Table 8.2****Calculation of the intermediate consumption and related imports in country A**

	a)	b)	c)	d)
	Company's Costs	Purchases from units in country A	Intermediate consumption in country A	Imports in country A
<i>source</i>	<i>survey</i>	<i>survey</i>	$3/7 * a)$	$c) - b)$
Airport and aviation charges	140	50	60	10
Fuel and lubricants	350	50	150	100
Catering costs	35	10	15	5
Aircrafts rental	280	75	120	45
Engineering services	245	28	105	77
Ground services	70	10	30	20

*Import and export of aircrafts*

8.87 Estimates of gross fixed capital formation are derived from information on purchases and sales of aircrafts, which is also collected by the NSI in Country A. This information includes the nationality of the counterpart of these capital transactions. Also this information is shared with the NSIs of the other countries.

8.88 The same allocation method is applied for capital goods. A 3/7 share of the value of aircrafts is recorded on the balance sheet of Country A. The country of registration is not relevant in this regard. Countries B and C own 2/7 parts of the aircrafts each. Of course, for each country the recording of imports and exports of aircrafts is brought inline with the prorated investment estimates.

*(x) Construction projects – The ‘Blue Sea Connection’*

8.89 The Blue Sea connection refers to a road and train connection between two countries A and B. The link consists of a bridge, an artificial island and a tunnel. The Blue Sea consortium, owned half by the government A and half by government B, is responsible for this international construction project. The consortium owns the connection during the first 50 years after its opening and will operate the transport connection during this time.

8.90 Construction of the bridge took place in the nineties. Due to the multiterritory features of this construction project, questions concerning the allocation of the construction output and the gross fixed capital formation arose. The headquarters of the consortium were located in Country A and considered resident in this country from a national accounts point of view. However, several construction companies from different countries were involved in the project. The project took more than one year to finish. Parts of the project carried out on the territory of Country A were more substantive in terms of capital investment. On the other hand the project was financed half by Country A and B investors. Any split in operations seem artificial as the bridge should be seen as one piece of infrastructure.

8.91 The NSIs of countries A and B concluded that the consortium should be approached as a multiterritory enterprise. It was agreed that the national accounts of both countries would equally split the economic activities of the consortium.

8.92 In the construction phase, four individual construction syndicates were established. Two of these syndicates were responsible for developing the artificial island in the middle of sea arm and the

tunnel from Country A to this island. The other two syndicates were contracted to build respectively the main bridge and the access bridges.

8.93 The two syndicates responsible for the construction of the artificial island and the tunnel from Country B were legally registered in this country. The other two were registered in Country B, and they were asked to report their activities to both countries. This means that gross fixed capital formation and construction output were registered in the National Accounts of the two countries according to the registration of these syndicates.

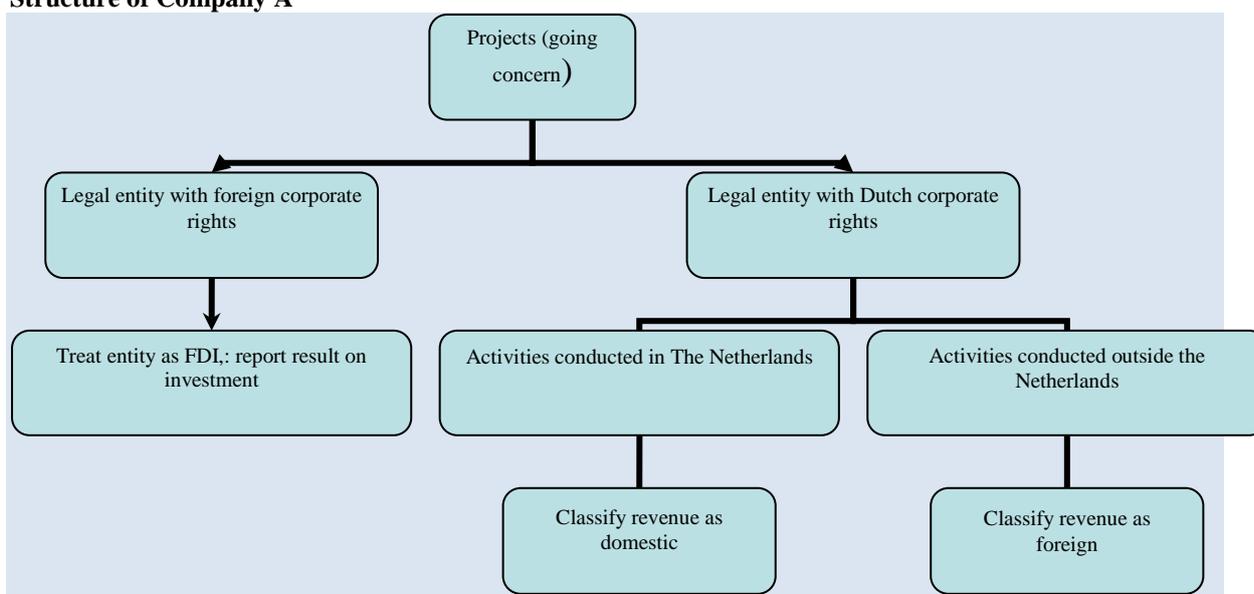
8.94 In the subsequent phase of operation, the consortium was broken up in two notional units, one belonging to Country A and a second one to B. Production and intermediate consumption are prorated according to the ownership shares (50%) of the consortium. These companies are supposed to supervise the country's interests in the consortium. Their accounts are mirroring the accounts of the consortium based on equal shares. The NSI of Country B collects the data concerning the Blue Sea connection from this company resident in Country B instead of from the Consortium. In this way the NSI obtains the prorated accounts directly from the source.

**(xi) Construction projects – the Netherlands**

8.95 The following case presents a Dutch company with more than 15,000 employees worldwide and construction projects in 75 countries. The company's core activities are dredging and offshore construction activities for the oil and gas industry. The ultimate controlling unit is situated in the Netherlands. However, a substantial part of the revenue is generated outside the Netherlands.

8.96 The company classifies its own revenues as either domestic or foreign. The internal control of Company A is set up around a project administration. Projects are assigned to legal entities, which are set up all around the world. Many projects are large operations and their duration will often exceed one year.

**Figure 8.7**  
**Structure of Company A**



When a legal entity has obtained foreign corporate rights and is not enlisted in the Dutch chamber of commerce, company A classifies the legal entity as foreign. These legal entities are reported as foreign direct investment companies. Revenue generated by projects under control of these foreign entities remain unreported in the Dutch national accounts.

8.97 When a legal entity has Dutch corporate rights and is enlisted in the Dutch chamber of commerce, its revenue classification is based on the geographic location of its operations. Activities carried out on Dutch territory are classified as domestic. Revenue classified as foreign means that these activities are supposed to take place outside Dutch territory and are therefore not recorded as output in the national accounts of the Netherlands. If a project is conducted through a joint venture, the company only recognizes the share it has in the joint venture.

8.98 Prorating, as recommended by the international guidelines, follows logically from the companies structuring of international projects. The largest foreign projects are operated by foreign legal units which makes the distinction between domestic and foreign operations from a national accounting point of view quite transparent.

8.99 One additional point of consideration is that the 2008 SNA recommends taking into consideration the duration of a construction project. Projects lasting less than one year should still be recorded in the national accounts of the country in which the company is resident. Since this information is not readily available, the duration of projects is not taken into account when classifying the revenue as either foreign or domestic. However, legal units are typically created in case of large construction projects which may be expected to take more than one year. This means that this accounting solution is still broadly in line with the 2008 SNA and the BPM6.

#### **8.4 Challenges with regard to source statistics**

8.100 Challenges with regard to multiterritory enterprises are mainly related to methods applied for prorating when possibilities to identify separate (legal) institutional units are absent. The purpose of proration is to achieve approximately the same result as if data were reported by the enterprise itself. The SNA/BPM leave it to the statisticians to devise methods that are appropriate to the circumstances encountered.

8.101 The factors used for prorating should be based on available information reflecting the contribution to actual operations. Such information may not always be available and compilers will have to consult the enterprises involved for example by conducting sample surveys which are specially designed for this purpose.

8.102 If the taxation authorities have accepted the multiterritory arrangements, a prorating formula may have been determined that could be the starting point for statistical purposes. However, such taxation information can be difficult to obtain or to exchange between countries.

8.103 It is clear that the prorating treatment is complex to implement and has implications for other statistics. It should be coordinated between countries involved for the sake of consistency. Thus, compilers across countries involved in multiterritory enterprises should cooperate to develop consistent data and avoid data gaps.

8.104 At the same time, statistical agencies across countries have been increasingly concerned about respondent and compilation burdens and have taken steps to minimize these. The approach followed in the ‘Smooth Airways’ case seems quite efficient as one NSI conducts a special survey and shares the results with the other involved SNIs.

8.105 Compared to administrative data, sample surveys have the advantage of being designed to observe multiterritory enterprises and obtaining the information required for prorating. The disadvantage is, however, that they increase the respondent burden. A possibility is to combine administrative data with a survey where only the most substantive questions are covered by the survey.

8.106 As a way of reducing the response burdens, many statistical agencies use administrative data in their compilation of the national accounts. The challenges with regard to administrative data are that they normally are set up for legal or other administrative purposes and are not designed to answer questions that the national accounts and balance of payment compiler have. If one uses tax records, particular attention should be paid both to the risk of overestimating domestic value added as well as the risk of double counting the activities across the borders. Such measurement problems must be solved through direct contact with the companies involved with instructions on how to report data for statistical purposes.

8.107 Regardless of the statistical data sources employed, proration is resource intensive work for statisticians. If the incidence of proration is increasing because more activity is undertaken globally, then the workload of statisticians will increase, and the accuracy of the results could be questioned, because proration implies a degree of judgement, such as selecting the variable(s) used for prorating.

8.108 Prorating or setting up notional units means that transactions such as imports and exports have to be imputed. The general rule of SNA/BPM is to avoid imputing transactions. However, in the context of multiterritory enterprises these imputations are a regrettable necessity.

