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**Item 7: Aid for Trade in the countries  
of the United Nations Special Programme  
for the Economies of Central Asia  
and other countries with economies in transition**

**Draft Aid-for-Trade Roadmap for SPECA matrices:  
Azerbaijan, Kazakhstan, and Kyrgyzstan***Summary*

Within the context of its broader effort to support the implementation of the Aid-for-Trade (Aft) Roadmap for SPECA initiative<sup>1</sup>, the UNECE revised the national action matrices presented by SPECA countries during the 2010 Aid-for-Trade Roadmap for SPECA Ministerial Conference, held in Baku Azerbaijan on 1-2 December 2010. The revised matrices were presented to the Committee on Trade during its fifth session on 18-19 June 2012.

This document provides the updated national action matrices for Azerbaijan and Kazakhstan. The matrices take into account the two countries emerging needs since 2012.

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\* Document submitted late in order to include information on the latest progress in this work.

<sup>1</sup> SPECA is the United Nations Special Programme for the Economies of Central Asia and is jointly supported by the United Nations Economic Commission for Europe and the United Nations Economic and Social Commission for Asia and the Pacific. Member countries are: Afghanistan, Azerbaijan, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan.

## I. Introduction

1. The updated matrix for Azerbaijan was prepared by the secretariat based on the input provided by national focal point. In the case of Kazakhstan, the matrix was prepared following consultations with public and private sector stakeholders, to take into account priority areas and recommendations identified in the UNECE- ITC (International Trade Centre) study on “Overcoming Trade Barriers in the Republic of Kazakhstan”.<sup>2</sup>

2. The matrices are based on the logical framework approach, and reflects a link to the regional priorities identified in the Baku Ministerial Declaration, namely:

Regional Goal 1 (RG1): Developing national supply side capacity;

Regional Goal 2 (RG2): Harnessing of cross-border cooperation; and,

Regional Goal 3 (RG3): Facilitating the beneficial integration of SPECA countries into the multilateral trading system (MTS).

3. Discussions are underway with the UN Country Teams in the two countries to integrate the AfT action matrices to the United Nations Development Assistance Framework (UNDAF).

4. The secretariat is in the process of updating the AfT matrix for Tajikistan and Kyrgyzstan. The updated matrix for Tajikistan will take into account the results of the UNECE study “Regulatory and Procedural Barriers to Trade in the Republic of Tajikistan: Needs Assessment”.<sup>3</sup>

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<sup>2</sup> The said study is available at: <http://www.unece.org/tradewelcome/studies-on-procedural-and-regulatory-barriers-to-trade.html>

<sup>3</sup> The said study is available at: <http://www.unece.org/tradewelcome/studies-on-procedural-and-regulatory-barriers-to-trade.html>

## A. Azerbaijan

### Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Azerbaijan

Priority Action Areas	Objectives	Outcomes	Actions	Cross-references with regional action plan	Responsibility
<b>AZ 1 Trade Policy</b>	<b>AZ 1.1 A modern legislative and Customs management system that is conducive to trade</b>	<b>AZ 1.1.1</b> National Customs legislation that is harmonized with relevant regional and WTO requirements	<b>AZ 1.1.1.2</b> Assess VAT on the basis of the “origination principle”	<b>RG 3</b>	State Customs Committee, Cabinet of Ministers (CM)
			<b>AZ 1.1.1.2</b> Reform valuation procedures to conform to WTO rules		State Customs Committee, Ministry of Foreign Affairs, Ministry of Economic Development
		<b>AZ 1.1.2</b> Trade legislation aligned with WTO requirements	<b>AZ 1.1.2.1</b> Adapt trade legislation to WTO requirements as per the 2006 Presidential Decree “On Approval of Action Plan on Adjusting national legislation to the requirements of WTO in regard to accession of the Republic of Azerbaijan to WTO”	<b>RG 3</b>	Line Ministries
		<b>AZ 1.1.3</b> A modern regulatory system for customs tariffs	<b>AZ 1.1.3.1</b> Simplify the customs tariff system	<b>RG 3</b>	CM, State Customs Committee, Ministry of Foreign Affairs, Ministry of Economic Development
		<b>AZ 1.1.4</b> A customs tariff system that supports exports by reducing the cost of imported intermediate goods	<b>AZ 1.1.4.1</b> Revise tariff schedules so that a preferential, or even duty free regime is given to intermediate goods for export-oriented sectors where there is no domestic production of these goods	<b>RG 1 &amp; 3</b>	CM, State Customs Committee, Ministry of Foreign Affairs, Ministry of Economic Development

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Azerbaijan

				Cross-references with regional action plan	Responsibility
Priority Action Areas	Objectives	Outcomes	Actions		
AZ 2 Trade Facilitation	AZ 2.1 To minimize and make predictable, transaction costs (both time and money) for exporters and importers	AZ 1.1.5 Trade maintained as an important element in the country's development strategy AZ 2.1.1 Simplified, harmonized and standardized trade-related procedures and documentary requirements	AZ 1.1.4.2 Reduce or even eliminate tariffs on all intermediate goods unless suspension schemes or drawback mechanisms become available to exporters	RG 1 & 3	CM, State Customs Committee, Ministry of Foreign Affairs, Ministry of Economic Development
			AZ 1.1.5.1 Include trade in the country's economic and overall development strategies, including in the UN Development Assistance Framework (UNDAF) and other, similar, documents	RG 1, 2 and 3	CM, Ministry of Foreign Affairs, Ministry of Economic Development
			AZ 2.1.1.1 Simplify and rationalize the requirements and procedures for all permits and approvals required for export-import operations	RG 2 & 3	CM, line ministries
			AZ 2.1.1.2 Simplify and modernize customs clearance procedures	RG 2 & 3	CM, State Customs Committee, Ministry of Economic Development
			AZ 2.1.1.3 Rationalize, simplify and harmonize all export and import procedures, forms and data requirements across all border control agencies.	RG 2 & 3	CM, State Customs Committee, Ministry of Economic Development, Line Ministries
			AZ 2.1.1.4 Strengthen the system of post entry verification	RG 2 & 3	CM, State Customs Committee, Ministry of Economic Development
			AZ 2.1.1.5 Introduce a post-clearance audit system	RG 2 & 3	CM, State Customs Committee;

