

# Guidelines on Delivering Public-Private Partnerships Projects For Sustainable Economic Recovery and Reconstruction in Support of the Sustainable Development Goals



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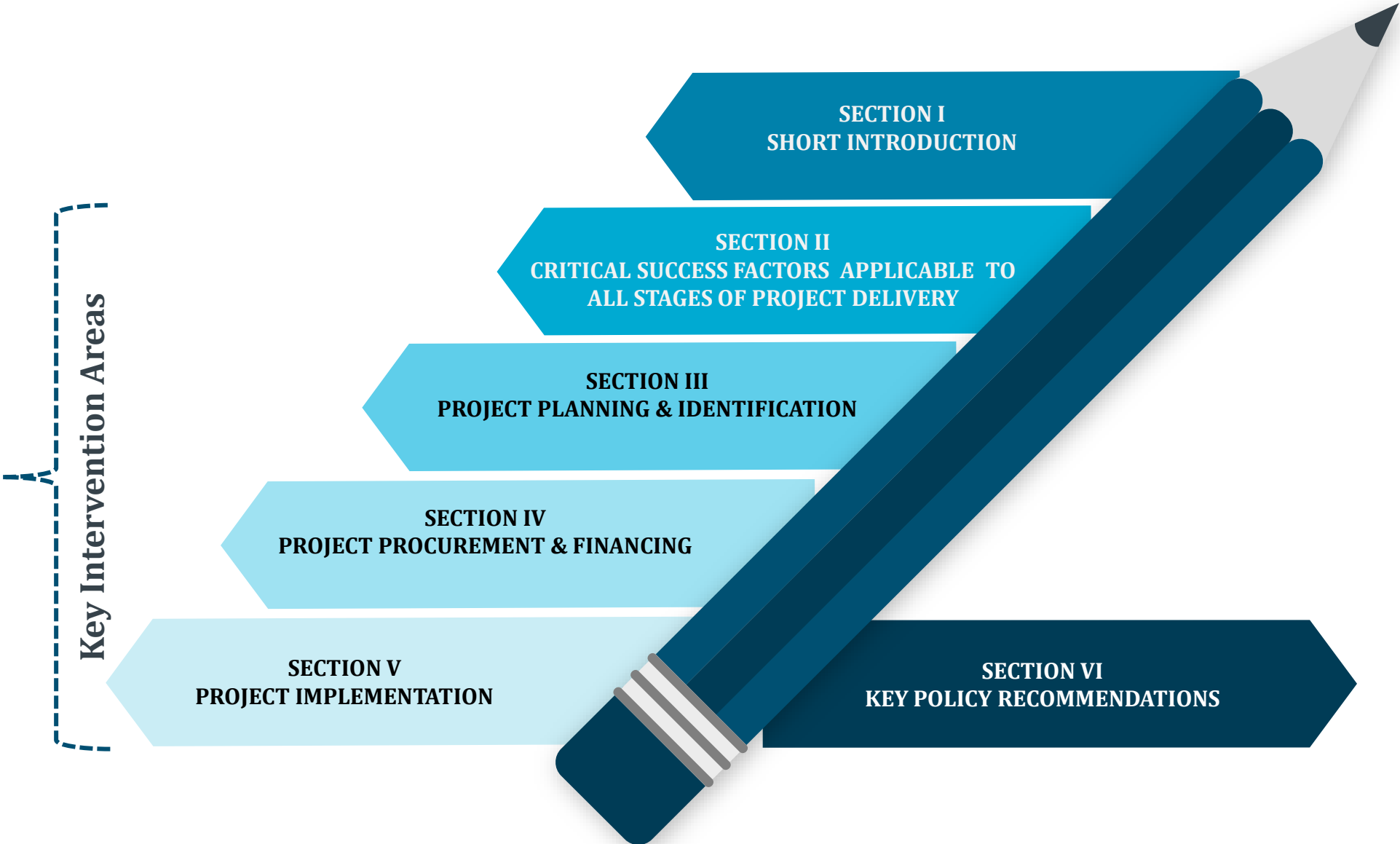
and KPMG

# INTRODUCTION



- ❖ There is an understandable push in post-conflict and post-disaster contexts to bring communities back together by rebuilding damaged physical infrastructure at a considerable pace.
- ❖ This guide aims to ensure that policy makers are equipped with the right insights to decision making and streamline PPP projects
- ❖ This guide provides an overview of the strategies, tools, and nuances to support the acceleration of PPP projects delivery
- ❖ Streamline PPP projects without compromising the broader goal of rebuilding economies and societies in alignment with the SDGs

# DOCUMENT STRUCTURE



# KEY INTERVENTION AREAS



## 1. Key Success Factors for Project Delivery

These are key strategic enablers and success factors that support the simplification and acceleration of projects throughout the life cycle of the projects

## 2. Project Planning and Identification

This section focuses at organisational, procedural and governance aspects to support programme development, projects identification and planning.

