Management Response

| Evaluation Title: | Final Evaluation of the United Nations Development Account 9th tranche project  
"Strengthening the national road safety management capacities of selected developing countries and countries with economies in transition" |
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Period of Review:</td>
<td>June 2015 - March 2018</td>
</tr>
<tr>
<td>Date of Evaluation Report:</td>
<td>June 2018</td>
</tr>
</tbody>
</table>
| Approved by: | Chief, Programme Management Unit  
Ms. Catherine Haswell  
18.09.2018 |
| Cleared by: | Director of Division  
Mr. Yuwei Li  
18.09.2018 |
| Prepared by: | Manager of the evaluation  
Mr. Nenad Nikolic  
18.09.2018 |

Recommendation 1:
UNDA to consider inclusion, in the proposal template, of the following sections: overall objective at the impact level with the requirement of insertion indicators of achievements; cross cutting issues and specifically gender-sensitive aspects.

Management Response:
Not applicable to UNECE.

Follow up actions and responsibilities:
UNECE will inform DESA of the evaluator's recommendation for consideration. The Programme Management Unit will liaise with DESA accordingly.

Recommendation 2:
Regional Commission/s to consider drafting sustainability strategy and/or plan based on sustainability analysis; either during the design stage or as one of the activities within the project timeline. The sustainability strategy should define the governmental/national institutions' goals, there should be an identification of the people, roles and departments that will be responsible for leading the sustainability efforts.

Management Response:
UNECE fully accepts the recommendation.

In preparation of 11th Tranche UNDA project "Sustainable transport connectivity and implementation of transport related SDGs in selected landlocked and transit/bridging countries" UNECE will prepare the ToR for Project Stakeholders which will include tasks, responsibilities and roles of all project stakeholders. Furthermore, each of the initial fact-finding missions in the 5 beneficiary countries (A1.2) will result in the development of a country-specific work plan for the project to be agreed upon with the beneficiary country. Each national work plan should also have a sustainability plan defining in detail the steps required and measures to be taken to ensure the continuation of project activities and sustainability of project outcomes. The UNECE project team will report on progress made to the relevant Inland Transport Committee Working Parties and Expert Groups, in particular, the Working Party (WP.5) on Transport Trends and Economics. Progress will also be reported at relevant ESCWA and ECLAC decision and policy-making bodies. At the WP.5 33rd session in September 2020 an international capacity building...
event will be held for representatives of UN Member States (including the beneficiary countries) to present the project achievements and lessons learnt, to discuss the role of Sustainable Inland Transport Connectivity Indicators (SITCIN) in monitoring the progress towards the transport-related SDGs and explore interest in and opportunities for expanding the use of the SITCIN beyond the beneficiary countries.

**Follow up actions and responsibilities:**

Draft Project Stakeholders ToR will be prepared by UNECE and agreed with all project partners in the project inception phase. UNECE will communicate the Project Stakeholders ToR to beneficiary countries and, after project inception phase, agree the final version. (Responsible: Mr. Francesco Dionori, deadline mid-2019)

A country-specific project work plan will be developed in initial project year. Each national work plan will have a sustainability plan defining in detail the steps required and measures to be taken to ensure the continuation of project activities and sustainability of project outcomes. The final version will be adopted by each beneficiary country (Responsible: UNECE, ECLAC and ESCWA project managers, end 2019).

The UNECE project team and national focal points will report on progress made to the Working Party (WP.5) on Transport Trends and Economics. The beneficiary countries will be invited to report on project results during and after its completion (implementation of recommended measures). (Responsible: Mr. Francesco Dionori and national focal points, deadline 2019-2021)

**Recommendation 3:**

Regional Commission/s (with the participation of the project stakeholders) draft communication plan/tools, which adequately address internal and external communication at each level (project management inter-Regional Commissions communication, national project stakeholders, beneficiary countries, donors).

**Management Response:**

UNECE fully accepts the recommendation.

In preparation of 11th Tranche UNDA project “Sustainable transport connectivity and implementation of transport related SDGs in selected landlocked and transit/bridging countries” UNECE will prepare the Project Communication Strategy (the project document, page 16). The Project Communication Strategy will define aims and periodicity of communication between project partners and beneficiary countries. Communication with external stakeholders (national and international experts, academia) and activities to increase project visibility (web-page, communication with media, etc.) will be included too.