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Azerbaijan

				Cross-references with regional action plan	Responsibility
Priority Action Areas	Objectives	Outcomes	Actions		
		<b>AZ 2.1.2</b> Reduced number of inspections and improved overall effectiveness of inspection agencies	<b>AZ 2.1.2.1</b> Improve existing risk management techniques, including the development of coordinated, inter-agency risk profiles	<b>RG 2 &amp; 3</b>	CM, State Customs Committee, Ministry of Economic Development, Line ministries for other border control agencies (i.e. non-customs)
		<b>AZ 2.1.3</b> A strengthened standards, quality, accreditation and metrology (SQAM) infrastructure.	<b>AZ 2.1.3.1</b> Strengthen the capacities of testing and control agencies, including through improved risk management techniques (see AZ 2.1.2.1) and ensuring their accreditation by international bodies in order to ensure mutual recognition of testing results, particularly for food exports/imports.	<b>RG 1, 2 &amp; 3</b>	CM, State Committee on Standardization, Metrology and Patent of Azerbaijan Republic (SCSMP)
		<b>AZ 2.1.4</b> Private sector input provided to regulatory decision-makers, and the provision of full, transparent access to information on existing import and export requirements	<b>AZ 2.1.4.1</b> Create mechanisms for ensuring continuous coordination, consultations and cooperation between the public and private sectors in order to: i) define market needs, ii) create viable and sustainable solutions to these needs, iii) improve the quality of decisions, and iv) ensure that economic criteria and practical consequences are taken into account when changes in regulations and requirements are considered	<b>RG 1, 2 &amp; 3</b>	State Customs Committee; CM; Ministry of Economic Development
<b>AZ 3</b> <b>Trade services and Infra-structure</b>	<b>AZ 3.1</b> <b>Expanded and better quality trade-related services and related infrastructure</b>	<b>AZ 3.1.1</b> Increased and improved trade financing. <sup>4</sup>	<b>AZ 3.1.1.1</b> Evaluate the establishment of an Export-Import Bank of Azerbaijan to provide financial assistance (credit) to exporters and importers, and to coordinate the activities of institutions that finance exports and imports with a view to promoting international trade.	<b>RG 1</b>	

<sup>4</sup> In the original table additional measures were proposed for strengthening the banking sector, monetary policy and the overall economic system. While important for trade and overall economic stability, such measures are not covered by “Aid-for-Trade” and were, thus, not included in the revised table.

*Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Azerbaijan*

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
		<b>AZ 3.1.2</b> Modern and efficient services in support of trade and the transit of goods	<b>AZ 3.1.2.1</b> Establish bonded warehouses in strategic locations, provide duty free imports for exporters and allowing for some, limited re-processing and packaging  <b>AZ 3.1.2.2</b> Establish (pilot) multimodal cargo facilities, logistics centres and cold storage facilities. Based on these pilots, develop action plans for encouraging investment in this sector  <b>AZ 3.1.2.3</b> Build modern border crossing points, which feature best practices such as facilities for joint inspections with neighboring customs authorities and for more than one border control agency, as appropriate.  <b>AZ 3.1.2.4</b> Undertake a study on measures to stimulate investment and enterprise creation in sectors that provide services in support of transit and exports, including: re-labeling, packaging and light processing. Then implement resulting recommendations.  <b>AZ 3.1.2.5</b> Establish an Industrial Park and set up at least one pilot implementation site. SEZs should be supported by a system of incentives and modern logistical facilities designed to attract investments into non-oil sectors	<b>RG 2 &amp; 3</b>  <b>RG 1 &amp; 2</b>  <b>RG 2</b>  <b>RG 1 &amp; 3</b>  <b>RG 1</b>	State Customs Committee; Ministry of Economic Development  CM, line ministries  CM, State Customs Committee, Line ministries for other border control agencies  CM, State Customs Committee; Ministry of Economic Development  CM, line ministries, Ministry of Economic Development
	<b>AZ 3.1.3</b> An efficient, modern and developed transport sector		<b>AZ 3.1.3.1</b> Separate the regulatory and operational functions in the transport sector to prevent conflicts of interest, and ensure separation of powers between the two domains  <b>AZ 3.1.3.2</b> Upgrade railways, road networks and ports, especially along potential trade corridors	<b>RG 1 &amp; 3</b>  <b>RG 1 &amp; 2</b>	CM  CM, Ministry of Transport, relevant state agencies

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Azerbaijan

Priority Action Areas	Objectives	Outcomes	Actions	Cross-references with regional action plan		Responsibility
<b>AZ 4</b> <b>Productive capacity development, particularly in non-oil sectors</b>	<b>AZ 4.1</b> <b>An improved business environment</b>	<b>AZ 3.1.4</b> Internationally competitive telecommunications services for companies and traders	<b>AZ 3.1.4.1</b> Put in place the necessary legislation and regulatory framework to encourage investment and development in this sector	<b>RG 1 &amp; 3</b>		CM, Ministry of Information and Communications Technology (MICT)
		<b>AZ 3.1.5</b> Easily available trade information on exports, imports and transit goods for both traders and potential investors	<b>AZ 3.1.5.1</b> Establish information access centres to disseminate information on export, import and transit requirements and, particularly, those related to customs (this is also a WTO requirement)	<b>RG 1, 2 &amp; 3</b>		CM, State Customs Committee, Ministry of Economic Development, Line ministries for other border control agencies (i.e. non-customs)
		<b>AZ 4.1.1</b> Increased investment in productive capacity as a result of an improved business environment	<b>AZ 4.1.1.1</b> Review and revise legislation in order to eliminate impediments to investment and trade	<b>RG 1</b>		CM, line ministries
			<b>AZ 4.1.1.2</b> Simplification of procedures for obtaining necessary business permits and licenses	<b>RG 1</b>		CM, line ministries
	<b>AZ 4.2</b> <b>Increased investment in non-oil sectors</b>	<b>AZ 4.2.1</b> New investment incentives	<b>AZ 4.1.1.3</b> Negotiate new bilateral agreements on the avoidance of double taxation to encourage foreign investment, particularly in non-oil sectors	<b>RG 1</b>		CM, Ministry of Foreign Affairs, Ministry of Economic Development; Ministry Of Taxes
			<b>AZ 4.1.1.4</b> Identify needed reforms in the tax structure and tax administration. Put in place an action plan for implementation.	<b>RG 1</b>		CM, Ministry of Economic Development; Ministry of Taxes.
			<b>AZ 4.2.1.1</b> Identify specific preferences and incentives (for example, in taxation), to attract investment into competitive non-oil sectors. Put in place an action plan for implementation. obstacles to investments	<b>RG 1</b>		CM; Ministry of Economic Development

*Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Azerbaijan*

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
	<b>AZ 4.3</b> <b>A workforce able to support economic diversification and economic growth</b>	<b>AZ 4.3.1</b> Higher levels of employment. <sup>5</sup>	<b>AZ 4.3.1.1</b> Identify skill shortages and needs, particularly in the non-oil sector, and develop a plan to address these through changes in secondary and university curricula as well as through “continuous learning” options such as certificates and in-company training programmes.	<b>RG 4</b>	CM; Ministry of Labour, Ministry of Education

<sup>5</sup> The original matrix included increasing unemployment benefits and temporary help for the unemployed, but since such measures are not covered by “Aid-for-Trade”, they are not included in the revised matrix.