## 3. Project Procurement and Financing

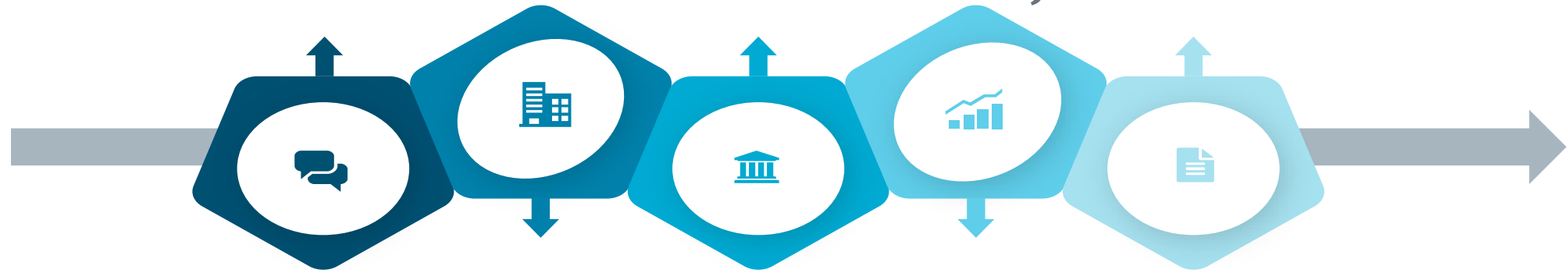
This section addresses essentials for fast tracking procurement for reconstruction PPPs and discuss key aspects of projects bankability and financing.

## 4. Project Implementation

This section covers the key elements that supports the acceleration of construction delivery and operational activities to achieve project objectives.

KEY INTERVENTION AREAS

# 1. KEY SUCCESS FACTORS FOR PROJECT DELIVERY



**PPP Embedded to SDGs**

**Needs Assessment & Stakeholder Engagement**

**Data, Reporting & Communication**

**Capacity Development, Knowledge Transfer & Dedicated PPP Unit**

**Digital tools**

**PPPs Alignment with UNECE desirable goals:**

- ❖ Access and Equity;
- ❖ Economic Effectiveness and Fiscal Sustainability;
- ❖ Environmental Sustainability and Resilience;
- ❖ Replicability; and
- ❖ Stakeholder Engagement

**Supporting PIERS**

**Methodology:**

- ❖ Resilience
- ❖ Recovery
- ❖ Modernisation & Growth
- ❖ Transparency

- ❖ Using digital tools & data strategy
- ❖ Using local & internal networks
- ❖ Variety of stakeholders involvement
- ❖ Prioritise needs

- ❖ Streamlining collation of data
  - Reducing errors, duplications etc.
- ❖ Having overarching data strategy

- ❖ Multidisciplinary dedicated PPP Unit
- ❖ Navigate complexities of PPPs
  - Risk management
  - Financial & Funding Landscape
  - Identification of Technical expertise

**Supporting acceleration of PPPs in digital strategy:**

- ❖ Data linked to masterplan
- ❖ Digital educational platforms – Capacity Building
- ❖ Digital tools for data aggregation for multiple elements
- ❖ Digital tools to enhance transparency via verifiable data

## KEY INTERVENTION AREAS

# 2. PROJECT PLANNING AND IDENTIFICATION

### PROGRAMMATIC APPROACH

- ❖ Needs Assessment & Project Identification
- ❖ Long-term Planning
- ❖ Financial Viability & Sustainability
- ❖ Legal & Regulatory Framework
- ❖ Community Engagement & Social Inclusion
- ❖ International Collaboration
- ❖ Security Risk Planning