8.109 The significance of these issues depends on the circumstances. Most international operations of multinationals are formally organised as corporations or branches, and governments can usually routinely collect relevant data from them for statistical purposes. However, for small open economies, and for some countries that participate in customs and currency unions, multiterritory enterprises may be sizable and can create compilation challenges. Hence, recommendations on how to compile and prorate these enterprises are of importance, even though the number of units that require such treatment may be limited in most countries.

## **8.5 Recommendations**

8.110 Based on the conceptual discussions and case studies presented in this chapter, the following recommendations are made:

- a. The recording of multiterritory enterprises is on a case-by-case approach and is data and resource intensive.
- b. The preferred option is to identify separate branches. However, the identification of branches as institutional units on their own requires that their operations can be

quantified separately from the rest of the entity. A complete set of accounts, including a balance sheet, should exist for the branch, or it should be possible and meaningful, from both an economic and legal viewpoint, to compile these accounts if they were to be required. Each branch is a direct investment enterprise.

- c. The creation of notional units should only be done out of necessity, i.e. for compiling data for each national economy.
- d. Where needed, special surveys should be conducted for tracking multiterritory enterprises and for developing prorating factors. Alternatively, administrative data can be used in combination with special surveys. Administrative data are often insufficient to develop accounts on the basis of pro-rating. Appropriate prorating factors which are often easily available are ownership shares, employment shares, wage shares etc. Surveys can also help track prorating factors as turnover shares. If turnover shares are available one should be cautious about internal transfer pricing which can distort the shares.
- e. The Timor Sea case shows how prorating can be applied to all relevant transactions.
- f. Best practices in survey design should be shared among NSIs.
- g. Compilers in different countries should share data with one another to develop consistent data and avoid data gaps and to avoid double counting.
- h. A coordinated treatment of multiterritory enterprises requires thorough exchange of experiences and accounting practices. This should be facilitated by the international organisations by way of organising national accounts experts meetings to discuss these (and other) globalisation issues. It is essential that statistical agencies are committed to the idea of sharing experience and data. Unfortunately, the possibility of data exchanges is often limited due to data confidentiality constraints.
- i. Exchange of experiences helps to mitigate problems through the common development of data sources and methods. Since customized solutions are often needed, this may consume resources from NSIs. Besides conceptually correct, solutions should above all be practical.

## Chapter 9

# Measurement issues associated with quasi-transit trade and similar phenomena

### 9.1 Introduction

9.1 This chapter discusses statistical measurement issues associated with so-called “quasi-transit trade” and similar phenomena. “Transit trade” occurs when goods are admitted under special customs procedures that allow the goods to physically pass through an economy, en route to another destination; in the case of transit trade, the goods are excluded from the goods trade statistics of the economy through which the goods physically pass. In contrast, quasi-transit trade occurs when goods enter an economy and are declared as imports for customs purposes at values that differ from those that are declared when the goods leave the same economy, without the transit economy having acquired ownership of the good. This phenomenon is most relevant in custom unions (CUs), such as the European Union (EU), where goods often enter the union without having changed ownership (so-called fiscal representatives may declare the goods in imports).

9.2 According to BPM6, these goods should not be recorded as imports in the balance of payments goods account. In contrast, customs regulations may require the reporting of the value of the goods when they physically cross a customs border, even when there is no change in ownership of the goods. In particular, EU Regulations followed by Extrastat<sup>24</sup> prescribe that the goods be declared as imports upon their arrival to the EU. These same goods would be declared as exports/dispatches if they are sold to a resident in a different EU country. Under statistical rules adopted for estimating EU and euro area balance of payments aggregates (but not followed in national balance of payments estimates), the difference between the value declared upon entry to the EU and the value upon the change of ownership in the country of the final consumer is to be shown as an *import of “branding”* in the country of transit.

9.3 A related phenomenon to quasi-transit trade may occur if the goods that originally entered for transit trade are instead sold to a resident of that economy for a price that differs from the declared value upon arrival. (This is not transit or quasi-transit trade, because the goods do not physically pass through the receiving economy.) This case may result in a statistical discrepancy for the importing economy (because recorded imports may not equal the settlement payment that is recorded in the financial account), and may also result in a statistical discrepancy in global trade (because imports declared by the fiscal representative may not be equal to exports declared by the merchant, assuming that the economy of the merchant records the full selling price of the exported goods in its estimates).

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<sup>24</sup> The EU has two separate statistical systems for the physical movement of traded goods: (i) Extrastat is a statistical data collection that is based on the customs declarations of goods entering and leaving the EU; and (ii) Intrastat collects information from VAT-registered traders on trade flows between countries within the EU.

9.4 Price differences, resulting in a net trade flow in the transit economy, also may occur when goods are traded under merchanting or as goods for processing, or a combination of the two. Thus, there are a number of different situations that may pose compilation challenges for compilers.

9.5 As noted in previous chapters, compared to their predecessors a significant change in the BPM6 and 2008 SNA is the consistent application of the change in ownership principle to the goods and services account. As a consequence, unlike the treatment in BPM5, the imputation of transactions when goods cross a customs frontier without a change in economic ownership is eliminated in BPM6.

9.6 Practical challenges exist in implementing both the BPM5 and the BPM6 methodologies. As already discussed in Chapter 5 it is sometimes difficult to adjust international merchandise trade statistics (IMTS) with the methodology used in compiling the balance of payments and national accounts. IMTS often serve as inputs for balance of payments and national accounts. Physical movement of goods across customs frontiers is a key principle for recording data in IMTS.

## 9.2 Background

### *VAT registration in the EU*

9.7 Each of the 27 EU member states follows the rules of the EU Directive on EU VAT compliance governed by the European Commission.<sup>25</sup> Although the Directive establishes broad rules and rates for the management of VAT in the EU (e.g., the minimum “standard rate” at 15%), member states are able to vary from the standard rate and to develop rules of implementation in specific areas.<sup>26</sup>

9.8 Non-resident companies providing taxable supplies of goods and/or services in the EU need to register for VAT purposes; this applies, for instance, to non-resident companies releasing goods for free circulation in one EU member state, and subsequently dispatching the goods to other member states of the EU. In principle, import duties and VAT at import are payable at the moment the import declaration is submitted, although a few member states have VAT deferment systems in place.

9.9 Non-EU importers registering for VAT have to appoint local fiscal representatives in most European countries. The fiscal representative is responsible for all of the importer's VAT compliance, including the filing of returns (see below). In some EU countries, non-resident businesses may register themselves directly in the EU country and obtain a VAT number that identifies their non-resident nature.

9.10 Non-resident traders are issued tax numbers and use these numbers to execute their trade-related VAT payments. They are not considered part of the host economy; consequently, their transactions with residents of the host economy need to be included in balance of payments statistics and national accounts. Intrastat is the EU-wide system of collecting information from VAT-registered traders to provide an overview of the dispatch and acquisition of goods between member states of the

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<sup>25</sup> The detailed application of VAT varies according to the administrative customs and practices of each Member State within the framework set out by Community legislation.

<sup>26</sup> See [http://ec.europa.eu/taxation\\_customs/taxation/vat/how\\_vat\\_works/](http://ec.europa.eu/taxation_customs/taxation/vat/how_vat_works/)

EU, and thus, non-resident VAT entities in a host country also are obliged to report their transactions (above a threshold) to Intrastat.

### ***Role of fiscal representatives in the EU***

9.11 Fiscal representative companies specialize in taking care of the management and settlement of VAT on behalf of non-resident companies in accordance with the local (sometimes complex) regulations, including customs clearing and Intrastat filing. The tax authorities regard a fiscal representative as the local agent of the non-resident trader.

9.12 Apart from the locational advantage for entering the EU through a specific member state, there are a number of other reasons why a non-resident company would ship its products through one EU member state to sell them in another. For instance, as noted above, some EU members offer VAT deferral schemes that can improve an importer's cash flow.

9.13 Another advantage is that, once the goods have been cleared in one member state, the goods are free for transport elsewhere in the EU without any further customs clearance, and as such can be stored within the EU and eventually transported and delivered quickly. It is often the case that goods are stored as inventory in one EU member state before being delivered to a purchaser in another member state. With fiscal representation, there is no need for a bonded warehouse or the posting of a customs bond – the goods may be stored anywhere. Often the shipments are cleared for customs on a consolidated basis, which saves additional costs.

9.14 Furthermore, in global wholesale arrangements, the non-resident merchants often buy in bulk for a reduced price, and sell in smaller lots to final customers for prices including mark-up, such as royalties or commissions, and costs for planning, marketing, and advertising (see also BPM6, paragraph 10.44 (b)). Under this arrangement, merchants may be able to keep confidential from customers the wholesale prices that were declared at the time of import, as well as to provide a more tailor-made door-to-door service for their end customers.

### ***Value adding services through value added logistics***

9.15 In the above cases, goods pass through an economy without being further processed by the economy through which they passed. There also are cases where value is added in the transit country.

9.16 It is common for fiscal representation companies to also offer or sub-contract tailor-made so-called “value added logistics”. These services include, for instance, “consolidating”<sup>27</sup> goods for the end-customer from multiple sources; “differentiation”<sup>28</sup> of products before delivery through, for example, uploading of software; quality inspections; or repacking and resizing of products. After this light processing<sup>29</sup>, the goods are physically dispatched to the final customer in another EU member state, who pays the full transactions price directly to the non-resident merchant. The non-resident

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<sup>27</sup> Generally speaking, “consolidation” means bundling, e.g., goods are bundled in a way that could include delaying the delivery to improve the utilization of transport capacity; or the transport flows are bundled, for instance, by including stopping at several pick-up and drop-off stations along the way.

<sup>28</sup> Product differentiation is a process that can be achieved in many ways; for instance, by packaging of goods in a unique way; or even as elaborate as incorporating new features, such as customized software.

merchant separately pays the processor in the transit economy for the services it provided. Thus, in the economy of the value added services provider, services (and not goods) exports should be recorded, and the services exports should be equal to the amount that the services provider charged for its services.