## B. Kazakhstan

### *Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kazakhstan*

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KZ 1. Trade policy</b>	<b>KZ 1.1 Increased compliance of national trade policy with multilateral trading system requirements</b>	<b>KZ 1.1.1 A WTO negotiating position that is substantiated with objective evidence</b>	<b>KZ 1.1.1.1</b> Conduct a comprehensive (quantitative and qualitative) assessment of the economic and social implications of Kazakhstan's accession to the WTO for agriculture and human development in rural areas <sup>6</sup>	<b>RG 3</b>	Ministry of Economic Development and Trade, Ministry of Agriculture
		<b>KZ 1.1.2 A strategy for ensuring compliance of agricultural policy with WTO requirements</b>	<b>KZ 1.1.2.1</b> Develop a strategy for adapting agricultural policy WTO rules and regulations, including in relation to state support and the application of tariffs and quotas. This strategy should focus on preventing and mitigating any possible negative impacts on agricultural development as a result of accession to the WTO	<b>RG 3</b>	Ministry of Economic Development and Trade
		<b>KZ 1.1.3 A WTO compliant regulatory framework for services and strategy for improving the competitiveness of Kazakhstan's service sectors</b>	<b>KZ 1.1.3.1</b> Develop a WTO compliant regulatory framework for services, as well as a strategy for developing the competitiveness of Kazakhstan's domestic service sector	<b>RG 1 &amp; 3</b>	Ministry of Economic Development and Trade, National Bank, Ministry of Transport and Communications, Ministry of Oil and Gas
		<b>KZ. 1.1.4 A modern legal framework for retail and wholesale trade</b>	<b>KZ. 1.1.4.1</b> Develop a WTO compliant regulatory framework to govern retail and wholesale trade that is also in line with international best practices.	<b>RG 1 &amp; 3</b>	Ministry of Economic Development and Trade
		<b>K.1.1.5 Improved information for policy decision making</b>	<b>KZ 1.1.5.1</b> Expand and improve the collection and analysis of trade statistics	<b>RG 1 &amp; 3</b>	RK Statistics Agency

<sup>6</sup> Authorities may want to consider inserting another action, also as input to WTO negotiations, along the lines of, "Conduct an assessment of trade sector development needs in the area of productive capacity, with a view to ascertaining the economy's competitive advantage and highlighting the need to (and policy options that could be used to) improve domestic industries' competitiveness in national, regional and global markets"

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kazakhstan

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KZ 2 Productive capacity development with special emphasis on export expansion and diversification</b>	<b>KZ 2.1 Improved production capacity and export competitiveness in priority sectors</b>	<b>KZ 2.1.1 An export strategy</b>	<b>KZ. 2.1.1.1</b> Conduct a diagnostic analysis to identify those sectors with the greatest export potential, and the key pre-requisites for enhancing their export competitiveness, including any implications for WTO negotiations	<b>RG 1 &amp; 3</b>	Ministry of Economic Development and Trade, KAZNEX Export Promotion and Development Corporation
		<b>KZ 2.1.2 Policies and regulations to increase investments in priority sectors</b>	<b>KZ. 2.1.2.1</b> Develop investment policies and regulations to achieve a balanced development in key sectors and regions, taking into full account the priority sectors identified under 2.1.1	<b>RG 1</b>	Ministry of Economic Development and Trade, Ministry of Industry and New Technologies
		<b>KZ 2.1.3 More competitive good based on the implementation of international standards</b>	<b>KZ 2.1.3.1</b> Launch a programme for implementing international standards, including ISO standards for quality management and food safety systems.	<b>RG 1</b>	Ministry of Industry and New Technologies, Technical Regulation and Metrology Committee, Ministry of Healthcare
	<b>KZ 2.2 Increased agribusiness production and exports</b>	<b>KZ. 2.2.1 Modernized agricultural production methods and processes</b>	<b>KZ 2.2.1.1</b> Launch targeted programmes for improving fodder balance and agricultural microbiology in meat, poultry and fish output.	<b>None</b>	Ministry of Agriculture
			<b>KZ 2.2.1.2</b> Launch rural development programmes for: (i) increasing investment in new agricultural production methods and processes; and, (ii) assisting farmers in developing their production methods.	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC
		<b>2.2.2 Develop more effective rural entrepreneurship</b>	<b>KZ 2.2.2.1</b> Support the creation of new agricultural producers' associations and unions	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kazakhstan

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KZ 3. Infrastructure services for trade</b>	<b>KZ 3.1 Expanded and improved quality of trade-related infrastructure</b>	<b>KZ 3.1.1 Modern transport and logistical facilities for supporting agribusinesses and farmers</b>	<b>KZ 3.1.1.1</b> Elaborate a strategy for developing transport infrastructure services in support of agricultural development and trade	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC
			<b>KZ 3.1.1.2</b> Establish modern storage facilities and customs warehouses for agricultural products	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC
			<b>KZ 3.1.1.3</b> Develop an efficient system of procurement and preparation of agricultural stock. <sup>7</sup>	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC
		<b>KZ 3.1.2 Modern local market places</b>	<b>KZ 3.1.2.1</b> Develop and implement regional plans for upgrading and developing local marketplaces with due regard for location requirements.	<b>RG 2</b>	Akimats
			<b>KZ 3.1.2.2</b> Design a promotional campaign to increase the visibility of the upgraded local market places.	<b>RG 2</b>	Akimats
			<b>KZ 3.2.1.1</b> Identify required policies and actions for further developing the distribution sector (See also actions KZ 1.1.4.1 and KZ 3.1.2.1)	<b>RG 1</b>	Ministry of Economic Development and Trade
	<b>KZ 3.2 An effective, efficient and developed distribution sector</b>	<b>KZ 3.2.1 An action plan for development of the distribution sector</b>			
		<b>KZ 3.2.2 Simplified procedures for shuttle trade</b>	<b>KZ 3.2.2.1</b> Simplify and streamline regulations and procedures for shuttle trade	<b>RG 2</b>	Ministry of Economic Development and Trade, Forum of Businessmen of Kazakhstan

<sup>7</sup> This is from the original matrix, but clarification is needed before action can be taken, in particular: 1) Does “agricultural stock” refer to livestock (i.e. live animals) or to all agricultural products; 2) “Procurement” is by whom and for which purpose? And 3) “Preparation” is by whom and for what purpose?