### GOVERNANCE APPROACH

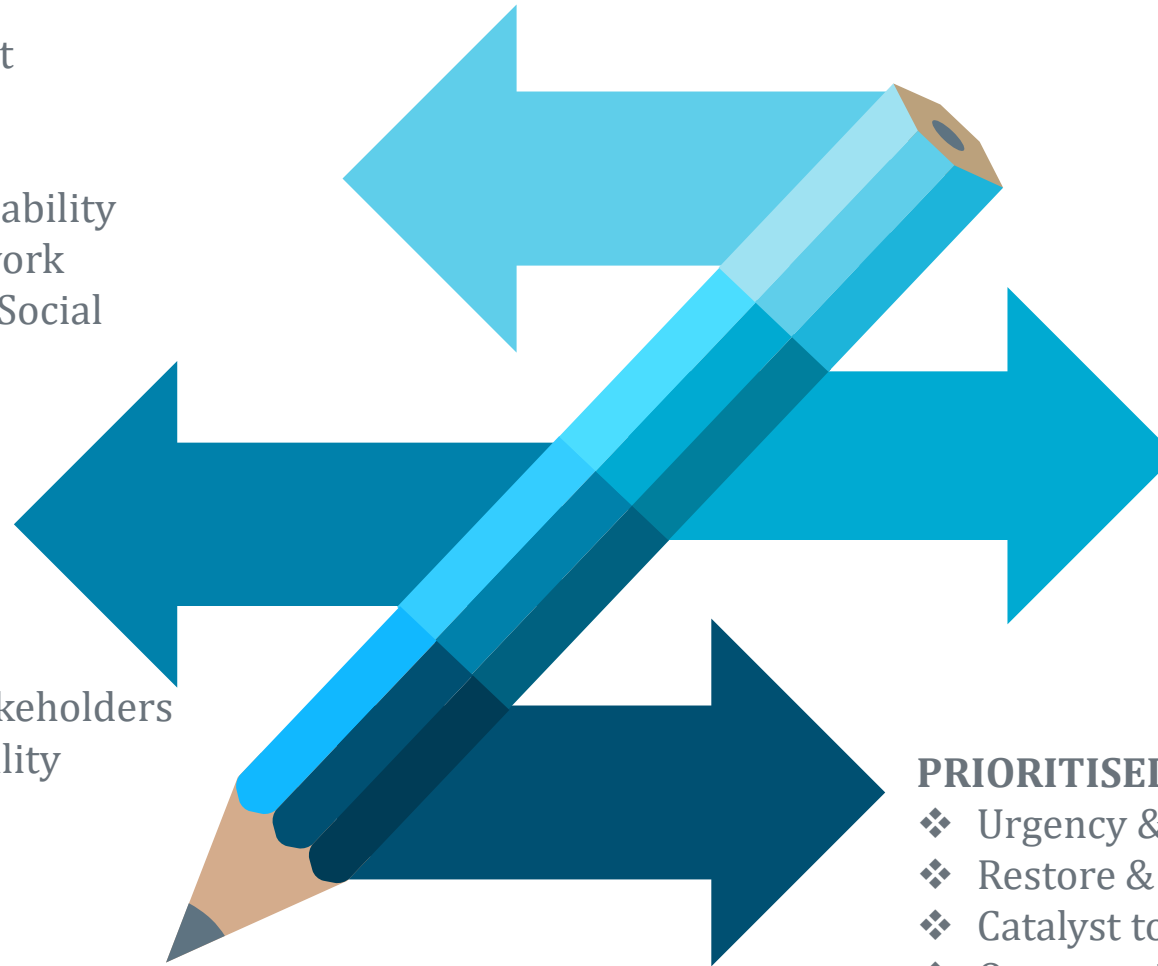
- ❖ Structure with Relevant Stakeholders
- ❖ Governance and Accountability
- ❖ Structure with Flexibility

### TRANSPARENCY

- ❖ Legislative & Regulatory Oversight
- ❖ Formalised Procedures
- ❖ Fair, Open and Transparent Procurement
- ❖ Public & Private Sector Disclosures

### PRIORITISED PROJECT SELECTION

- ❖ Urgency & Needs Alignments
- ❖ Restore & Rehabilitate Communities
- ❖ Catalyst to Future Development
- ❖ Opportunity for Investments
- ❖ Accelerating Overall PPP Master Plan



## 3. PROJECT PROCUREMENT & FINANCING



### ❖ **BUNDLING OF PROJECTS**

- ❖ Economy of scale, efficient procurement and delivery, market interest

### ❖ **BENEFITS MONITORING**

- ❖ Measuring benefits beyond VFM, market motivation to invest, cost benefit analysis vs. acceleration

### ❖ **APPLICATION OF LEGISLATION**

- ❖ Tailoring PPP framework & regulation to unique challenges, flexibility to manage legacy risks, departure from norms, foreign exchange, limitation of liability, Availability based PPPs

### ❖ **CONTRACTS & PROCURMENT STANDARDISATION**

- ❖ Allows for efficient procurement, convenient to market, reduces cost of pursuit, financial package dealing with uncertainty and terminations, risk protection-political risk insurance etc.