### 9.3 Application of BPM6 and 2008 SNA to quasi-transit trade

9.17 This section first addresses the treatment of quasi-transit trade in national balance of payments data, and, second, addresses the BPM6-recommended recording in a CU (i.e., the EU). Both cases are illustrated by quantitative examples that also address the treatment of any value added being generated in the transit economy. The third example displays the recording of quasi-transit trade in EU statistics.

#### *Recording of quasi-transit trade in national balance of payments*

9.18 In the national balance of payments it is important that the compiler identify cases where its own country does not acquire economic ownership of goods (transit trade and quasi-transit trade), to ensure that it does not record goods imports and exports.<sup>30</sup> In many EU countries, it is much easier to identify and properly record (exclude) transit trade than it is to properly handle quasi-transit trade.

9.19 In the first example presented in Figure 9.1, the merchant in country Y buys goods from country X for the wholesale price of 100 and sells these goods to country B for the transactions price of 150 (including purchased services and profit). A local fiscal representative in transit country A, in addition to taking care of the customs arrangements, sub-contracts to a specialized enterprise the undertaking of quality inspections before the goods are shipped. He gets reimbursed for his services by the merchant in country Y with 20 (5 for customs clearance, and 15 for quality management). These services are reflected in the higher goods value when dispatched to country B; however, they also need to be recorded as separate transactions in the balance of payments of country A, because residents of member state A provided services to country Y for which they were explicitly compensated.

9.20 As shown in Figure 9.1 goods under merchanting are recorded in the accounts of the merchanting country Y (owner of the goods), with the difference in price representing the merchant's margin. The transit country A records only services exports to country Y<sup>31</sup>, while country X and country B record exports and imports of goods, respectively, to and from country Y.<sup>32</sup>

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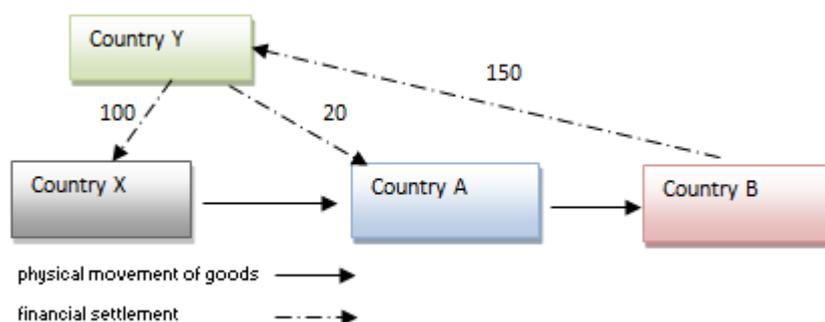
<sup>29</sup> *BPM6* Box 10.1 contrasts merchanting with manufacturing services that do or do not change the condition of the goods: when manufacturing services are performed on goods that do not change condition (see also Chapter 2, Subsection 2.2.2).

<sup>30</sup> If the compiler publishes data on transit or quasi-transit trade, such as in preparing a table that reconciles data on an IMTS basis with data that are recorded in the balance of payments accounts, it could be useful to explain reasons for differences in the values of goods received and goods dispatched, e.g., profit margin of the merchant, or fees that are recorded as manufacturing services in the balance of payments data.

<sup>31</sup> Transport costs are neglected in this example. Goods under merchanting are valued at transaction prices not FOB, see *BPM6* paragraph 10.44(d).

<sup>32</sup> See also *BPM6* Box 10.1

**Figure 9.1**  
Recording of quasi-transit trade



<b>Country Y</b>		<b>Country A</b>	
Goods under merchanting with X	-100 CR	Trade-related services	20 CR
Goods under merchanting with B	+150 CR	Financial account -	
Net exports of goods under merchanting	50 CR	net change in external assets	20 DR
Trade-related services	20 DR	<b>Country B</b>	
Financial account -		General merchandise import from Y	150 DR
net change in external assets	30 DR	Financial account -	
<b>Country X</b>		net change in external assets	150 CR
General merchandise export to Y	100 CR		
Financial account -			
net change in external assets	100 DR		

9.21 In many countries, compilers use IMTS as the main source of data to compile the balance of payments goods account. As noted, the IMTS primarily cover goods physically entering (imports) or leaving (exports) the economic territory of a country, which differs from the balance of payments concept of recording goods trade when there is a change of economic ownership between residents and non-residents. It should be noted, that, conceptually, the IMTS 2010 provides recommendations to exclude goods simply being transported through a country (in transit, or in trans-shipment), irrespective of the customs procedure applied, if it is known that their destination is a third country (see IMTS 2010, paragraph 1.42).<sup>33,34</sup>

9.22 Compilers should be aware of the extent to which IMTS source data comply with requirements of the BPM6, and make adjustments, as needed, to coverage, classification, timing, and valuation.<sup>35</sup> The backgrounds of these adjustments are presented in Chapter 5. Recording of quasi-transit trade in EU aggregates.

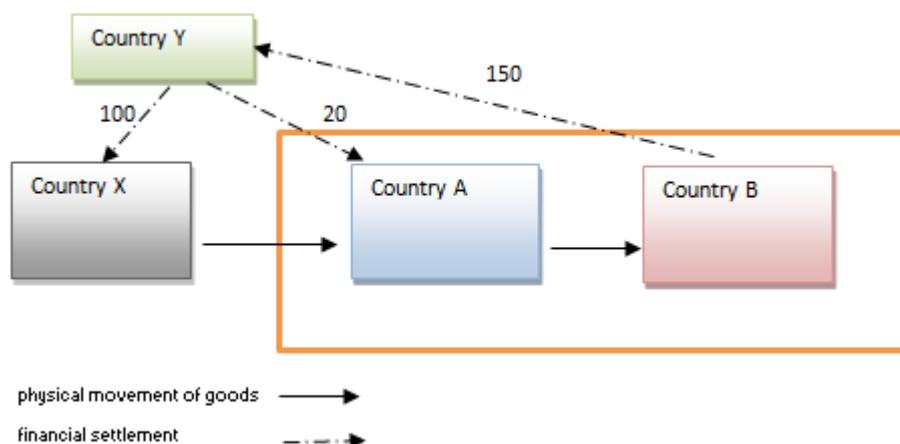
<sup>33</sup> See *International Merchandise Trade Statistics (IMTS): Concepts and Definitions 2010*, (<http://www.un.org/en/development/desa/publications/international-merchandise-trade-statistics-concepts-and-definitions-2010-imts-2010.html>).

<sup>34</sup> In regard to partner country attribution, *IMTS 2010* recommends that partner country data be recorded for exports against the country of last known destination or the country of consignment, and for imports the country of origin or the country of consignment (*IMTS 2010*, paragraphs 6.25–6.26). Therefore, in Figure 9.1, country X may declare general merchandise exports to country A (country of consignment) or to country B (country of final destination), but not to partner Y; and country B will declare general merchandise imports from country A (country of consignment) or from country X (country of origin), but not from country Y.

<sup>35</sup> See *BPM6 Compilation Guide*, Chapter 11 (<http://www.imf.org/external/pubs/ft/bop/2007/bop6comp.htm>).

9.23 Figure 9.2 repeats the first example; however, country X and country Y are both outside the EU, and country A and country B are inside the EU. The merchant in country Y buys goods from country X for the price of 100. The goods are first cleared for customs in EU member state A by a local fiscal representative. In addition, he sub-contracts to a specialized enterprise (also in country A) the responsibility to performing quality inspections before the goods are shipped and dispatched to the end-consumer in country B. He is reimbursed for his services by the merchant in country Y with 20 (5 for customs clearance, and 15 for quality management).

**Figure 9.2**  
Recording of quasi-transit trade inside the EU



Country Y		EU	
Goods under merchandising with X	-100 CR	General merchandise import (B) from Y	150 DR
Goods under merchandising with B/EU	+150 CR	Manufacturing services on physical inputs owned by others (A)	15 CR
Net exports of goods under merchandising	50 CR	Other business services - legal services (A)	5 CR
Manufacturing services on physical inputs owned by others	15 DR	Financial account -	
Other business services - legal services	5 DR	net change in external assets (A+B)	130 CR
Financial account -			
net change in external assets	30 DR		

Country X	
General merchandise export to Y	100 CR
Financial account -	
net change in external assets	100 DR

9.24 Generally in the EU, *national* balance of payments data are used for compiling the rest of the world account in the integrated economic and financial accounts by institutional sector (integrated accounts); national data are also sent to the IMF for publication. In contrast, for the production of EU/EA BOP aggregates, member states report data to Eurostat and ECB following the “community principle”, in which goods transactions are recorded using the *economy of origin* and the *economy of last destination* in the case of Extra EU imports/exports, and the *economy of consignment* in the case of Intra-EU trade.

9.25 Based on EU Regulations, Extrastat captures the value of the goods when they cross the EU borders and are cleared for free circulation. Therefore, in country A, the goods are recorded as imports from country X at a price of 100. When these goods are dispatched to country B at a price of 150 (see example 2), they are declared by country B as imports/arrivals from country A (country of consignment), and not from country X. Intrastat requires the strict application of the country of

consignment, both for imports and exports, with the purpose of avoiding double counting (in country A and in country B) of the EU imports from X. The difference between the value reported by country A for the import and the subsequent export to country B is recorded in the transit economy as an import of “branding-quasi-transit trade adjustment” from outside the EU, notably, from the country of the merchant, country Y.<sup>36</sup> While “branding” was considered to be part of services by Eurostat and ECB under the BPM5 framework, it will be considered by Eurostat and ECB as part of goods under the BPM6 framework. The imputation made under “branding” assures that the trade balance (goods plus services) of the EU/EA aggregates (based on the community principle, and including quasi-transit trade) equals the trade balance of the EU/EA integrated accounts (based on national/BPM6 principles, and excluding quasi-transit trade). The recording of the branding adjustment is illustrated in Figure 9.3. It is important to emphasize that the EU treatment does not have an effect on global discrepancies, as it only affects the EU/EA aggregate figures and not the national BOP data published by the IMF.