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kazakhstan

				Cross-references with regional action plan	Responsibility
Priority Action Areas	Objectives	Outcomes	Actions		
<b>KZ 4 Trade promotion</b>	<b>KZ 4.1 Enterprises provided with the marketing incentives to diversify their sources of supply and export markets</b>	<b>KZ 4.1.1 An export promotion strategy</b>	<b>KZ 4.1.1.1</b> Develop a strategy for guiding Kazakhstan's export promotion efforts	<b>RG 3</b>	Ministry of Economic Development and Trade, KAZNEX Export Promotion and Development Corporation
					Ministry of Industry and New Technologies, Ministry of Agriculture
<b>KZ 5 Trade support institutions for the agricultural sector</b>	<b>KZ 5.1 Strengthened trade support institutions for trade development</b>	<b>KZ 5.1.1 Improvement in the quality and range of trade support services targeting the agricultural sector</b>	<b>KZ 5.1.1.1</b> Create virtual databases of potential trade partners.	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture
			<b>KZ 5.1.1.2</b> Take the necessary measures to increase agribusinesses participation in agricultural fairs and undertake exploratory missions to trade partner countries	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture
			<b>KZ 5.1.1.3</b> Establish an export promotion fund	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture
			<b>KZ 5.1.1.4</b> Support the creation of new agricultural producers' associations and unions	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC
			<b>KZ 5.1.1.5</b> Develop trade extension services for rural areas that support marketing and information services as well as technical and methodological aid	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture

*Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kazakhstan*

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KZ 6 Human resources development in support of trade<sup>8</sup></b>	<b>KZ 6.1 An increase in the number of farmers capable of establishing sustainable sources of livelihood, and of participating in trade</b>	<b>KZ 6.1.1 Expanded and improved quality of vocational training programmes for rural development</b>	<b>KZ 6.1.1.1</b> Establish vocational education programmes and programme on doing business/entrepreneurship for the rural population, based upon the identified needs of rural enterprises	<b>RG 1</b>	Ministry of Agriculture, Ministry of Education and Science,
	<b>KZ 6.2 An increase in the number of qualified staff capable of contributing to their enterprises' increased participation in international trade</b>	<b>KZ 6.2.1 Expanded and improved quality of training programmes for enterprise development</b>	<b>KZ 6.2.1.1</b> Launch new support programmes in the areas of : marketing and information services; technical and methodological aid; and, entrepreneurship development	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC, Kazagromarket ing

<sup>8</sup> The original matrix included an entry for rural social development, which, while important for the welfare of rural population, should be covered under other programmes in the areas of medical, cultural or educational development. Only vocational education can be considered as being covered by "Aid for Trade"

## C. Kazakhstan

### *Aid-for-Trade Roadmap for SPECA Draft Action Matrix –Kazakhstan*

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KZ 1. Trade policy</b>	<b>KZ 1.1 Increased compliance of national trade policy with multilateral trading system requirements</b>	<b>KZ 1.1.1 A WTO negotiating position that is substantiated with objective evidence</b>	<b>KZ 1.1.1.1</b> Conduct a comprehensive (quantitative and qualitative) assessment of the economic and social implications of Kazakhstan's accession to the WTO for agriculture, SME, and human development in rural areas <sup>9</sup>	<b>RG 3</b>	Ministry of Economy and Budget Planning, Ministry of Agriculture, Ministry of Regional Development, Center for Trade Policy Development (CTPD)
		<b>KZ 1.1.2 A strategy for ensuring compliance of agricultural policy with WTO requirements</b>	<b>KZ 1.1.1.2</b> Conduct a comprehensive (quantitative and qualitative) assessment of the economic and social implications of Kazakhstan's accession to the WTO for industry	<b>RG 3</b>	Ministry of Economy and Budget Planning, CTPD
			<b>KZ 1.1.2.1</b> Develop a strategy for adapting agricultural policy WTO rules and regulations, including in relation to state support and the application of tariffs and quotas. This strategy should focus on preventing and mitigating any possible negative impacts on agricultural development as a result of accession to the WTO	<b>RG 3</b>	Ministry of Economy and Budget Planning, Ministry of Agriculture

<sup>9</sup> Authorities may want to consider inserting another action, also as input to WTO negotiations, along the lines of, "Conduct an assessment of trade sector development needs in the area of productive capacity, with a view to ascertaining the economy's competitive advantage and highlighting the need to (and policy options that could be used to) improve domestic industries' competitiveness in national, regional and global markets"

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix –Kazakhstan

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KZ 2 Productive capacity development with special emphasis on export expansion and diversification</b>	<b>KZ 2.1 Improved production capacity and export competitiveness in priority sectors</b>	<b>KZ 1.1.3 A WTO compliant regulatory framework for services and strategy for improving the competitiveness of Kazakhstan's service sectors</b>	<b>KZ 1.1.3.1</b> Develop regulatory framework within Kazakhstan's WTO obligations for services, as well as a strategy for developing the competitiveness of Kazakhstan's domestic service sector	<b>RG 1 &amp; 3</b>	Ministry of Economy and Budget Planning, , Ministry of Transport and Communications, Ministry of Oil and Gas National Chamber of Entrepreneurs
		<b>KZ. 1.1.4 A modern legal framework for retail and wholesale trade</b>	<b>KZ. 1.1.4.1</b> Develop a WTO compliant regulatory framework to govern retail and wholesale trade that is also in line with international best practices.	<b>RG 1 &amp; 3</b>	Ministry of Economy and Budget Planning, National Chamber of Entrepreneurs
		<b>K.1.1.5 Improved information for policy decision making</b>	<b>KZ 1.1.5.1</b> Expand and improve the collection and analysis of trade statistics	<b>RG 1 &amp; 3</b>	RK Statistics Agency
		<b>KZ 2.1.1 An export strategy</b>	<b>KZ. 2.1.1.1</b> Conduct analysis of existing export promotion mechanisms (including business opinion and creation a data base of all export support provided to SME, Industry and agriculture)		KAZNEX, National Chamber of Entrepreneurs
			<b>KZ. 2.1.1.2</b> Develop a strategy for guiding Kazakhstan's export promotion efforts	<b>RG 3</b>	Ministry of Economy and Budget Planning, KAZNEX Export Promotion and Development Corporation