### ❖ **INNOVATIVE AND BLENDED FINANCE**

- ❖ Innovative financing mechanisms, hybrid financing + funding, partnering international agencies, Guarantees, philanthropic role etc.



## 4. PROJECT IMPLEMENTATION

### ❖ Monitoring, Transparency & Reporting

- ❖ Stakeholders' communication and updates
- ❖ Swift conflict escalation and resolution
- ❖ Reporting to political and executive leadership
- ❖ Disclosure

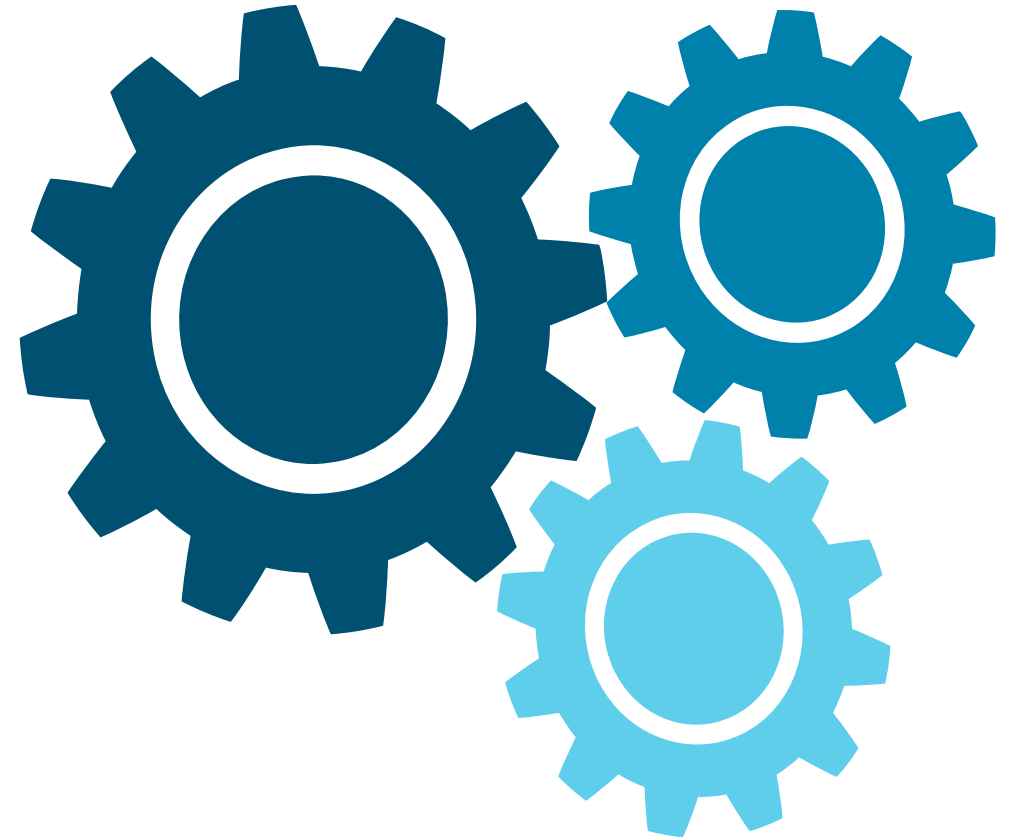
### ❖ Data Management & Legacy

Effective data management is essential for:

- ❖ Performance monitoring
- ❖ Informed decision making
- ❖ Disputes management
- ❖ Managing PPP contract over the life cycle of PPPs
- ❖ Measures project outcomes and objectives

### ❖ Using Modern Methods of Construction

- ❖ Accelerating design and construction
- ❖ Enhanced quality
- ❖ Standardisation
- ❖ Dealing with supply chain issues



## KEY POLICY RECOMMENDATIONS



1. Use the UNECE PIERS methodology to evaluate outcomes
2. Embed circular economy principles
3. Prioritise projects that address essential services and needs
4. Prioritise projects that contribute to economic recovery and job creation
5. Engage communities and stakeholders in the planning process
6. Take a programmatic approach to the PPP lifecycle
7. Use innovative methods of funding and financing
8. Create policies and regulations that support flexibility and address specific risks
9. Put in place appropriate governance for rapid decision making
10. Use innovative methods of project delivery



**Thank You**