**Figure 9.3**  
**The EU approach to measuring quasi-transit trade**

<b>Country Y</b>		<b>EU</b>	
Goods under merchanting with X	-100 CR	General merchandise import (A from X)	100 DR
Goods under merchanting with B/EU	+150 CR	<b>Import of "branding/quasi-transit trade adjustment" from Y</b>	<b>50 DR</b>
Net exports of goods under merchanting	50 CR	Manufacturing services on physical inputs owned by others (A exports to Y)	15 CR
Manufacturing services on physical inputs owned by others	15 DR	Other business services - legal services (A to Y)	5 CR
Other business services - legal services	5 DR	Financial account -	
Financial account -		net change in external assets	130 CR
net change in external assets	30 DR		

<b>Country X</b>	
General merchandise export to A	100 CR
Financial account -	
net change in external assets	100 DR

9.26 For recording merchanting transactions according to BPM6, the price charged by the owner for the sale of the goods should be recorded as the import price. The arrival price in A should be disregarded in the accounts, because no change of ownership or transaction related to the price difference has occurred in country A. As noted, the import value should be the value at dispatch to country B, at the time of change in ownership, as displayed in Figure 9.4.

<sup>36</sup> See Eurostat 2009 Vademecum, and Guide on The Impact of Globalisation on National Accounts, Chapter 9.

**Figure 9.4**  
**Arrival price versus the actual import price**

Economy	Counterparties: combined			
	Extra-union Y	Extra-union X	Intra-union	
			A	B
Country Y		import: 100		export: 150
Country X	export: 100		dispatch: 100	
Country A		arrival: 100		dispatch: 150
Country B	import: 150		arrival: 150	
Union	import: 150			

9.27 A separate transaction constitutes the generating of value in form of services exported from the transit country A to the country of the merchant, for instance in form of trade-related services (see Sections 10.2 and 10.3). These services may be one of the reasons for the higher goods value when dispatched to member state B. To avoid errors and omissions, they should be recorded as separate transactions in the balance of payments of country A and country Y only in the case where residents of member state A provided services to country Y for which they were compensated.

9.28 Through the combination of Intrastat and Extrastat figures, the EU compilers may be able to record the amount that appropriately reflects the change of ownership from the seller outside the EU to the buyer within the EU. With regard to the services transactions within the transit economy, it may be possible to obtain data from a survey of resident companies specializing in fiscal representation and value-added logistics, or to use ITRS data to generate estimates.

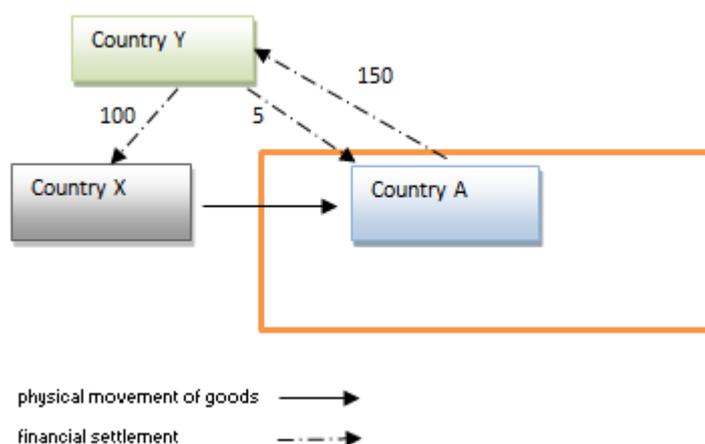
#### 9.4 Recording of related phenomena

9.29 The following two examples describe similar phenomena to quasi-transit trade that may cause discrepancies in national balance of payments data of a single country as well as in global trade data, if not measured correctly.

9.30 In the example presented by Figure 9.5 the merchant<sup>37</sup> in country Y buys goods from country X for the wholesale price of 100, and has them shipped to country A. A fiscal representative, commissioned by the non-resident merchant for the fee of 5, handles customs processing procedures in country A. In country A, the non-resident merchant may rent a storage space, from which, eventually, the goods are delivered to a resident consumer for the transactions price of 150. The statistical challenge is that the value at the moment of the cross-border movement of the goods does not reflect the change of ownership value, and thus adjustments to merchandise trade source data are necessary to avoid statistical discrepancies.

<sup>37</sup> These examples may vary in case the non-resident merchant is part of a MNE.

**Figure 9.5**  
**A fiscal representative handling customs procedures on behalf of a non-resident merchant**



<b>Country Y</b>		<b>Country A</b>	
Goods under merchandising with X	-100 CR	General merchandise import from Y	150 DR
Goods under merchandising with A	+150 CR	Trade-related services	5 CR
Net exports of goods under merchandising	50 CR	Financial account, external assets	145 CR
Trade-related services	5 DR		
Financial account, external assets	45 DR		

<b>Country X</b>	
General merchandise export to Y	100 CR
Financial account, external assets	100 DR

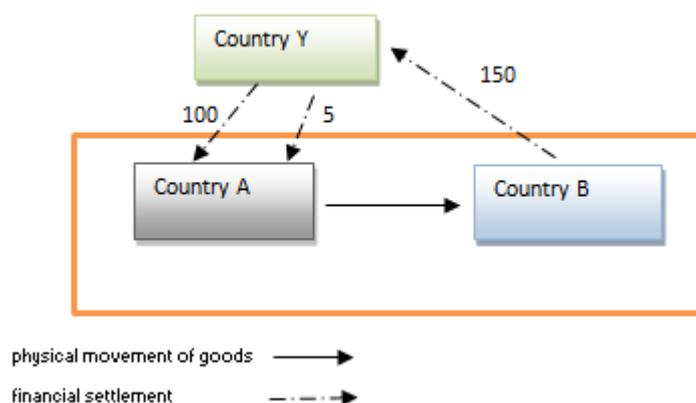
9.31 The country A compiler should observe the difference in valuation between the goods crossing the border, evidenced in merchandise trade statistics, and at the time of the financial settlement between the resident buyer and the non-resident merchant. Under BPM6 and 2008 SNA, the latter value is the relevant one for recording the change of ownership in macroeconomic accounts in order to avoid errors and omissions in balance of payments data.

9.32 Figure 9.6 represents an example in which a non-resident merchant of country Y buys goods in a member state A of a CU for the wholesale price of 100. He has the goods transported to another CU member state B, where a resident buyer takes ownership for 150. The merchant employs a specialized fiscal representative in member state A (cost of 5) for the handling of VAT matters and any administrative arrangements related to the intra-CU supplies.

9.33 The statistical challenge is to correctly record the export value of 100 by country A to country Y, and an import value of 150 by country B from country Y. When these recordings are made, statistical discrepancies may be avoided. <sup>38</sup>

<sup>38</sup> In a related case, the non-resident merchant buys goods in country A and, with assistance from a fiscal representative, on-sells the goods to another resident in country A. The statistical challenge will be to correctly record the import and export

**Figure 9.6**  
**A merhanter operating outside a customs union**



<b>Country Y</b>		<b>Country B</b>	
Goods under merchanting with A	-100 CR	General merchandise import from Y	150 DR
Goods under merchanting with B	+150 CR	Financial account, external assets	150 CR
Net exports of goods under merchanting	50 CR		
Trade-related services	5 DR		
Financial account, external assets	45 DR		

<b>Country A</b>	
General merchandise export to Y	100 CR
Trade-related services	5 CR
Financial account, external assets	105 DR

## 9.5 Conclusions and recommendations

9.34 In implementing BPM6 and 2008 SNA, compilers are challenged to make necessary adjustments to primary source data, such as IMTS, and integrate new data collection methods, in order to distinguish between goods that change economic ownership and those that are connected with transit and quasi-transit trade. There are several data sources compilers may consult or develop many of which are discussed in Chapter 5. In general, central banks often have responsibility for obtaining data from financial institutions, while national statistical agencies often have responsibility for nonfinancial entities. Involving all the relevant agencies will improve the coverage and accuracy of the compiled estimates. The relevance of two data sources should be highlighted in the context of quasi-transit trade and related phenomena:

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values even though the goods never cross the national borders and thus are not declared in IMTS. A survey of resident companies providing fiscal representation may be an alternative.

- a. In many countries, compilers of external sector statistics make use of the International Transactions Recording System (ITRS) <sup>39</sup>, a data collection system that typically obtains data from banks and enterprises at the level of individual cross-border transactions. The ITRS is focused on collecting transactions going through banks' correspondent accounts, and thus provides data on the financial settlement between the resident seller or buyer of goods and the non-resident merchant. The information derived from this data source may be relevant for determining that a change of ownership has occurred (for more information on the ITRS see BPM6 Compilation Guide, Chapter 4, <http://www.imf.org/external/pubs/ft/bop/2007/bop6comp.htm>). [the use of ITRS as additional data source should be further discussed in chapter 5]
- b. Another potential source of information may be a sample survey of the most relevant companies providing local fiscal representation for international clients. These companies could provide details on the residence of the non-resident transactors, the types and value of services provided to the non-residents, and the size and nature of the elements included in the selling price. In the country of the non-resident, the data may need to be collected directly from the enterprises involved. Such enterprises may be identified through a business register maintained by the statistical office. Model Forms are available from the BPM6 Compilation Guide.

To better approximate the value of the transaction between resident units and non-residents, compilers may also be able to make use of VAT declarations filed on behalf of the non-residents in adjusting the values of imports and exports reported by the resident units.

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<sup>39</sup> The ITRS evolved as a by-product of foreign exchange control systems and differs from country to country depending on a country's legal framework, accounting systems, and foreign exchange regulations.

## Chapter 10

### Merchanting of services

#### 10.1 Introduction

10.1 Most of the global production arrangements introduced in Chapter 2 involve the manufacturing of goods. Some attention is paid in this chapter to services related arrangements. Although clear evidence is still limited and scattered, it seems that the international trading of services through an intermediary is a newly emerging business model. The Globalization Guide mentions that merchanting of services is an area where considerable growth in activity has already been observed.