**Follow up actions and responsibilities:**

Requirement for UNECE to develop draft Project Communication Strategy and agree it with all project stakeholders will be defined in the Project Stakeholders ToR (responsible - Mr. Francesco Dionori, deadline mid-2019).

**Recommendation 4:**

Regional Commission/s (with the participation of the project stakeholders) develop a comprehensive approach towards capacity building based on the capacity building development framework.

**Management Response:**

UNECE partially accepts the recommendation.

UNECE Sustainable Transport Division is presently finalizing a draft Inland Transport Committee (ITC) Strategy which should be adopted at 61st session of ITC in February 2019. Capacity building activities are seen as one of the strategic activities under topic: Enhance the role of ITC as a centre for inland transport conventions. According to the Draft Strategy, ITC should adopt the Comprehensive Plan on capacity building by 2020.

UNECE capacity building activities are regularly supported by the Regional Programme of Technical Cooperation (RPTC) programme which gives an opportunity to organize additional capacity building events and workshops. Availability of RPTC
resources, gives a possibility for blending resources to support comprehensive capacity building approach.

Unfortunately, while UNECE can make recommendations to countries during project implementation, the responsibility for monitoring and enforcement of project recommendations is the responsibility of the beneficiary country. Therefore, recommendation to install the capacity building framework could be considered only partly.

Follow up actions and responsibilities:

On its 81st session ITC will adopt Inland Transport Committee Strategy until 2030 which will include requirements to develop Comprehensive Plan on capacity building by 2020. Based on adopted framework, Sustainable Transport Division will develop the Plan during 2019. The plan should be approved by 82nd session ITC (responsible: Mr. George Georgiadis, deadline: end 2019)

Recommendation 5:

Regional Commissions continue engagement with national stakeholders, donor and financial institutions to ensure proper utilization of the RSPR documents in beneficiary countries, advance the result of the programming, progress national capacity road safety management system, further implementation of the project results and progress in strengthening of the national road safety management system.

Management Response:

UNECE fully accepts the recommendation.

In order to support project recommendation implementation and to give more visibility to Road Safety Performance Review (RSPR), UNECE agreed with the Georgian Ministry of Economy and Sustainable Development to co-organize regional road safety workshop in Tbilisi. The aim of the workshop is to strengthen capacities of national representatives from Central Asian and East Europe on road safety management and present recommendation/results of project. The workshop is scheduled for November 2018.

It is very important that the project is complemented by the Special Envoy-sponsored Road Safety Performance Reviews in Africa (Cameroon and Uganda), as part of the ongoing cooperation between UNECE, the Special Envoy and the Economic Commission for Africa (ECA). Two ongoing RSPRs are following the same methodology applied in previous recipient countries.

In order to support better information sharing and visibility of the project results UNECE published (3 quarter 2018) additional hard copies of RSPR reports for Albania and Georgia in English.

UNECE will invite Albania and Georgia to report on RSPR Project implementation at the 81st session of ITC.

The importance of the follow-up activities on RSPR recommendation implementation was recognized by UNECE Sustainable Transport Division. It is planned to organize RSPR follow-up workshop, with support of beneficiary countries and RPTC funding, after two years of project completion.

Follow up actions and responsibilities:

Organization of a capacity building workshop on road safety management in Tbilisi (responsible: Mr. Nenad Nikolic; deadline: November 2018).

Two RSPR for African countries were published in 2018. Promotional activities in Cameroon took place on 28 August 2018.

Fifty additional copies of Albania and Georgia RSPR will be published in Geneva (responsible: Nenad Nikolic, deadline: 3 quarter 2018).

Representatives of Albania and Georgia will be invited to report on project implementation at the 81st session of ITC (responsible: Nenad Nikolic, deadline: 1 quarter 2019).

UNECE Regional Advisor, with assistance of Sustainable Transport Division colleges, will organize regional road safety workshop on road safety management and RSPR in 2020 (responsible: Nenad Nikolic, deadline: 2020).