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix –Kazakhstan

Priority Action Areas	Objectives	Outcomes	Actions	Cross-references with regional action plan	
				Responsibility	
		<b>KZ 2.1.2 Policies and regulations to increase investments in priority sectors</b>	<b>KZ. 2.1.2.1</b> Develop investment policies and regulations to achieve a balanced development in key sectors and regions, taking into full account the priority sectors identified under 2.1.1 and support the implementation of recently launched development plans (Accelerated Industrial Innovative Development Programme: Productivity 2020, Export 2020, Business Roadmap 2020, Employment 2020) etc.	<b>RG 1</b>	Ministry of Economy and Budget Planning, Ministry of Industry and New Technologies
		<b>KZ 2.1.3 More competitive good based on the implementation of international standards</b>	<b>KZ 2.1.3.1</b> Further support the implementation of international standards, including ISO standards for quality management and food safety systems.	<b>RG 1</b>	Ministry of Industry and New Technologies, Technical Regulation and Metrology Committee, Ministry of Healthcare
	<b>KZ 2.2 Increased agribusiness production and exports</b>	<b>KZ. 2.2.1 Modernized agricultural production methods and processes</b>	<b>KZ 2.2.1.1</b> Launch targeted programmes for improving fodder balance and agricultural microbiology in meat, poultry and fish output.	<b>None</b>	Ministry of Agriculture
			<b>KZ 2.2.1.2</b> Launch rural development programmes for: (i) increasing investment in new agricultural production methods and processes; and, (ii) assisting farmers (including individual owners) in developing their production methods.	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC
		<b>2.2.2 Develop more effective rural entrepreneurship</b>	<b>KZ 2.2.2.1</b> Support the creation of new agricultural producers' associations and unions	<b>RG 1</b>	Ministry of Agriculture, Ministry of Regional Development, KazAgro National Managing Holding JSC



## Aid-for-Trade Roadmap for SPECA Draft Action Matrix –Kazakhstan

Priority Action Areas	Objectives	Outcomes	Actions	Cross-references with regional action plan	Responsibility
<b>KZ 3. Infrastructure and support services for trade</b>	<b>KZ 3.1 Expanded and improved quality of customs clearance and logistical support infrastructure</b>	<b>KZ 3.1.1 Improved customs clearance and control processes</b>	<b>KZ 3.1.1.1</b> Conduct a feasibility study for establishing at the border customs clearance points with a view to simplifying customs clearance and control procedures and reducing transaction costs for traders	<b>RG 1</b>	Customs Control Committee, National Chamber of Entrepreneurs
		<b>KZ 3.1.2 Modern transport and logistical facilities for supporting agribusinesses and farmers</b>	<b>KZ 3.1.2.1</b> Elaborate a strategy for developing transport infrastructure services in support of agricultural development and trade	<b>RG 1</b>	Ministry of Agriculture, Ministry of Transport and Communications, KazAgro National Managing Holding JSC
			<b>KZ 3.1.2.2</b> Establish modern storage facilities and customs warehouses for agricultural products.	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC,
			<b>KZ 3.1.2.3</b> Develop an efficient system of procurement and preparation of agricultural stock. <sup>10</sup>	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC
			<b>KZ 3.1.2.4</b> Develop a set of measures for integration of Transkazakhstan corridors into international transport system to improve Kazakhstan's transit/export potential		Ministry of Transport and Communications
		<b>KZ 3.1.3 Modern local market places</b>	<b>KZ 3.1.3.1</b> Develop and implement regional plans for upgrading and developing local market places with due regard for location requirements.	<b>RG 2</b>	Akimats

<sup>10</sup> This is from the original matrix, but clarification is needed before action can be taken, in particular: 1) Does "agricultural stock" refer to livestock (i.e. live animals) or to all agricultural products; 2) "Procurement" is by whom and for which purpose? And 3) "Preparation" is by whom and for what purpose?

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix –Kazakhstan

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
			<b>KZ 3.1.3.2</b> Design a promotional campaign to increase the visibility of the upgraded local market places.	<b>RG 2</b>	Akimats
	<b>KZ 3.2</b> <b>An effective, efficient and developed distribution sector</b>	<b>KZ 3.2.1</b> <b>An action plan for development of the distribution sector</b>	<b>KZ 3.2.1.1</b> Identify required policies and actions for further developing the distribution sector (See also actions KZ 1.1.4.1 and KZ 3.1.2.1)	<b>RG 1</b>	Ministry of Economy and Budget Planning
<b>KZ 4</b> <b>Trade support institutions for the agricultural sector</b>	<b>KZ 4.1</b> <b>Strengthened trade support institutions for trade development</b>	<b>KZ 4.1.1</b> <b>Improvement in the quality and range of trade support services targeting the agricultural sector</b>	<b>KZ 4.1.1.1</b> Create virtual databases of potential trade partners.	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture
			<b>KZ 4.1.1.2</b> Take the necessary measures to increase agribusinesses participation in agricultural fairs and undertake exploratory missions to trade partner countries	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture, KAZNEX
			<b>KZ 4.1.1.3</b> Establish an export promotion fund	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture, KAZNEX
			<b>KZ 4.1.1.4</b> Develop trade extension services for rural areas that support marketing and information services as well as technical and methodological aid	<b>RG 1</b>	Ministry of Industry and New Technologies, Ministry of Agriculture

*Aid-for-Trade Roadmap for SPECA Draft Action Matrix –Kazakhstan*

<i>Priority Action Areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KZ 5 Human resources development in support of trade<sup>11</sup></b>	<b>KZ 5.1 An increase in the number of farmers capable of establishing sustainable sources of livelihood, and of participating in trade</b>	<b>KZ 5.1.1 Expanded and improved quality of vocational training programmes for rural development</b>	<b>KZ 5.1.1.1</b> Establish vocational education programmes and programme on doing business/entrepreneurship for the rural population, based upon the identified needs of rural enterprises	<b>RG 1</b>	Ministry of Agriculture, Ministry of Education and Science
	<b>KZ 5.2 An increase in the number of qualified staff capable of contributing to their enterprises' increased participation in international trade</b>	<b>KZ 5.2.1 Expanded and improved quality of training programmes for enterprise development</b>	<b>KZ 5.2.1.1</b> Launch new support programmes in the areas of : marketing and information services; technical and methodological aid; and, entrepreneurship development	<b>RG 1</b>	Ministry of Agriculture, KazAgro National Managing Holding JSC, Kazagromarketing