10.2 The international statistical standards, BPM6 and MSITS2010, both speak of services merchanting or services subcontracting. This topic is further explored in this chapter, which has a more experimental character compared to other chapters in the Guide. The purpose of this chapter is primarily giving guidance where possible and identifying issues for future research, rather than providing strong recommendations on the recording of merchanting of services.

10.3 A key characteristic of services merchanting and services subcontracting is that the intermediary, the service producer and the service consumer are each located in a different country. Together they form a triangle of services related transactions which may blur a proper recording of these transactions in the balance of payments in several ways. The following accounting issues could be identified which are further discussed in this chapter (but there are probably more):

- a. Are the producer and the consumer engaged in the purchase/sale of a service, or does the presence of an intermediary lead to a triangular sequence of service transactions?
- b. A related question addresses the nature of the output of the intermediary. Does it obtain an implicit or explicit margin, and if so, how should this margin be recorded?
- c. What is the best way to present the transactions of a country in which such activities are important or when a relatively large number of international intermediaries of services are active? For example, guidance already provided in BPM6 and MSITS 2010 is to provide supplementary tables showing a net recording of services merchanting which may give a better reflection of transactions for some analytical viewpoints.

10.4 In this chapter an attempt is made to tentatively answer these questions. However, at this point in time, given the lack of compiling experiences it is impossible to provide firm guidance.

10.5 Before starting a discussion on each of these questions, the next section of this chapter summarizes the guidance already given in the international standards. It should be emphasised that this chapter analyses the concepts as presented in existing statistical frameworks, however the intention is not to revise the existing guidelines. It puts forward a number of conceptual arguments that may help clarify the concept of merchanting of services. It also explores ways in which imports

and exports of services that are supposedly subject to a merchanting arrangement could be presented in supplementary tables in order to improve the understanding of underlying transactions.

## **10.2 Related concepts in existing international guidelines**

10.6 Merchanting of *goods* is explained in the 2008 SNA, BPM6 and in chapters 2 and 5 of this Guide. Under this global production arrangement the domestic entity buys goods from a supplier abroad and resells them to a customer abroad without further transformation. The key features of this arrangement are that (a) the goods never enter the domestic entity's territory while the sales are credited to the domestic entity, and (b) the physical form of the goods, while owned by the domestic entity, does not change. Following the recording principles of merchanting in SNA 2008 and BPM6, the domestic entity's country records a negative export when the good is acquired and a positive export when the good is sold. The difference between the import and export values represents the trade margin received by the merchant. The details of this recording can be found in the Globalization Guide, Chapter 6.

10.7 The concept of merchanting of *services* is not entirely new and a reference can already be found in BPM3 (1961). BPM6 and the Manual on Statistics of International Trade in Services 2010 (MSITS 2010) discuss service merchanting or subcontracting of services as being "similar in some ways to merchanting of goods, because the services are purchased and resold" (BPM6 par. 10.160 and MSITS 2010 par. 3.62) without any significant transformation. Both manuals recommend that the "value of services exported and imported in the economy of the service arranger is recorded on a gross basis" to avoid bilateral asymmetries. However, if the activity is significant for an economy, compilers could also publish additional data on a net basis.

10.8 In par. 10.160 of BPM6 and par. 3.62 of MSITS merchanting of services is discussed in close connection to subcontracting of services. MSITS2010 follows up on guidance provided in BPM6 (par. 10.160) by explaining that service subcontracting entails the purchase and sale of services without any significant transformation of the service between the purchase and the sale (in e.g. business, transport, construction or computing). For example, a specialist service arranger who has been paid to provide back-office functions for a customer may subcontract to another contractor. It is mentioned that subcontracting is in some ways similar to merchanting of *goods*, as the services are purchased and resold by the service arranger. However, the degree of transformation involved may be harder to identify for services than for goods, for example, in the case of bundling and managing the services of different contractors.

10.9 Service merchanting of this kind is an important activity in some economies. The value of services exported and imported in the economy of the service arranger is recorded on a gross basis. This treatment is applicable because the arranger buys and sells the services. If the arranger acted as an agent on a commission basis, then only the commission would be recorded as a service provided by the arranger and these services would be classified to the appropriate specific service classification, for example, transport, construction, computer, or other business services.

10.10 Chapter 6 of the Guide "Impact of Globalization on National Accounts" (Globalization Guide) included a case study of Ireland (Annex 6.2) that examined the BPM6 and MSITS 2010

recommendation to record services-merchanted type of transactions gross or net. This study confirms that a supplementary net recording of transactions in merchanted of services may help to provide a useful alternate perspective on balance of payments transactions.

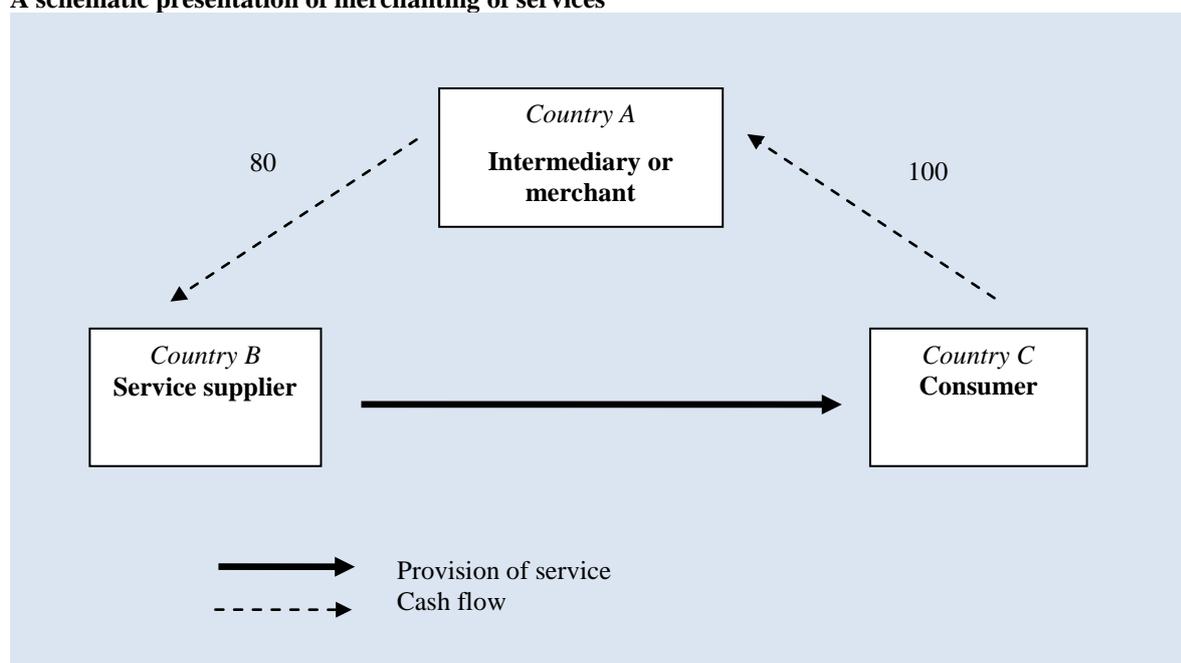
10.11 At the same time, the Globalization Guide identifies merchanted of services as an issue for future research and indicated that the scale of the gross flows involved in merchanted of services may, at least in some countries, warrant a net treatment under a separate classification in business services (par. 6.31 to 6.37).

### 10.3 Exploring the concepts

#### *Merchandising of services*

10.12 In general terms merchanted of services could be explained with the help of Figure 10.1. An entity in country A purchases a service, or purchases the right to use a service, from a service supplier in country B. The intermediary in country A subsequently resells the service, without transforming it in any way, to a customer in another country C.

**Figure 10.1**  
A schematic presentation of merchanted of services



10.13 This triangular sequence of service related transactions clearly has a resemblance to merchanted of goods. Merchanted of goods leads to an arrangement in which the traded goods do not cross the borders of the resident country of the trader. In the case of merchanted of services, the intermediary arranges the supply of a service without being engaged in the actual operation of the service. This is highlighted by the service flow in Figure 10.1 moving directly from country B to country C.

10.14 Another similarity is that both merchanting of goods and merchanting of services lead to the generation of a (trade) margin (20) which is the difference between the purchase (80) and sales value (100).

10.15 A crucial step in this investigation involves identifying the ‘business models’ that underlie a merchanting of services arrangement. The evidence is currently too scarce to provide definitive answers, but a-priori the following models could be envisaged (without the assertion of being exhaustive):

- a. As mentioned, BPM6 and MSITS 2010 in particular discuss merchanting of services in connection to *subcontracting*. The degree of transformation is considered decisive in determining whether or not the service is actually traded, i.e. bought and resold without any change in the characteristics of the service. Some additional reference to other international standards (ISIC Rev.4) is given below to more closely examine the notion of merchanting of services in the context of subcontracting;
- b. A second possible business model is the *distribution of IPPs*. A head office in country A, creates a unit in country B with the main purpose of distributing copies (or licences to use) to yet another range of countries (C...M). Such a model is expected to be applied particularly inside the MNE and may be tax driven, in the sense that the distributor is expected to be located in a country (B) having a favourable tax jurisdiction;
- c. A third model is an intermediary that functions as an *agent* with the competency of bringing together foreign producers and foreign consumers of a particular service, however without working on a commission basis. This model comes probably closest to the ‘classic’ model of merchanting of goods, but it is probably limited to some specific services sectors. At the time of writing, although there were indications that such a business model existed, no firm evidence was available as such information was not collected, nor compiled;

10.16 It is important to note that a net recording of merchanting of goods in the balance of payments is particularly motivated by the possible existence of *speculative trade* (gold, grain) and the huge expansion of imports and exports that may result from this. It is unlikely that such arbitrage opportunities exist in the area of service trading.

10.17 The possible existence of merchanting in services is further evaluated below by looking at seemingly related trade activities, and by looking at the main characteristics of services that could be subject to a merchanting arrangement. This evaluation is based on guidance given in the current international standards.

