## Management Response

**Audit of selected subprogrammes and related technical cooperation projects in the Economic Commission for Europe**

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<th>Rec. no.</th>
<th>Recommendation</th>
<th>Critical1/ Important2</th>
<th>Accepted? (Yes/No)</th>
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| 1        | ECE should provide guidance on the arrangements to be established to manage technical cooperation projects, based on criteria such as the size and duration of the project. | Important | Yes | Z. Eshmambetova, Director, PMU  
M. Sylver, Acting Executive Officer | 8 April 2016 | ECE has revised its Directive on Establishment of Agreements and Management of Extranational Resources, to provide detailed guidance on the management of technical cooperation projects (planning, monitoring, reporting, evaluation), based on such criteria as their size (US$ 250,000 and above) and duration (one year and more). ECE Directive 18 is attached to the management response for ease of reference. ECE considers this recommendation as implemented and requests OIOS to close it. |
| 2        | ECE should develop a comprehensive resource mobilization strategy for the extrabudgetary resources requirements of the Environment and Transport subprogrammes. | Important | Yes | Z. Eshmambetova, Director, PMU  
M. Sylver, Acting Executive Officer | 28 October 2016 | ECE will develop a comprehensive resource mobilization strategy. It will submit it to EXCOM for approval, to ensure continued political and financial support to its work. |
| 3        | ECE should take action to ensure that: (i) its service level agreement with the United Nations Office at Geneva requires the Office to use the United Nations Secretariat on-line platform to advertise opportunities for consultancies; and (ii) it maintains a centrally managed roster of suitably qualified consultants or individual contractors. | Important | Yes | M. Sylver, Acting Executive Officer | 30 December 2016 | ECE will use the United Nations Secretariat on-line platform with a view to advertising consultancies. It will also maintain a centrally managed roster of qualified consultants or individual contractors, to ensure their transparent and competitive selection |

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1 Critical recommendations address critical and/or pervasive deficiencies in governance, risk management or control processes, such that reasonable assurance cannot be provided with regard to the achievement of control and/or business objectives under review.

2 Important recommendations address important (but not critical or pervasive) deficiencies in governance, risk management or control processes, such that reasonable assurance may be at risk regarding the achievement of control and/or business objectives under review.