<sup>11</sup> The original matrix included an entry for rural social development, which, while important for the welfare of rural population, should be covered under other programmes in the areas of medical, cultural or educational development. Only vocational education can be considered as being covered by "Aid for Trade"

## C. Kyrgyzstan

*Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan*

<i>Priority action areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross-references with regional action plan</i>	<i>Responsibility</i>
<b>KG 1</b> <b>Productive capacity development with special emphasis on export diversification and expansion, including in services<sup>12</sup></b>	<b>KG 1.1</b> <b>Improved standards, quality assurance, accreditation and metrology infrastructures</b>	<b>KG 1.1.1</b> <b>Increased range and quality of SQAM services through: improved expertise and skills; new facilities and systems; and updated regulations</b>	<b>KG 1.1.1.1</b> Provide assistance to the Kyrgyz accreditation center so that it could join the International Laboratories Accreditation Cooperation (ILAC)	<b>RG 1</b>	Ministry of Economic Regulation
			<b>KG 1.1.1.2</b> Develop high quality measurement methods and regulations for metrology	<b>RG 1</b>	Ministry of Economic Regulation
			<b>KG 1.1.1.3</b> Create a network of reference laboratories to test and certify fresh and processed agricultural products, including organic products.	<b>RG 1</b>	Ministry of Agriculture, Ministry of Economic Regulation
			<b>KG 1.1.1.4</b> Implement an advanced training programme on the development of technical regulations, including the use of risk assessment, and on best practices for harmonizing local standards with international ones.	<b>RG 1</b>	Ministry of Economic Regulation, other relevant ministries and agencies
			<b>KG 1.1.1.5</b> Develop technical regulations for agricultural inputs (seeds, fertilizers, insecticides, etc.) and animal husbandry products	<b>RG 1</b>	Ministry of Agriculture, Ministry of Economic Regulation
			<b>KG 1.1.1.6</b> Create a national system for the quality control of agricultural products in accordance with international requirements	<b>RG 1</b>	Ministry of Agriculture, farms and processing enterprises

<sup>12</sup> Strategies and programmes for encouraging national and foreign direct investment can be a useful tool for supporting capacity development in priority sectors such as agriculture, textiles and tourism. Investment promotion activities are not included in the original matrix, so this may be an option to consider during the review of this reformatted version.

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

<i>Priority action areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross- references with regional action plan</i>	<i>Responsibility</i>
	<b>KG 1.2 Improved export competitiveness and value-added in the agricultural sector</b>	<b>KG 1.1.2 Improved, more cost effective and, therefore, more competitive application of technical regulations by exporters</b>	<b>KG 1.1.2.1</b> Provide training seminars for business communities on risk assessment and on compliance with technical regulations	<b>RG 1</b>	Ministry of Economic Regulation and business associations
		<b>KG 1.2.1 Modernized agricultural production methods and processes</b>	<b>KG 1.2.1.1</b> Develop agricultural extension services to improve the quality of seeds and agricultural productivity, including that of pedigree cattle	<b>RG 1</b>	Ministry of Agriculture
			<b>KG 1.2.1.2</b> Establish market-based mechanisms to enable agricultural processing industries to improve the quality and quantity of their inputs by providing technical and financial support to farmers	<b>RG 1</b>	Ministry of Agriculture, Ministry of Economic Regulation, business associations
			<b>KG 1.2.1.3</b> Establish a programme for assisting small farmers to achieve economies of scale through mergers, associations, cooperatives and other types of voluntary associations. Such a programme is important for enlarging the scope of farmers' activities	<b>RG 1</b>	Ministry of Agriculture, Ministry of Economic Regulation, business associations
			<b>KG 1.2.1.4</b> Establish cooperatives and associations to ensure continuous supply to farmers of fertilizers, pesticides, agricultural machinery, inventory and spare parts	<b>RG 1</b>	Ministry of Agriculture, public administrations of the provinces and rayons as well as business associations
		<b>KG 1.2.2 Increased production of value-added agricultural products</b>	<b>KG 1.2.2.1</b> Establish agro business clusters with modern manufacturing and processing facilities in the vicinity of rural areas.	<b>RG 1</b>	Ministry of Agriculture, public administrations of the provinces and rayons as well as business associations

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

Roadmap for Trade Roadmap for SPSA Development in the Kyrgyzstan				Cross- references with regional action plan	Responsibility
Priority action areas	Objectives	Outcomes	Actions		
KG 1.3 Increase exports and export competitiveness in the textile sector			KG 1.2.2.2 Take steps to encourage the introduction of new technologies and the modernization of equipment in food processing enterprises	RG 1	Ministry of Agriculture, business associations
			KG 1.2.2.3 Support the development of new export products by small farms through workshops. The workshops should be based on the results of market research	RG 1	Ministry of Agriculture, public administrations of the provinces and rayons as well as business associations
		KG 1.2.3 The development of new markets for agricultural products	KG 1.2.3.1 Develop and implement an export promotion strategy for agricultural products. This strategy could include: helping agro businesses participate in trade fairs; launching marketing campaigns in target countries; organizing study tours for Kyrgyz agribusiness; and, inviting representatives of the foreign trade companies to visit Kyrgyz agro businesses and farms	RG 3	Ministry of Agriculture, Ministry of Economic Regulation, business associations
		KG 1.3.1 Improve textile production capacities	KG 1.3.1.1 Strengthen the capacity of business associations and the “Shwei Profi” center to provide quality services to members	RG 1	Ministry of Economic Regulation, Business Associations
		KG 1.3.2 Identify and develop competitive export textile products	KG 1.3.2.1 Undertake market research in regional Russian markets to identify textile products with high export potential	RG 1	Ministry of Economic Regulation, Business Associations
			KG 1.3.2.2 Train textile companies to develop more export competitive products (use of market research in product development, packaging, etc.)	RG 1	Ministry of Economic Regulation, Business Associations
	KG 1.3.3 Market and promote Kyrgyz textile exports	KG 1.3.3.1 Develop and implement a programme for the promotion of Kyrgyz clothing exports to Russia and other CIS countries	RG 1	Ministry of Economic Regulation, Business Associations	