### ***Other global services arrangements***

10.18 The international standards provide guidance on international services transactions which may have a correspondence with merchanting of services,. For example, BPM6 clarifies the role of *agents* and the nature of transactions they are undertaking. Par. 3.10 states that an agent arranges a transaction to be carried out between two other units in return for a fee from one or both parties to

the transaction. In such a case, the transaction is recorded exclusively in the accounts of the two parties engaging in the transaction and not in the accounts of the agent facilitating the transaction. In other words, the agent obtains a fee which is not the same as the trade margin obtained by a merchant from purchasing and selling goods or services.

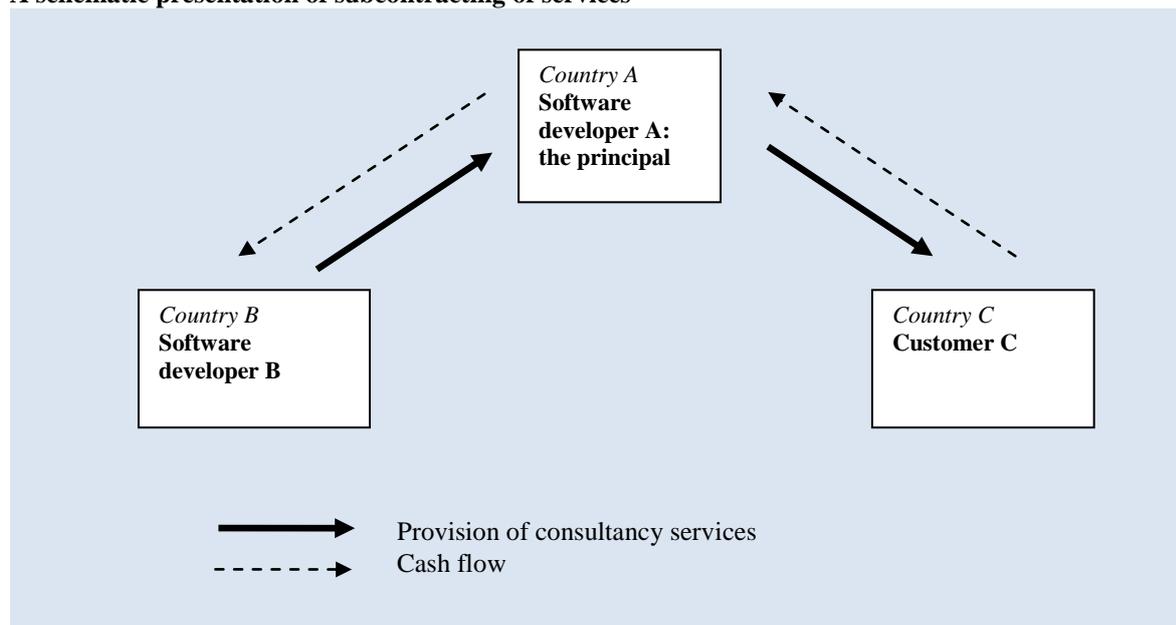
10.19 MSITS 2010 refers to a separate category for *trade-related services* in its classification of balance of payments services transactions (consistent with BPM6 definition). Trade-related services cover commissions on goods and service transactions payable to merchants, commodity brokers, dealers, auctioneers and commission agents. Again, these commissions should not be confused with margins obtained from merchanting, or trading more generally.

10.20 As mentioned, BPM6 and MSITS introduce merchanting of services in close connection to *subcontracting* of services. ISIC Rev.4 refers to subcontracting in the context of outsourcing which is explained as a contractual agreement according to which the principal requires the contractor to carry out a specific production process. ISIC indicates (par.136) that outsourcing activities on a fee or contract basis may apply to both goods and services. ISIC makes the following recommendation about the principal of a subcontracting arrangement (par. 142): “In general, if the principal outsources the complete production process of a good or service, it is classified as if it were carrying out the production process itself. This applies in particular to all service-producing activities, including construction”. In other words, a principal outsourcing part (or all) of its production of services to a contractor abroad does not become a trader (of services). The principal is regarded as being the producer of the service, and this classification principle is in line with the gross recording of related foreign purchases and sales of services in the balance of payments as recommended by BPM6.

10.21 A principal may subcontract parts of its final output. For example, the complexity of large software development projects can be such that dedicated software developers must be subcontracted for taking care of particular parts of the project. The principal is responsible for bringing the different parts together, and takes the responsibility of the final product. Under such conditions the principal cannot be considered to act as a trader and the purchases of software development services needs to be recorded as intermediate consumption. The subcontracting model is illustrated in Figure 10.2.

10.22 Another related example is *bundling of services*. Generally it may be difficult to separate bundling of services from transformation which implies that agents involved in bundling of services should generally not be regarded as traders (or being engaged in merchanting) of services. A reference to the ESA 2010 (par. 3.62) may help to support this point of view. In ESA 2010 travel agencies and tour operator services are distinguished by the fact that travel agency services amount only to intermediation on behalf of the traveller, while tour operators create a new product called a tour, in which travel, accommodation and entertainment services are bundled. This means that bundling of services should be understood as a form of transformation of services. In order to separately identify individually the embodied tourism related services, unbundling of package tours is recommended in the Recommended Framework on Tourism Satellite accounts (par. 3.49). In case this unbundling is feasible, the tour operator could be identified as being engaged in merchanting of tourism related services.

**Figure 10.2**  
**A schematic presentation of subcontracting of services**



### *Characteristics of services subject to a merchanting arrangement*

10.23 BPM6 and MSITS 2010 follow the 2008 SNA definition of services (2008 SNA, par.6.17): “Services are the result of a production activity that changes the conditions of the consuming units, or facilitates the exchange of products or financial assets. These types of services may be described as change-effecting services and margin services, respectively.” Change-effecting services, or transformation services, change the condition of (consumer) goods, or the physical or mental condition of persons. Margin services result when one institutional unit facilitates the change of ownership of goods, knowledge-capturing products, some services or financial assets between two other institutional units. Margin services are provided by wholesalers and retailers and by many types of financial institutions.

10.24 Usually, services are not separate entities over which ownership rights can be established. They cannot be traded separately from their production and by the time their production is completed, they must have been provided to the consumers. In other words, they cannot be held in inventory. A clear exception to this principle is IPPs which can be subject to trading and storage.

10.25 Given the fact that transformation and margin services cannot be stored, a service transaction should be recorded at the moment of delivery and consumption. The provision of services should be recorded on an accrual basis in each accounting period, i.e., they should be recorded as they are provided, not when payments are made. This would imply that the service is indeed directly delivered by the producer in country B to the consumer in country C, as pointed out in Figure 10.1.

10.26 Otherwise, the role of the intermediary is bringing the producer and consumer of services together. The intermediary purchases the service on behalf of a client without actually consuming this service himself. This pragmatic view is supported by the international standards, for example when recording the tourism related services purchases and sales of tour operators. Similarly, in MSITS 2010 (par.3.3) services transactions are defined with respect to the residence of transactors,

without a distinction with regard to the way the service is actually supplied (and consumed). Going back to Figure 10.1, according to MSITS the service is indeed traded (or purchased and resold) by the intermediary in country B. This means that the model of merchanting of services is not restricted to IPPs but may also apply to transformation services.

### ***Tentative conclusions***

10.27 The concept of merchanting of services is not well explained in the current international standards. The recommendations on the industrial classification, national accounting and balance of payments all point in the direction of a gross recording (instead of trade margins), and the units engaged in merchanting type of transactions should be regarded as the producers of the services they obtained from other suppliers.

10.28 Certainly, this does not mean that merchanting of service is a non-existent phenomenon that can be ignored altogether by national accountants and balance of payments compilers. Under specific conditions explored in this section, merchanting of services can be understood as the distribution of services, and the principals of these arrangements could be regarded as traders of services. This alternative point of view is supported by the BPM6 and the MSITS 2010 by acknowledging that if the activity is significant for an economy, information on merchanting of trade in services based on a net (instead of gross) recording could be provided on a supplementary basis. The next section explores how such a net recording could be accomplished and discusses the advantages and disadvantages of such a recording.

## **10.4 Recording merchanting of services on a gross or a net basis**

10.29 As already noted, one of the important reasons for recommending a net recording basis for merchanting of *goods* is that it eliminates potential problems associated with recording international transactions of commodity traders. Commodity traders often buy and almost immediately resell commodities (such as gold or grain) in order to generate short-term trading profits. The net basis of recording eliminates the distortion in goods imports and exports that would otherwise exist in commodity trading centres if gross transactions in tradable commodities were included in goods imports and exports.

10.30 Similar problems will not arise in the domain of services, i.e. the goal of service intermediaries is usually not generating short-term trading profits. However the gross recording of services transactions in the country of the intermediary can, for some analytical purposes, still be considered distorting the picture as to the actual production of services and the international trade in services taking place in that country. Further expansion of merchanting of services as a new business model could generate shifts in a country's bilateral trade balances. The policy relevance of understanding the macroeconomic effects of these shifts seems beyond doubt.

10.31 Either gross or net data may serve certain analytic purposes. The significance of merchanting of services can also be emphasised quite easily by classifying related trade flows as separate 'of which items' or by presenting gross information in supplementary tables.

10.32 Disadvantages of a net recording are that these may understate exposures to counterparties (suppliers and customers), and eliminate bilateral detail, because the net figure is typically recorded by merchants against the country to whom they export, and not against the country from whom they import, and thus cause bilateral asymmetries in trade data.

10.33 One way to overcome some of these negative side effects is to carefully define merchanting of services. According to BPM6 (par. 10.44), for merchanting of goods, the acquisition of goods by merchants is shown under goods as a negative export of the economy of the merchant, and the sale of goods is shown under goods sold under merchanting as a positive export of the economy of the merchant. The difference between sales over purchases of goods for merchanting is shown as the item “net exports of goods under merchanting”.

10.34 As presented in Table 10.1, this format possibly can be adopted to merchanting of services in the supplementary tables, as recommended by BPM6. The figures in the table correspond to those in Figure 10.1. The advantage of both showing ‘services acquired under merchanting’ (as a negative item on the credits side) and ‘net exports of services under merchanting’ is that the trade relationships at bilateral level are maintained. The net item shows the margin obtained by the intermediary in country A. The gross flows correspond to how these intermediaries are represented in the regular balance of payments and in the national accounts.

**Table 10.1**  
**Recording merchanting of services in supplementary tables**

	Country A	Country B	Country C
<b>Exports</b>			
Services	20	80	
Net exports of services under merchanting	20		
Services acquired under merchanting	- 80		
Services sold under merchanting	100		
<b>Imports</b>			
Services			100

### Some evidence

10.35 The Globalization Guide indicates that certain examples in telecommunications and internet services could be placed under the heading of merchanting of services. In this section some additional evidence is provided on the international trade in computer software and transformation services.

#### *Computer software*

10.36 Section 10.3 refers to the example of distribution of computer software as a possible example of merchanting of services. The “intermediary” may obtain a licence to distribute copies of computer software to costumers in a designated area. This intermediary may resell this right in whole or in part. For example, it might sell exclusive rights to two different final purchases, each covering only a portion of the designated area covered by the licensing agreement purchased by the merchant. The fact that the intermediary has been granted the rights to resell rights to use the software to multiple

customers does not necessarily interfere with the general principles of regarding the transactions as a merchandising arrangement. One may argue that the suggested intermediary is not engaged in any transformation of the service provided to customers in case the characteristics of the software product remain unchanged.

10.37 The above mentioned arrangement may typically occur inside the scope of a MNE. A priori there is no reason to reject the possible presence of a merchandising of services arrangement inside the MNE group. However, it may be difficult to determine what kind of service the intermediary is actually providing, particularly because of problems with identifying economic ownership of IPPs inside the MNE (cf. Chapter 4). The intermediary could be identified as an IPP holding SPE (a license to sell copies) when the main purpose of such an entity is minimising tax payments.

10.38 The intermediary is clearly not engaged in a merchandising type of arrangement in the case where a commission is being received from a parent for carrying out the software distribution. In such cases, the parent will directly obtain the turnover from the software sales. The intermediary is not expected to obtain economic ownership of the services distributed to customers.

10.39 Another case of merchandising of software is when an entity located in A has a web shop which also is VAT registered outside A and provides software from a producer in B to customers in C. The cases when VAT is paid to foreign tax authorities for transactions of software produced and consumed outside A may qualify as merchandising.

### Case Study 10.1

#### Merchandising of goods and software and telecommunication services in Ireland

In some countries merchandising is having a substantial influence on the bilateral trade, a striking example in this respect being Ireland which is illustrated by the following table.

**Merchandising related transactions in Ireland, 2011, billion euros**

Merchandising	Debit	Credit	NET
Goods	47.3	52.5	5.2
Services	7.4	8.2	0.8
Computer software (services)	7.4	8.2	0.8
Telecommunications	0.017	0.04	0.023
Total	54.7	60.7	6

Given that Ireland's exports of services for 2011 were around USD 112 billion and imports approximately USD 116 billion (BPM5 basis) if a gross treatment would be applied for the transactions relating to merchandising of services, this would increase its exports of services by 7 and its imports by 6 per cent. This would also influence income flows. If a gross treatment was to be kept (as indicated in annex 6.2 of the Globalization Guide) a decision by a major MNE to transfer the role of the entity in Ireland, which serves to route the various transactions within the group to another country, may result in a large discontinuity in the service data and profit/loss information.

#### *Transformation services*

10.40 Besides computer software, other types of services may be distributed via online transactions or via business hubs such as Asia. Such hubs are used by overseas service providers as a marketing and sourcing platform for doing business with other economies of the region, as well as a springboard for service providers of other countries of the region for doing business worldwide.

10.41 Some specialized companies will also bundle various types of services (and goods) and the final client will only make one payment for a package of goods and services (which will also cover the service fee for arranging these products). If it is not possible to unbundle the various components it may be a strong indication that the client is buying a different product than the ones the intermediary initially paid for. However, the CPC may not necessarily identify these bundled products as a separate product. In that case the full amounts should be recorded as transactions of the arranger. Without significant bundling or transformation such activities may be identified as merchandising of services.

10.42 Other examples may relate to performing arts activities, where talent agents (intermediaries) may bill and collect the amounts due to the performance of actors, and then remit the net amount (i.e. retaining a commission) to the actors. In this example, it is possible that merchandising of services occurred. However, if the arranger sold a performance but still holds intellectual property rights (such as a recording of that performance) that could be rented or sold to multiple customers, this should not be regarded as merchandising of services.

## **10.5 Concluding remarks**

10.43 This chapter is an attempt at conceptualizing statistically "merchandising of services". Further discussions are needed to make this concept sound and statistically operational. This requires additional evidence such as case studies which are needed to help sizing the respective trade flows and to judge their possible impact in the context of globalization.

10.44 Despite several measurement uncertainties, it seems merchandising of services is of increasing importance for several major service trading economies throughout the world. Once the conceptual underpinnings are more precisely defined, it may be worthwhile undertaking a survey of compilers to assess the size of merchandising of services in several of these countries. At present the existence of merchandising of services related activities is difficult to evaluate, particularly since their separate identification is currently not required in the relevant international manuals (e.g. BPM6, MSITS 2010).

10.45 If in questionnaires respondents report substantial outlays and receipts for specific services this may indicate the presence of a case of merchandising of services. Similarly, the respondents may report relatively minor local costs which equally points in this direction. The development of more advanced detection methods is clearly an area for future research. Paragraph 6.27 of the Globalization Guide provides some guidelines for identifying entities active in the merchandising of goods. This guidance could be used as point of departure for detecting cases of merchandising of services.

10.46 In some countries such as Ireland, merchandising related service flows are already separately identified since they significantly influence the international trade picture. In such cases, supplementary tables may show merchandising of trade on a net basis, following the principles of Table 10.1. As mentioned, such supplementary presentations are already proposed in BPM6.

10.47 The preliminary findings in this chapter could be summarized as follows:

- a. The concept of merchanting of services is not well explained by the current international standards. The recommendations on the industrial classification, national accounting and balance of payments all point in the direction of a gross recording;
- b. There is evidence from a limited number of countries that merchanting of services may substantially influence bilateral trade flows. For these countries it is recommended to present this new phenomenon in supplementary tables on a net basis (cf. Table 10.1);
- c. An item for future research is the examination of new cases, and based on this new evidence, the further refinement of detection methods and compilation guidance which should address, among other things, the main characteristics of services arrangers in terms of service transformation, the correct measurement of trade margins and obtained income from commission fees.

# Chapter 11

## Conclusions and recommendations for future work

### 11.1 Introduction

11.1 Each chapter in the Guide finalizes with a list of conclusions. This chapter brings the most important conclusions together, summarizes the main findings of the Task Force (TF) and provides guidance for future work.

### 11.2 Key recommendations

#### **(R-1) A typology of global production arrangements**

11.2 Chapter 2 provides a typology of global production arrangements. The main purpose of this typology is to enhance international comparability by helping national accountants and balance of payments compilers to determine:

- a. The roles of the various actors in a global value chain;
- b. Who are the economic owners of input, outputs and assets along the production chain;
- c. The nature of transactions taking place inside the global value chain.

11.3 It is advised to keep the typology up to date with newly emerging global production arrangements and to test the usefulness of the existing typology on the basis of new case studies.

11.4 The typology for arrangements involving the manufacturing of goods is comprehensively developed. However, global production has also entered the domain of services. The TF discussion on ‘merchanting of services’, as reflected in Chapter 10, shows that further research in this area is needed, exploring in more detail the business models followed by so-called international service arrangers. Examination of new cases is recommended as future work. At this point of time, the obtained evidence on the international value chains of services was too limited to develop further guidance.

#### **(R-2) Refining the industrial classification of the so-called ‘factoryless goods producers’ (FGP) and clarifying the nature of their output (goods instead of trade services)**

11.5 FGPs are producers that outsource their manufacturing activities but own the underlying intellectual property products (IPPs) and control the outcome of the production process. A strict interpretation of the International Standard Industrial Classification of All Economic Activities (ISIC) Revision 4 means that a FGP should be classified as a distributor if the FGP does not provide (and own) the material inputs subject to transformation, even though the FGP provides the technical specifications of the output and owns and supplies other critical inputs such as the IPPs used in production.

11.6 The opinion of the TF is that ownership of material inputs should not be the sole determining factor in classifying an FGP. An FGP that controls the outcome of the production process and provides (owns) either the IPP inputs or other inputs (goods and services) to a contractor should be classified to manufacturing as a separate and new subset of existing classifications that highlights the factoryless characteristic of the firm. The precise representation of factoryless goods producers in the ISIC hierarchy is an issue for further consideration of the classification experts.

11.7 The TF explored the borderline between FGPs and distributors by providing further guidance on how to examine the significance of IPPs in the production activities of such firms.

11.8 These findings of the TF were discussed in May 2013 by the Advisory Expert Group on National Accounts. Their conclusions and recommendations were in line with those of the TF as reflected above.

11.9 An open issue is the nature of the transaction between the FGP and the contractor. The assumption followed in the *interim* version of the Guide (cf. Chapter 2) is that the contractor sells a good to the FGP. However, some TF members prefer recording this transaction under services, which assumes the principal owns material inputs and engages only in goods for processing. As such, a clarification note will be drafted to spell out the pros and cons of each of these two options. Obviously, the *final* Guide will reflect the outcome of this discussion.

11.10 A second FGP related issue is branding, which is in the interim version of the Guide reflected as a retailing activity unrelated to manufacturing. Companies that mainly concentrate their activities on branding inside the global value chain are at present not considered as FGPs. However, this view is not shared by all Task Force members. The role of branding in FGP will therefore be subject to further examination.