<sup>13</sup> An additional Outcome that might be considered is “Adequate human resources for supporting the tourism industry” with an activity along the lines of, “Organize training seminars on topical issues of relevance for tourism operators, and entrepreneurs involved in hotel management and catering”

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

Priority action areas		Objectives	Outcomes	Actions	Cross- references with regional action plan	Responsibility
KG 2 Export promo- tion <sup>15</sup>	KG 2.1 Effective export promotion strategies developed and implemented at all levels		<b>KG 1.4.2 Improved “packaging” and promotion of tourism services</b>	<b>KG 1.4.2.1</b> Implement measures to promote the tourism sector in regional and international markets. Specific measures could include: (a) Promotion of the slogan, "Kyrgyzstan is a country of tourism". (b) Creation of a tourism Internet portal with search engine and on-line ordering and booking services <sup>14</sup> (d) Publication of promotional materials (including brochures, booklets, etc.) to market the tourism sector. (e) Production and broadcast of videos on the tourism potential of the Kyrgyzstan on leading CIS and World TV channels. (f) An annual tourism fair "BITF" in Bishkek. (g) The prominent distribution of tourism information at Kyrgyz Embassies and Consulates, particularly in Moscow, Yekaterinburg, Novosibirsk, and Almaty. (h) Street advertising in major Russian cities and Almaty.	<b>RG 1</b>	Ministry of Economic Regulation, tour operators, state agency on culture, craftsmen associations, State administrations of the provinces
			<b>KG 1.4.3 Adequately trained human resources are available for the tourism industry</b>	<b>KG 1.4.3.1</b> Organize training seminars and workshops on topical issues of relevance for tourism operators, and for entrepreneurs involved in hotel management and catering	<b>RG 1</b>	Ministry of Economic Regulation
			<b>KG 2.1.1 New export development and promotion strategies and measures developed at</b>	<b>KG.2.1.1.1</b> Establish an export promotion agency as the lead agency responsible for the promotion of exports, including the development of recommendations as to possible new sectors or products for export development <sup>16</sup> This agency would also coordinate efforts across sectors (see KG 1.2.3.1, KG 1.3.3.1 and KG 1.4.2.1)	<b>RG 1</b>	Ministry of Economic Regulation, Ministry of Agriculture

<sup>14</sup> Not in the original

<sup>15</sup> The activities here were originally listed, primarily, under Trade Policy, but this is their more « traditional » classification

<sup>16</sup> The original referred to « development » of exports, but the actual development is usually done by a variety of actors, whose actions could be motivated by recommendations from an export promotion agency



## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

<i>Priority action areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross- references with regional action plan</i>	<i>Responsibility</i>
			<b>KG 2.1.1.2</b> Establish a strategy for the development and promotion of products with significant export potential	<b>RG 1</b>	Ministry of Economic Regulation, Ministry of Agriculture, and business associations and the export promotion agency described under KG 2.1.1.1
			<b>KG 2.1.1.3</b> Conduct an impact assessment of possible advantages and disadvantages associated with setting up a regional re-export centre in Kyrgyzstan, highlighting policy implications and required remedial measures	<b>RG 3</b>	Ministry of Economic Regulation, Ministry of Agriculture, State Customs Service, National Statistic Committee, National Bank of Kyrgyz Republic
		<b>KG 2.1.2</b> <b>Enterprises and SMEs have support for implementing export promotion strategies</b>	<b>KG 2.1.2.1</b> Establish local export support centers to help enterprises, and especially SMES, to implement the agreed export promotion strategies. These should be located in key cities and regions with the support and active involvement of local authorities	<b>RG 1</b>	Municipal and rayon authorities
			<b>KG 2.1.2.2</b> Establish a business linkages programme to integrate enterprises in regional and global value/supply chains	<b>RG 1</b>	Ministry of Economic Regulation, business associations, and the national and local export promotion and support centers described above
			<b>KG 2.1.2.3</b> Establish trade finance programmes, including: export credit guarantees and trade insurance schemes	<b>RG 1</b>	Ministry of Economic Regulation & Ministry of Finance

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

<i>Priority action areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross- references with regional action plan</i>	<i>Responsibility</i>
			<b>KG 2.1.2.4</b> Establish a virtual export promotion portal <sup>17</sup> to disseminate up-to-date information on trade documents, relevant research work, bids, trade fairs, training activities, statistical data on trade flows, useful links, etc.	<b>RG 1</b>	Ministry of Economic Regulation; National Statistic Committee; relevant line ministries and state agencies; and, business associations
<b>KG 3 Trade Policy</b>	<b>KG 3.1 National trade data systems capable of supporting policy decisions</b>	<b>KG 3.1.1 A national statistical trade data system that accurately reflects trade activity and, in particular, the level of re-exports</b>	<b>KG 3.1.1.1</b> Review the national trade statistics system and develop recommendations for its improvement. Special emphasis should be given to the design and implementation of methodologies for accurately capturing data on re-exports. <b>KG 3.1.1.2</b> Create an integrated trade database with information on legal entities, foreign trade participants and all import, export and transit transactions in the country. This could be done in conjunction with the establishment of a single window for exports and imports (see KG 4.1.1.1)	<b>RG 3</b>	Ministry of Economic Regulation, State Customs Service, National Statistics Committee
	<b>KG 3.2 Better understanding and implementation of potential benefits from regional and multilateral trading agreements</b>	<b>KG 3.2.1 An increased application of relevant measures within WTO and other, relevant trade agreements</b>	<b>KG 3.2.1.1</b> Train relevant personnel in the ministries and agencies on the identification and application of safeguard measures within the WTO and regional trade agreements and, if necessary, also provide direct assistance	<b>RG 3</b>	Ministry of Economic Regulation, Ministry of Agriculture, State Customs Service,

<sup>17</sup> This could be expanded into a Trade promotion portal but then it would also need to include information for foreign companies that want to export to Kyrgyzstan (or Kyrgyz companies that want to export) and not just for Kyrgyz exports. Such support for imports can, in some sectors also strongly support exports since, as a global average, exported manufactured goods contain 40% imported content – so in those cases, facilitating imports help to make exports more competitive.

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

<i>Priority action areas</i>				<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross- references with regional action plan</i>	<i>Responsibility</i>
				<b>KG. 3.2.2</b> <b>An increased understanding of the multilateral trading system and regional trade agreements</b>	<b>KG 3.2.2.1</b> Establish a regional center in Bishkek, with the support of the WTO, to provide advanced training courses on the multi-lateral trading system, the WTO, regional integration agreements, and trade policy	<b>RG 3</b>	Ministry of Economic Regulation	
				<b>KG 3.2.3</b> <b>A strategy for guiding regional integration efforts.</b>	<b>KG 3.2.3.1</b> Analyze the impact of the Customs Union(CU) between Belarus, Kazakhstan and the Russian Federation on the Kyrgyz economy as well as the consequences of the Kyrgyz Republic joining /not joining the CU, with proposed measures to minimize any negative impacts in both cases	<b>RG 3</b>	Ministry of Economic Regulation, Ministry of Agriculture, State Customs Service, National Statistic Committee	
				<b>KG 3.3</b> <b>Identify opportunities for improving market mechanisms</b>	<b>KG 3.3.1</b> <b>A proposal for improving commodities trading in the region</b>	<b>KG 3.3.1.1</b> Undertake and economic feasibility study and an assessment of the legal requirements for the creation of an electronic commodities trading exchange for Central Asia, in order to enable producers and buyers to reduce risk through the use of futures contracts and other commodities exchange products. This study should also ascertain if such a commodities exchange could be used in the context of state procurement.	<b>RG 1 &amp; 3</b>	Ministry of Economic Regulation
				<b>KG 4</b> <b>Trade facilitation</b>	<b>KG 4.1</b> <b>Reduced transaction costs (both in money and time) facing exporters and importers</b>	<b>KG 4.1.1</b> <b>Simplification, harmonization, standardization and modernization of trade related-procedures, including migration toward a paperless environment</b>	<b>KG 4.1.1.1</b> Complete implementation of the Single Window for exports and imports, including: simplification of procedures and documentation (see also KG 3.1.1.2)	<b>RG 2</b>
					<b>KG 4.1.1.2</b> Train potential users of the single window for exports and imports, especially in the rayons, smaller towns and SMEs	<b>RG 1 &amp; 2</b>	Ministry of Economic Regulation, State Customs Service, relevant ministries and agencies	

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

Priority action areas	Objectives	Outcomes	Actions	Cross- references with regional action plan	Responsibility
<b>KG 5 Improved transport infrastructure and services</b>	<b>KG 5.1 Increased competitiveness of the transport and logistics service sector with full range of services available</b>	<b>4.1.2 Physical infrastructure for supporting simplified border crossing procedures put in place</b>	<b>KG 4.1.1.3</b> Strengthen the capacity of the National Council on Trade and Transport Facilitation in the area of government policy and regulatory coordination at both the planning and implementation levels.	<b>RG 1 &amp; 2</b>	Prime-Minister's Office
			<b>KG 4.1.1.4</b> Develop and implement an action plan for simplifying trade regulations and procedures at border crossing points	<b>RG 2</b>	State Customs Service, relevant ministries and agencies
			<b>KG 4.1.2.1</b> Develop and implement a plan for the upgrading and modernization of border crossing points. The Plan should be geared to enable the implementation of agreed trade facilitation measures, including, for example, joint inspections by border crossing agencies and the use of information technology	<b>RG 2</b>	State Customs Service, relevant ministries and agencies
	<b>KG 5.2 Improved physical transport infrastructure to support trade</b>	<b>KG 5.1.1 Action taken to improve logistics services</b>	<b>KG 5.1.1.1</b> Undertake a study on the development of the logistics sector, including measures to facilitate mergers and consolidations. The study should include recommendations and an action plan for implementation	<b>RG 1</b>	Ministry of Transport and Communications, State Customs Service and business associations
			<b>KG 5.1.1.2</b> Undertake a study with recommendations for modernizing the road transport sector. Measures that could be considered by the study include providing low interest loans, tax relief, measures to discourage the use of old trucks, etc.	<b>RG 1</b>	Ministry of Transport and Communications, Ministry of Economic Regulation, Ministry of Finance, business associations
		<b>KG 5.2.1 Improved road and rail networks</b>	<b>KG 5.2.1.1</b> Rehabilitate the following roads: Bishkek-Naryn-Torugart and Osh-Sary Tash-Irkeshtam, Osh-Isfana, Taraz-Talas-Suusamy and ring road around Issyk Kul lake	<b>RG 1 &amp; 2</b>	Ministry of Transport and Communications

## Aid-for-Trade Roadmap for SPECA Draft Action Matrix – Kyrgyzstan

<i>Priority action areas</i>	<i>Objectives</i>	<i>Outcomes</i>	<i>Actions</i>	<i>Cross- references with regional action plan</i>	<i>Responsibility</i>
			<b>KG 5.2.1.2</b> Construct the rail road Kashgar-Torugart-Karasuu	<b>RG 1 &amp; 2</b>	Ministry of Transport and Communications
		<b>KG 5.2.2 Improved auxiliary logistical facilities</b>	<b>KG 5.2.2.1</b> Develop multi-modal transport hubs at Alamedin stations as well as in the cities of Balykchi and Karasuu and a container yard in Osh.	<b>RG 1 &amp; 2</b>	Ministry of Transport and Communications
			<b>KG 5.2.2.2</b> Establish modern logistics center at main border crossings with Tajikistan (Sary Tash) and China (Bashi).	<b>RG 2</b>	State administrations of Osh and Naryn provinces
			<b>KG 5.2.2.3</b> Develop existing logistical services through the construction of new logistics parks, transport terminals, container yards and terminals. Immediate priorities involve establishing a container yard in Osh city	<b>RG 1 &amp; 2</b>	Ministry of Transport and Communications
			<b>KG 5.2.2.4</b> Establish logistical centers for agricultural products, including transport terminals and warehouses in all rural regions and major trading locations, beginning with centers in Bishkek, Osh and Karakol.	<b>RG1 &amp; 2</b>	State administrations of the provinces and adjacent rayons
			<b>KG 5.2.2.5</b> Establish support infrastructure along main commercial road networks taking into account the interests of local population. The emphasis should be on ensuring comprehensive development of adjacent localities. Support infrastructure could include shops, motels, cafes, exchange offices and gas stations, etc.	<b>RG 1</b>	Ministry of Transport and Communications, state administrations of the provinces and adjacent rayons