### **(R-3) Economic ownership: theory and practice**

11.11 The 2008 SNA recommends that imports and exports should be recorded on a strict change of ownership basis (2008 SNA, A3.155). The recommended recording in 2008 SNA and BPM6 of manufacturing services on physical inputs owned by others (i.e., goods for processing) and merchanting are brought in agreement with this general principle. This new guidance leads to better coherence of the national accounts and balance of payments.

11.12 However, a strict recording of international transactions on a transfer of ownership basis can be challenging in the following cases:

- a. MNEs may set up their geographical structure using legal entities such as special purpose entities (SPEs) which allows them to maximize profits after taxation. The parent may assign legal ownership of IPPs to such SPEs which otherwise do not contribute to the MNE's production activities. National accountants will not easily be able to walk around such legal arrangements. Usually they will be forced to follow reported earnings on IPP investment, despite the fact that these SPEs may not be considered as the economic owners according to the 2008 SNA principles. The TF recommends explicitly identifying these "artificial" IPP services in the national accounts or balance of payments, for example by presenting them in supplementary

tables, to inform users about the significance of these flows. The precise design of such supplementary tables is a topic for future research;

- b. Even without the existence of SPEs, the principles of economic ownership of IPPs are sometimes difficult to apply inside MNEs. Inside MNEs, the creation of IPPs, their legal ownership and their economic use in production may involve different entities that are resident in a broad range of countries. This seriously complicates the recording of IPP related trade flows. The decision tree introduced in Chapter 4 provides guidance in properly linking IPP use to the individual economic activities inside global value chains. However, ultimately the information required to make solid judgements may still be difficult to obtain;
- c. Recording the output of multiterritory enterprises, or similar enterprises such as construction companies carrying out large projects abroad, on a country-by-country basis may require the creation of notional units and prorating of transactions and asset ownership. As such, applying the principles of economic ownership in the context of multiterritory enterprises may be challenging. Practical guidance is given in Chapter 8 where it is advised to carry out prorating as a concerted exercise of all the NSIs involved. Also it is advised to continue the exchange of experiences with recording the activities of multiterritory enterprises on an on-going basis.

#### **(R-4) Measuring global production requires data that at present cannot always be obtained from existing surveys or registers**

11.13 Chapter 5 discusses the changing accounting conventions between the 1993 and 2008 versions of the SNA, and differences between the fifth and sixth versions of the BPM, with respect to recording processing of goods owned by others, merchanting and FGPs. While the changes in concepts may be well understood, the required modifications in data collection are not always straightforward.

11.14 Compared to the 2008 SNA and BPM6 the International Merchandise Trade Statistics (IMTS 2010) have a different conceptual basis, i.e. the cross border recording of imports and exports of goods. Reconciling IMTS statistics with the imports and exports as recorded in the national accounts and the balance of payment requires several steps which are discussed in Chapter 5 for inward and outward processing, merchanting and factoryless goods production, highlighting the data requirements for each of these steps. Depending on circumstances in individual countries, these data requirements may not be readily available and adjustments in data collection are recommended. More specifically, these additional data needs relate to:

- a. Identifying import and export of goods in IMTS statistics which are not subject to transfer of economic ownership (goods sent abroad for processing or repair) and which should not be recorded as imports and exports in the national accounts or balance of payments;
- b. Identifying purchases and sales of goods abroad which need to be recorded as imports and exports in the national accounts and balance of payments, but which remain

unobserved in IMTS statistics, as these goods do not physically cross the borders of the domestic economic territory;

- c. The design of business surveys should be such that the principle of ownership, and not that of territory, is used as a key concept in questions on inventories held by the surveyed unit. Changes in inventories of goods held abroad need to be recorded in supply and use tables. Similarly inventories held abroad need to be recorded in the national balance sheets. The explicit recording of inventories held abroad (apart from domestically held inventories) is also recommended for measuring trade margins correctly (excluding holding gains or losses);
  - a. The data collection on the international trade in services is in many countries challenging. It is advised to explicitly address the reporting of intra-group services in international trade in services surveys, depending of course on the relative size of MNE activities and related output or consumption of intra-group services. One may ask respondents of MNE affiliated companies to report on payments as contributions from affiliated enterprises for management services, which are not reported under any other heading. The refined classification as presented in MSITS 2010 provides a solid point of departure. The funding questions in the R&D survey are considered a second best alternative to obtain information on R&D related international trade flows

3.88 In many countries a sound coverage of the items a.-d. requires expanding the scope of existing surveys. Aspects of global production may be difficult to measure with existing sets of source statistics, or may even remain unobserved altogether (e.g. transactions in goods under merchanting, inventories held abroad). Yet, many SNIs are facing strong constraints in this regard. The optimal use of existing data may be the only feasible way forward. One important step in this direction is data validation by bringing together, and reconciling, the results from business surveys, merchandise trade statistics and the international trade in services statistics, preferably on the basis of an integrated business register. It is also recommended to utilize existing customs data or information from the tax authorities to the fullest extent.

### **(R-5) Measuring global production requires new methods to compile economic statistics.**

11.15 With the help of a questionnaire, the TF collected information on several operational aspects of so-called ‘large and complex cases units’ (LCUs) as they were set up in recent years by several NSIs. These LCUs can be successful in collecting and compiling data on the largest and most complex MNEs in a consistent and effective way. Typical LCU activities include integrated data collection (including register data), integrated data compilation and data consistency analysis. In the context of further improving the performance of LCUs, the TF recommends developing sufficient cooperation mechanisms and collaboration among producers of statistics, both nationally and internationally.

11.16 Issues around global production may oblige NSI’s to combine efforts in completing their views on MNEs and global production and international trade more generally. Ways of international cooperation and coordination have not been examined in detail by the TF, however, the following areas of further development were identified:

- a. The development of common international business registers for the most complex MNEs (such as the Euro Groups Register) will assist in assigning the economic activities of the enterprises on a country-by-country basis in a mutually consistent way. Such registers may become the platform supporting the production of micro based statistics on globalisation and may assist in identifying the economic relationships and transactions taking place between the various member units of an MNE. The UNECE Task Force on statistical business registers has the objective to produce a set of international guidelines and recommendations of good practices, targeting both developed and less developed statistical systems. Aspects of global production may be brought into the work program of this Task Force;
- b. Improving the recording of intra-company services flows of MNEs in international trade in services statistics could be a joint effort by NSIs. The IPP ownership decision tree presented in Chapter 4 shows that the producers of IPPs are much easier to identify than the users. When the producing and consuming units of intra-company services are not situated in the same country, the observation and recording of these international flows of intra-company services should preferably be coordinated between the NSIs, at least for the largest MNEs, in order to avoid asymmetries in trade statistics.
- c. A clear response from compilers in reaction to previous consultations of the TF's work is the request for establishing a permanent forum where country experts could share information and experiences on measurement issues related to global production arrangements. The expectation is that globalization will continue to lead to new global production related issues that have not been examined so far. Such a forum could support stocktaking of new cases, identifying best practices and further harmonization of accounting practices.

### **(R-6) Price and volume measurement**

11.17 One of the key outcomes of national accounting is economic growth, i.e. the volume growth of GDP. The national accounts also provide a range of other changes in aggregates in volume terms such as output, (intermediate) consumption, capital formation, imports and exports. In the national accounts changes in all these variables are systematically decomposed in a price and volume change component. Price and volume measurement in the light of globalisation is not an issue examined by the TF, although it is acknowledged that this can be challenging. It is recommended that the international guidelines for measuring prices (and volumes) should be adapted to some of the key characteristics of the output of global producers.

11.18 Inevitably this will require the engagement of price statisticians. Representative producer prices indices (PPIs) as laid down in the Producer Price Index Manual 2004 (PPIM 2004) are essential in this context. The representativeness of price indices is determined by their coverage in terms of product features and geographic boundaries. According to PPIM 2004 (1.177) a PPI could cover all output (domestic and exports), or be limited to domestic output only, depending on representativeness.

11.19 Global production may bring about (imports and exports of) goods and services which may have different characteristics than those typically produced for the domestic market. The following list of goods and services could be used as guidance for a future research agenda on price and volume measurement in the context of global production:

- a. Industrial processing services;
- b. The output of contract producers in a FGP arrangement;
- c. Trade services in connection to merchanting;
- d. Head office services;
- e. Other intra-company services;
- f. IPP related services (specifically R&D);
- g. Inventories held abroad.

### **(R-7) Analysing trade in value added amplifies the need of high quality statistics on global production**

11.20 One key requirement of carrying out the input-output analyses for measuring trade in value added is reconciling trade statistics with input-output tables at the bilateral level. Key in this process is avoiding (or otherwise eliminating) asymmetries in trade statistics. In addition, the analysis of global value chains requires that national statistics build in a global dimension from the outset by developing aggregations, not only on the basis of their industrial classification, but also on the basis of their business function, for example by showing sub-groupings of processors, FGPs, foreign owned firms etc. separately. Doing so would allow countries to construct supply-use tables, broken down by these new groupings, that would have a higher degree of homogeneity, certainly compared to aggregations which focus only the industrial classification of firms, where, and as this Guide illustrates, there exists considerable heterogeneity. This supplementary classification, which is expected to help identifying the business functions along the global value chain, is an issue for future research.

### **11.3 Organisation of future work**

11.21 As earlier addressed, as a follow up of the TF's work, it is recommended to set up an information exchange platform for the stocktaking of complex cases, identifying best practices and further harmonization of accounting practices. Part of this work will also encompass testing and further refining or expanding the typology of global production arrangements presented in Chapter 2 based on the examination of new case studies.

11.22 Similarly, continued research in the domain on trade in value added is expected to expand our knowledge on global production, particularly with the help of the proposed classification of business functions that needs to be developed.

11.23 The proposed platform could also be used for:

- a. The exchange of practical experience on data collection, compilation methods, organizational issues and the involvement and operation of LCUs;
- b. International data confrontations;
- c. Improving in cooperation with price statisticians the price and volume measurement of the characteristic transactions inside global production arrangements;

11.24 The platform could take the form of face-to-face meetings but may also include a (protected) website for the collection and dissemination of case studies and new methodology.